



AGENDA

CASCADE CHARTER TOWNSHIP REGULAR BOARD MEETING

Wednesday, May 27, 2026, 7:00 P.M.

Wisner Center, 2870 Jacksmith Ave SE, Grand Rapids, MI 49546

Public may access the meeting via video conference software Zoom

<https://us02web.zoom.us/j/88137644237>

Meeting ID: 881 3764 4237

By Phone: 1 309-205-3325

Expected Meeting Procedures

- During public comments you may speak on any item not noted on the agenda for a public hearing.
- Please limit comments to 3 minutes per person and the Board may or may not choose to respond.
- Please limit your comments to a specific issue.
- Please turn OFF cellular phones.
- In accordance with the ADA, any accommodation request should be directed to the Township at 616-949-1500.

Article 1. Call to Order (Roll Call)

Article 2. Pledge of Allegiance

Article 3. Approval of Agenda

Article 4. Approval of the Minutes

- a) Township Board-5/13/2026

Article 5. Presentations

Article 6. Public Comments - Anything on the Agenda not scheduled for a public hearing. (Limit comments to 3 minutes)

Article 7. Approval of Consent Agenda

- a) Department Reports
1) Planning Commission Minutes- 5/4/2026
2) Financial Statements- April 2026
b) Receive and File Communication

Article 8. Financial Actions

- a) Request for Invoices to be paid 5/28/2026

Article 9. Unfinished Business

None

Article 10. New Business

a) Resolution 023-2026

Consider approval of Resolution 023-2026 authorizing road closures for July 4th, 2026, Independence Day parade and celebration. *(Roll Call)*

b) Resolution 024-2026

Consider approval of Resolution 024-2026 Data Center and Cryptocurrency Mining Facility Moratorium. *(Roll Call)*

c) RBA Appointment of Bond Financial Advisor

Consider approval of MFCl as municipal financial advisor for the DDA bond.

d) RBA Facilities Study

Consider approval of the contract for services with Intersect for a Facility Study Phase I as described in the attached proposal not to exceed \$75,000.

e) Resolution 025-2026 Fire Department Basic Life Support (BLS) Non-Emergency Ambulance Transport Concept

Consider approval of Resolution 025-2026 to authorize Fire Department staff to formalize quotes, agreements, draft policies, financial projections, and a complete BLS non-emergency ambulance transport program plan for Township Board consideration estimated to be complete in the fall of 2026. *(Roll Call)*

Article 11. Discussion

**Article 12. Public Comments – Any comments, agenda item or not.
(Limit comments to 3 minutes)**

Article 13. Manager Comments

Article 14. Board Member Comments

Article 15. Adjournment



MINUTES
CASCADE CHARTER TOWNSHIP
REGULAR BOARD MEETING

Wednesday, May 13, 2026, 7:00 P.M.
Wisner Center, 2870 Jacksmith Ave SE, Grand Rapids, MI 49546

- Article 1.** Supervisor Lesperance called the meeting to order at 7:00 pm.
Present: Supervisor Lesperance, Clerk Slater, Treasurer Korstange, Trustees Shipley, Rissi, Noordyke and Noordhoek. Absent: None.
Also Present: Township Manager Smith, Attorney Homier-Foster Swift, Finance & Budget Director Nenciarini, Deputy Clerk Alberts.
- Article 2. Pledge of Allegiance**
- Article 3. Approval of Agenda**
Motion by Trustee Shipley, seconded by Treasurer Korstange, to approve the agenda as presented. Motion carried unanimously.
- Article 4. Approval of the Minutes**
Motion by Trustee Rissi, seconded by Trustee Shipley, to approve the Regular minutes from April 22, 2026, as presented. Motion carried unanimously.
- Article 5. Presentations**
None
- Article 6. Public Comments - Anything on the Agenda not scheduled for a public hearing. (Limit comments to 3 minutes)**
None
- Article 7. Approval of Consent Agenda**
Motion by Trustee Shipley, seconded by Clerk Slater, to approve the Consent Agenda. Motion carried unanimously.
- Article 8. Financial Actions**
a) Request for Invoices to be paid on 5/14/2026. Motion by Treasurer Korstange, seconded by Trustee Shipley to approve. Motion carried unanimously.

Article 9. Unfinished Business

a) Resolution 022-2026 Motion by Trustee Shipley, seconded by Treasurer Korstange, to approve Resolution 022-2026, adopting Ordinance 006-2026 to amend Ordinance #8 of 2004, the Waterfall Shoppes PUD as presented in the "Ordinance to Amend the Waterfall Shoppes Planned Unit Development aka "PUD-76". Motion carried unanimously by roll call vote.

Article 10. New Business

a) Accounts Payable Policy Motion by Trustee Shipley, seconded by Trustee Rissi, to approve the Accounts Payable Policy as presented. Motion carried unanimously.

Article 11. Discussion

None

Article 12. Public Comments

Elizabeth Kramb- 3410 Winterberry Ct
Scot VanSolkema- 2570 Orange Ct
Josh Jordan- 5479 Whispering Timbers Dr

Article 13. Manager Comments

Manager Smith noted the location of the bear sighting was Spaulding/Hall and the DNR was notified. He added the first concert is Thursday, May 14 at 7pm at Friendship Park.

Article 14. Board Member Comments

Trustee Shipley thanked residents for coming.
Trustee Noordyke thanked residents for coming and recognized Manager Smith and Engineer Thorne for attending the Thornapple River Association Meeting.
Trustee Rissi thanked residents for coming and noted the fluctuation of the Thornapple River is normal this time of year.
Treasurer Korstange noted the video of the bear sighting was on the news if residents want to see the size. She added she supports open houses to provide facts on the zoning ordinance since special interest groups have spread misinformation.
Clerk Slater wished Trustee Rissi Happy Birthday and thanked him for bringing homemade maple syrup.
Supervisor Lesperance mentioned that around the same time the real estate group that spent approximately \$115,000 to get the zoning issue on the ballot, another group submitted a massive Freedom of Information Act request. The request was broad and asked for emails from the Board with key words like "planning" and that took an enormous amount of staff's time, including Manager Smith, Jessica Stine, Deputy Clerk Michelle Alberts and HR Director Murawski; residents should know how much time and energy was taken on this effort and handled well by staff.

Article 15. Adjournment

Motion by Clerk Slater, seconded by Trustee Rissi to adjourn at 7:29 p.m. Motion carried unanimously.

Recording Secretary
Michelle Alberts, Deputy Clerk

Approved by:

Grace Lesperance, Supervisor

Susan B. Slater, Clerk

DRAFT

MINUTES
CASCADE CHARTER TOWNSHIP PLANNING COMMISSION
MONDAY, May 4, 2026
6:00 pm
2870 JACKSMITH AVE SE

- ARTICLE 1.** Chair Rowland called the meeting to order at 6:00 pm.
Members Present: Korstange, Kraemer, Rowland, Cribbs, Madiol, Kaiser, Lauer
Members Absent: None
Others Present: Building Official Brian Wilson, Interim Planer Kevin Garcia, Mallory Reader of Foster Swift, Planning Administrative Assistant Nick Govan, and others listed on the sign-in sheet.
- ARTICLE 2. Pledge of Allegiance to the Flag**
- ARTICLE 3. Approve the current Agenda**
Motion was made by Vice Chair Kraemer to approve the current agenda. Supported by Commissioner Madiol. Motion carried unanimously.
- ARTICLE 4. Disclose any Conflict of Interest**
There were no conflicts of interest disclosed.
- ARTICLE 5. Approve the Minutes of the March 16, 2026, meeting.**
Motion was made by Commissioner Cribbs to approve the minutes of the March 16, 2026 meeting. Supported by Vice Chair Kraemer. Motion carried unanimously.
- ARTICLE 6. Acknowledge visitors and those wishing to speak.**
There was no one wishing to speak.
- ARTICLE 7. Case #25-3903 – Public Hearing (CANCELED)**
Applicant: Mason Leffew
Property Address: 7269 Thomcrest Drive SE
Parcel Number: 41-19-15-152-001
Requested Action: No Action Required.

Chair Rowland noted that Case #25-3903 had been canceled. He initiated a discussion regarding the Commission's authority to place time limits on special use permit approvals, expressing concern that approvals could be conveyed with a property sale even if a project had not been initiated.

Interim Planner Kevin Garcia explained that the current zoning ordinance does not contain a provision allowing a time limit to be placed on special use permits. He noted that a letter issued in 2022 had included a time limit, but after review of the Planning Commission meeting record from that time, no discussion of placing a time limit was found. He indicated that

staff appeared to have added the language administratively and that, after late 2022, such language was no longer included in special use permit letters, likely because staff recognized the ordinance did not authorize it. He noted that the current zoning ordinance does contain a one-year time limit for site plan approvals, requiring building permits to be pulled within one year, but no comparable provision exists for special use permits.

Treasurer Korstange noted that she had understood a time limit existed under the current ordinance and observed that, absent such a limitation, a special use permit would run with the land and not necessarily with the applicant. She questioned whether the newer zoning ordinance contained such a provision.

Garcia confirmed that special use permits generally run with the land, meaning a subsequent property owner could exercise an approved permit for the same use. He also confirmed that the new zoning ordinance, currently in limbo due to a referendum, does contain a time limit provision.

Legal Counsel Mallory Reader, appearing on behalf of Foster Swift, concurred that special use permits generally run with the land. She indicated that requiring commencement of construction or initiation of the approved use within a specified period is a standard condition used by other municipalities and could be implemented either as a condition of approval or through an amendment to the zoning ordinance.

Chair Rowland raised the question of whether the Commission could place a condition on special use permit approvals specifying that the permit would not transfer with a property sale if the approved use had not yet been initiated, and that the permit would expire within one year if construction had not commenced. Garcia indicated he believed such a condition would be defensible, though he deferred to legal counsel. Legal Counsel Reader confirmed it would be appropriate and consistent with practices used by other clients.

Chair Rowland directed staff to consult with the Township's legal counsel to confirm the Commission's authority to impose time limits as conditions on future special use permit approvals and requested that consideration be given to incorporating such language into the zoning ordinance.

ARTICLE 8.

Case #26-3915 – Public Hearing

Applicants: Livingston Homes LLC, Candice Patterson, Joe & Marie Parzych

Property Address: 3758 Cherry Lane SE

Parcel Number: 41-19-23-200-030

Requested Action: Request for approval of a Type I Special Use Permit to allow an accessory building over 832 sf located in the front yard.

Garcia presented the case and explained that the subject site is an approximately 18.5-acre parcel located on the east side of Cherry Lane, part of a larger tract of farmland subdivided into three large lots in 2022 and

sold to separate buyers. The applicant is currently constructing a home on the site on behalf of the property owners, who were present at the meeting. The request was for a Type I Special Use Permit to construct a 1,200 square foot accessory building.

Garcia presented the site plan and noted the proposed accessory building would be located with an approximate 250-foot front yard setback from Cherry Lane, approximately 300-foot setbacks on both the north and south side yards, and at least 1,000 feet from the rear yard. He explained that the property owners intended to use the building primarily for storing landscaping and gardening equipment and as a potting shed, with secondary use as a garage for passenger vehicles.

Garcia explained that because the accessory building is technically located in the front yard, the Planning Commission was required to evaluate the application against two sets of criteria: one for detached private garages larger than 832 square feet under Section 17.03.1.a, and one for accessory buildings located in front yards under Section 17.03.1.b. He clarified that all criteria under Section 17.03.1.a need not be met, but the Commission should consider all eight criteria, and that under Section 17.03.1.b, only one of the three listed criteria is required to be satisfied.

Garcia reported that staff found the application meets seven of the eight criteria under Section 17.03.1.a, with seven criteria weighing in favor of granting approval. Under Section 17.03.1.b, he noted the first two criteria were not applicable to this application, but that the third criterion was met, as the proposed accessory building is set back a minimum of 200 feet from the right-of-way, with the proposed building at 250 feet. He confirmed that no comments had been received from neighboring property owners as of the time of the report or as of the meeting date. Staff recommended approval with conditions that construction be in general conformance with the attached site plan, that the accessory building not be used for a home occupation or accessory dwelling unit, and that outdoor lighting adhere to Cascade Township standards, requiring shielded or downcast fixtures that do not create glare for neighboring properties.

Commissioner Lauer questioned why the accessory building was proposed for the front yard rather than being situated in the rear yard, noting that ordinance exceptions are typically warranted by specific site conditions such as topography or the presence of a septic field. Garcia indicated he was not aware of the specific reasoning for the front yard placement versus the rear yard.

Commissioner Lauer further noted that the topography of the site sloped and that the adjacent lot to the south had recently sold, meaning the new owner may not have received notification of the public hearing. Garcia acknowledged that the lot had recently changed ownership and noted that notification letters are sent to the property owner of record at the time of mailing.

Commissioner Lauer also raised the concern that while the accessory building would not obstruct the view of the adjacent property to the south

given the current absence of a home there, a future home on that parcel, situated similarly to this property's home, could potentially have its view obstructed by the accessory building given the topography.

Treasurer Korstange inquired about the configuration of the neighboring lot to the south, noting from prior observation that it appeared to be a flag lot with the buildable area set back from Cherry Lane. Staff confirmed it was believed to be a flag lot, with the principal structure likely situated further back on the property. Treasurer Korstange observed that, given the flag lot configuration, the neighboring property owners would likely not be looking directly at the proposed accessory building from their principal structure.

Vice Chair Kraemer asked for clarification on staff's finding that the proposed accessory building's construction and architectural character matched that of the principal dwelling, noting that the packet did not include side-by-side comparison materials. Garcia acknowledged that he had intended to include a more complete site plan for comparison but had not done so, and apologized for the omission. He confirmed that he had reviewed the site plan for the home under construction and compared it to the accessory building design before reaching that conclusion. Treasurer Korstange noted that the home was nearly complete and that the building's design was consistent with the house she had observed driving by the property.

Chair Rowland sought clarification on how the front yard was defined in relation to the property, noting that the house appeared to be oriented at an angle within the parcel. Garcia clarified that the front lot line is established along Cherry Lane, and that the front yard is defined as the area between the front lot line and the nearest point of the main building. He confirmed that even with a significant setback, the accessory building would still be technically located within the front yard.

Chair Rowland confirmed with staff that the lot is over 18 acres, the accessory building is 1,200 square feet, the ordinance requires a minimum 200-foot setback from the right-of-way, and the proposed building meets that standard at 250 feet on the front yard setback and approximately 300 feet on both side yard setbacks.

The property owners, Marie Parzych and Joe Parzych (3758 Cherry Lane SE), presented their request. Marie Parzych explained that when the property was purchased, there was no driveway and the site required significant effort to establish access. She described an established garden in the front portion of the property, including fruit trees, strawberry beds, raspberries, and asparagus, which had been developed in that location because it was accessible and received adequate sunlight. She noted the proposed accessory building, which she described as a pole barn, would primarily serve the gardening operation and general lawn equipment storage, and was intended to be located in proximity to the existing garden area.

Marie Parzych explained that the house was designed and oriented at an angle of approximately 25 to 30 degrees from the south to maximize

passive solar heating in winter and provide view corridors to both sunrise and sunset. She noted that with the house sited at the high point of the property and the accessory building positioned adjacent to the garage, the view from the house's porches and deck would not be impaired by the accessory building, and the property would retain a wide, unobstructed view.

Joe Parzych added that the topography of the site played a role in the front yard placement, as the land falls off toward the rear of the property, making it impractical to extend the driveway further back. He confirmed the house is situated at the highest point on the parcel.

Treasurer Korstange observed that, given the topography and the configuration of the neighboring property to the south, the proposed accessory building would likely not be visible from the front of the neighbor's principal structure. Marie Parzych confirmed that the neighboring property's house faces Cherry Lane and the garage faces their shared property line, and that the neighbors are aware of the proposed building and have no objection. She noted the neighboring owners had previously been granted access across the Parzych property during excavation of their driveway, describing them as wonderful neighbors.

Commissioner Kaiser asked about the property boundaries, noting the parcel was approximately 18 acres and from the aerial presented and that it looked as if the property ran further to the north. Marie Parzych explained that the parcel runs approximately three acres wide but extends approximately nine acres in depth, with the rear portion consisting of swampy forested area.

**Motion was made by Treasurer Korstange to open public hearing.
Supported by Commissioner Cribbs.
Motion carried unanimously.**

Scot VanSolkema (2570 Orange Court) addressed the Commission in support of the application. He characterized the case as representative of what he described as excessive regulatory burden under the current ordinance, noting that under the newly adopted zoning ordinance, the property owner could construct an accessory building up to 3,000 square feet without requiring this level of review. He expressed concern that the 832 square foot threshold and other provisions of the current ordinance create barriers for responsible homeowners and impose costs that are disproportionate to actual community impacts. He encouraged the Commission to move forward with implementation of the new zoning ordinance and expressed the view that the delay caused by organized opposition had prolonged the types of hearings the new ordinance was designed to eliminate.

**Motion was made by Chair Rowland to close public hearing.
Supported by Treasurer Korstange.
Motion carried unanimously.**

Following the close of public hearing, the Commission discussed the

application. Chair Rowland stated he did not see a significant problem with the proposal, noting the building is 1,200 square feet, set back 250 feet from the road, and situated on a nearly 20-acre parcel.

Commissioner Lauer commented that while the front yard placement was a matter of preference rather than strict necessity, the applicant's explanation of the topography, specifically the impracticality of navigating toward a downhill pole barn in winter conditions, provided helpful context that informed her understanding of the site constraints.

Vice Chair Kraemer stated he had no objection to the application. He noted the property is large and the proposed accessory building is modest in scale relative to the parcel size. He referenced the Township's historical data on similar applications, observing that a prior approval for a comparable use had involved a structure representing 945 percent of the primary dwelling unit on a 160-acre parcel. Treasurer Korstange noted this type of disproportionality was one of the issues the new zoning ordinance sought to address by scaling accessory building allowances to property size.

Commissioner Madiol noted that there are larger accessory buildings already present in the Cherry Lane area, and the proposed 1,200 square foot building was smaller than others that had been approved in the vicinity.

Motion was made by Treasurer Korstange to Approve Case Number 26-3915 for a Type I Special Use Permit for an accessory building greater than 832 sf located in the front yard at 3758 Cherry Lane SE for the following reasons:

- 1. Seven of the eight criteria used to evaluate accessory garages weigh in favor of granting approval.**
- 2. The proposed accessory building is set back more than 200 feet from the right-of-way.**

And with the following conditions:

- 1. Construction must be in general conformance with the attached site plan.**
- 2. The accessory building shall not be used for a home occupation or accessory dwelling unit.**
- 3. Outdoor lighting must adhere to the Cascade Township standards; shielded or downcast, not creating glare for neighbors.**
- 4. The approval expires on May 4, 2027, if construction has not commenced by that date.**
- 5. The approval to construct the accessory building is non-transferable and shall not run with the land if the property is conveyed prior to the commencement of construction.**

Supported by Vice Chair Kraemer.

Motion carried unanimously.

ARTICLE 9. Acknowledge visitors and those wishing to speak.

There was no one wishing to speak.

ARTICLE 10. Other Business

There was no other business.

ARTICLE 11. Adjourn

The meeting adjourned at 6:35 pm.

Respectfully submitted,

Commissioner David Madiol, Planning Commission Secretary

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---------------------------------------|--------------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 101 GENERAL FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 101-000-401-401 | GENERAL PROPERTY TAXES | 1,865,745.00 | 2,071,332.00 | 2,005,746.54 | 1,521.08 | 65,585.46 | 96.83 |
| 101-000-401-405 | STREETLIGHT | 96,500.00 | 110,000.00 | 91,613.03 | 0.00 | 18,386.97 | 83.28 |
| 101-000-401-410 | PERSONAL PROPERTY TAX | 103,185.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-000-401-420 | DELINQUENT TAXES | 5,000.00 | 5,000.00 | 2,281.56 | 0.00 | 2,718.44 | 45.63 |
| 101-000-401-437 | ABATEMENT TAXES | 16,175.00 | 16,175.00 | 15,862.93 | 0.00 | 312.07 | 98.07 |
| 101-000-401-445 | INTEREST & PENALTIES ON TAXES | 3,500.00 | 3,500.00 | 1,536.63 | 899.59 | 1,963.37 | 43.90 |
| 101-000-401-447 | TAX ADMINISTRATION FEES | 815,998.00 | 880,570.00 | 270,288.40 | 289.51 | 610,281.60 | 30.69 |
| 101-000-477-460 | CABLE REVENUE | 330,800.00 | 310,000.00 | 70,343.10 | 5,069.40 | 239,656.90 | 22.69 |
| 101-000-477-465 | CABLE - PEG FEES | 66,800.00 | 66,800.00 | 13,140.69 | 0.00 | 53,659.31 | 19.67 |
| 101-000-478-100 | HOTEL LICENSE | 5,000.00 | 4,000.00 | 7,450.00 | 550.00 | (3,450.00) | 186.25 |
| 101-000-479-000 | OTHER PERMITS | 1,200.00 | 1,200.00 | 1,095.00 | 730.00 | 105.00 | 91.25 |
| 101-000-493-000 | DOG LICENSES | 100.00 | 100.00 | 0.00 | 0.00 | 100.00 | 0.00 |
| 101-000-495-000 | LIQUOR LICENSE | 43,000.00 | 43,000.00 | 0.00 | 0.00 | 43,000.00 | 0.00 |
| 101-000-539-576 | STATE SHARED REV.-SALES TAX | 2,152,450.00 | 2,152,450.00 | 700,838.00 | 332,233.00 | 1,451,612.00 | 32.56 |
| 101-000-539-581 | METRO ACT | 23,900.00 | 23,900.00 | 0.00 | 0.00 | 23,900.00 | 0.00 |
| 101-000-569-000 | STATE GRANT- OTHERS | 0.00 | 0.00 | 2,485.11 | 0.00 | (2,485.11) | 100.00 |
| 101-000-573-000 | LOCAL COMMUNITY STABILIZATION AUTHOR | 94,243.00 | 94,243.00 | 0.00 | 0.00 | 94,243.00 | 0.00 |
| 101-000-600-608 | PLANNING AND ZONING FEES | 283,000.00 | 30,000.00 | 12,858.89 | 3,668.23 | 17,141.11 | 42.86 |
| 101-000-600-610 | SUMMER TAX COLLECTION FEE | 26,500.00 | 26,500.00 | 0.00 | 0.00 | 26,500.00 | 0.00 |
| 101-000-600-611 | SEWER & WATER IMPLEMENTATION | 20,000.00 | 20,000.00 | 0.00 | 0.00 | 20,000.00 | 0.00 |
| 101-000-600-614 | PA 198 TAX APPLICATION FEE | 2,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-000-600-626 | PASSPORT APPLICATION FEE | 12,500.00 | 12,500.00 | 3,997.35 | 490.00 | 8,502.65 | 31.98 |
| 101-000-600-634 | CEMETERY-OPENINGS AND CLOSINGS | 35,000.00 | 25,000.00 | 11,760.80 | 3,828.80 | 13,239.20 | 47.04 |
| 101-000-665-000 | INTEREST ON INVESTMENTS | 225,000.00 | 265,000.00 | 62,480.08 | 0.00 | 202,519.92 | 23.58 |
| 101-000-667-002 | DAM LEASE PAYMENTS | 70,000.00 | 70,000.00 | 17,500.00 | 0.00 | 52,500.00 | 25.00 |
| 101-000-667-003 | RENTAL OF FACILITIES | 800.00 | 800.00 | (250.00) | (250.00) | 1,050.00 | (31.25) |
| 101-000-667-004 | CELLULAR TOWERS | 115,000.00 | 130,000.00 | 54,605.10 | 6,092.46 | 75,394.90 | 42.00 |
| 101-000-667-014 | CELL TOWER - KEPS ANTENA LEASE | 0.00 | 0.00 | 225.00 | 0.00 | (225.00) | 100.00 |
| 101-000-674-000 | 4TH OF JULY SPONSORS | 20,000.00 | 20,000.00 | 0.00 | 0.00 | 20,000.00 | 0.00 |
| 101-000-674-200 | PARK DONATIONS | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 101-000-674-300 | DONATIONS | 0.00 | 0.00 | 5,000.00 | 0.00 | (5,000.00) | 100.00 |
| 101-000-675-675 | MISCELLANEOUS INCOME | 6,000.00 | 6,000.00 | 4,287.12 | 2,578.86 | 1,712.88 | 71.45 |
| 101-000-675-680 | MISC INCOME - TRANSIT TICKETS | 500.00 | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| 101-000-676-000 | REIMBURSEMENT LOCAL/STATE ELECTIONS | 5,000.00 | 5,000.00 | 0.00 | 0.00 | 5,000.00 | 0.00 |
| 101-000-676-100 | REIMBURSEMENTS/REFUNDS | 600.00 | 600.00 | 427.97 | 0.00 | 172.03 | 71.33 |
| 101-000-679-000 | INTERFUND REIMBURSE/BLDG INSPECTION | 125,000.00 | 125,000.00 | 39,898.85 | 20,290.10 | 85,101.15 | 31.92 |
| 101-000-680-000 | COST ALLOCATION PLAN | 471,430.00 | 1,102,500.00 | 0.00 | 0.00 | 1,102,500.00 | 0.00 |
| 101-000-681-000 | PARK INCOME | 6,000.00 | 20,000.00 | 15,735.00 | 2,165.00 | 4,265.00 | 78.68 |
| 101-000-699-246 | TRF FROM IRF FUND | 179,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Dept 000 | | 7,228,926.00 | 7,643,670.00 | 3,411,207.15 | 380,156.03 | 4,232,462.85 | 44.63 |
| Revenues | | 7,228,926.00 | 7,643,670.00 | 3,411,207.15 | 380,156.03 | 4,232,462.85 | 44.63 |
| Account Category: Expenditures | | | | | | | |
| Department: 101 TOWNSHIP BOARD | | | | | | | |
| 101-101-703-000 | TRUSTEE SALARIES | 95,465.00 | 102,147.00 | 34,049.12 | 8,512.28 | 68,097.88 | 33.33 |
| 101-101-723-000 | TOWNSHIP DUES | 24,856.00 | 24,856.00 | 5,988.47 | 0.00 | 18,867.53 | 24.09 |
| 101-101-723-001 | ELECTED OFFICIAL MEMBERSHIPS AND DUE | 400.00 | 400.00 | 0.00 | 0.00 | 400.00 | 0.00 |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---|-----------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 101 GENERAL FUND | | | | | | | |
| Account Category: Expenditures | | | | | | | |
| Department: 101 TOWNSHIP BOARD | | | | | | | |
| 101-101-724-000 | EDUCATION | 6,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| 101-101-860-000 | TOWNSHIP BOARD MILEAGE | 2,500.00 | 1,000.00 | 40.10 | 0.00 | 959.90 | 4.01 |
| 101-101-862-500 | TOWNSHIP BOARD EXPENSE ACCOUNT | 2,500.00 | 2,500.00 | 0.00 | 0.00 | 2,500.00 | 0.00 |
| 101-101-924-100 | TOWNSHIP BOARD CELL PHONES/DATA | 3,300.00 | 3,300.00 | 458.23 | 232.04 | 2,841.77 | 13.89 |
| 101-101-967-000 | SPECIAL PROJECTS - STRATEGIC PLAN | 25,000.00 | 25,000.00 | 0.00 | 0.00 | 25,000.00 | 0.00 |
| 101-101-981-000 | OFFICE EQUIPMENT | 1,500.00 | 1,500.00 | 0.00 | 0.00 | 1,500.00 | 0.00 |
| Total Dept 101 - TOWNSHIP BOARD | | 161,521.00 | 164,703.00 | 40,535.92 | 8,744.32 | 124,167.08 | 24.61 |
| Department: 172 TOWNSHIP MANAGER | | | | | | | |
| 101-172-702-000 | WAGES- FULL TIME | 259,890.00 | 268,960.00 | 85,340.72 | 21,343.55 | 183,619.28 | 31.73 |
| 101-172-704-000 | WAGES- PART TIME | 87,924.00 | 98,822.00 | 28,962.10 | 7,714.32 | 69,859.90 | 29.31 |
| 101-172-705-000 | WAGES - OVERTIME | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 101-172-723-000 | MEMBERSHIP AND DUES | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 101-172-726-000 | TRAINING SUPPLIES | 4,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| 101-172-924-100 | CELL PHONES/DATA | 1,000.00 | 1,000.00 | 153.58 | 95.18 | 846.42 | 15.36 |
| Total Dept 172 - TOWNSHIP MANAGER | | 355,814.00 | 375,782.00 | 114,456.40 | 29,153.05 | 261,325.60 | 30.46 |
| Department: 201 FINANCE | | | | | | | |
| 101-201-702-000 | WAGES- FULL TIME | 203,387.00 | 215,459.00 | 65,821.37 | 16,560.10 | 149,637.63 | 30.55 |
| 101-201-723-000 | MEMBERSHIP AND DUES | 600.00 | 600.00 | 0.00 | 0.00 | 600.00 | 0.00 |
| 101-201-726-000 | TRAINING SUPPLIES | 4,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| 101-201-860-000 | MILEAGE | 0.00 | 200.00 | 0.00 | 0.00 | 200.00 | 0.00 |
| 101-201-924-100 | CELL PHONES/DATA | 800.00 | 800.00 | 153.88 | 95.38 | 646.12 | 19.24 |
| 101-201-939-000 | SERVICE CONTRACTS | 0.00 | 17,600.00 | 12,304.50 | 12,304.50 | 5,295.50 | 69.91 |
| Total Dept 201 - FINANCE | | 208,787.00 | 238,659.00 | 78,279.75 | 28,959.98 | 160,379.25 | 32.80 |
| Department: 215 CLERK | | | | | | | |
| 101-215-702-000 | WAGES- FULL TIME | 63,699.00 | 57,762.00 | 1,364.26 | 0.00 | 56,397.74 | 2.36 |
| 101-215-703-000 | CLERK SALARY | 39,561.00 | 44,677.00 | 14,892.32 | 3,723.08 | 29,784.68 | 33.33 |
| 101-215-704-000 | WAGES- CLERK | 5,000.00 | 0.00 | 21,616.39 | 5,716.49 | (21,616.39) | 100.00 |
| 101-215-723-000 | CLERK MEMBERSHIPS AND DUES | 600.00 | 600.00 | 206.00 | 0.00 | 394.00 | 34.33 |
| 101-215-724-000 | EDUCATION | 3,000.00 | 3,000.00 | 640.59 | 640.59 | 2,359.41 | 21.35 |
| 101-215-860-000 | CLERK MILEAGE | 300.00 | 800.00 | 142.84 | 109.19 | 657.16 | 17.86 |
| 101-215-925-000 | CELL PHONE/ DATA | 700.00 | 1,000.00 | 30.06 | 20.04 | 969.94 | 3.01 |
| 101-215-939-000 | SERVICE CONTRACTS | 3,500.00 | 3,000.00 | 18.21 | 0.00 | 2,981.79 | 0.61 |
| Total Dept 215 - CLERK | | 116,360.00 | 110,839.00 | 38,910.67 | 10,209.39 | 71,928.33 | 35.11 |
| Department: 225 ADMINISTRATIVE | | | | | | | |
| 101-225-723-000 | MEMBERSHIP AND DUES | 3,190.00 | 3,190.00 | 1,499.00 | 299.00 | 1,691.00 | 46.99 |
| 101-225-724-000 | EDUCATION | 10,000.00 | 10,000.00 | 75.00 | 0.00 | 9,925.00 | 0.75 |
| 101-225-727-000 | OFFICE SUPPLIES | 14,000.00 | 14,000.00 | 2,161.60 | 601.98 | 11,838.40 | 15.44 |
| 101-225-730-000 | POSTAGE | 7,000.00 | 16,000.00 | 7,669.28 | 0.00 | 8,330.72 | 47.93 |
| 101-225-752-000 | SUPPLIES | 0.00 | 0.00 | 540.45 | 437.74 | (540.45) | 100.00 |
| 101-225-752-101 | KITCHEN SUPPLIES | 5,400.00 | 3,000.00 | 400.29 | 246.86 | 2,599.71 | 13.34 |
| 101-225-794-700 | PLANTS/PLANT MAINTENANCE | 1,880.00 | 200.00 | 47.98 | 47.98 | 152.02 | 23.99 |
| 101-225-807-000 | AUDIT FEES & SERVICES | 30,000.00 | 25,000.00 | 0.00 | 0.00 | 25,000.00 | 0.00 |
| 101-225-810-000 | LIABILITY INSURANCE | 70,000.00 | 70,000.00 | 1,998.00 | 0.00 | 68,002.00 | 2.85 |
| 101-225-814-000 | TAX/ASSESSING ADMIN COSTS | 22,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-225-815-000 | COMPUTER COSTS-ISP | 5,500.00 | 0.00 | 1,064.01 | 362.51 | (1,064.01) | 100.00 |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdg Used |
|---|---------------------------------------|---------------------------|---------------------------|--|---|---|---------------|
| Fund: 101 GENERAL FUND | | | | | | | |
| Account Category: Expenditures | | | | | | | |
| Department: 225 ADMINISTRATIVE | | | | | | | |
| 101-225-815-050 | COMPUTER SOFTWARE/CAMERA MONITOR/ZOOM | 4,100.00 | 0.00 | 923.70 | 307.90 | (923.70) | 100.00 |
| 101-225-815-100 | COMPUTER COSTS-WEB SITE | 6,000.00 | 3,600.00 | 5,522.00 | 0.00 | (1,922.00) | 153.39 |
| 101-225-826-000 | LEGAL FEES | 142,000.00 | 180,000.00 | 15,737.29 | 14,490.79 | 164,262.71 | 8.74 |
| 101-225-860-000 | ADMINISTRATIVE MILEAGE | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 101-225-880-000 | COMMUNITY PROMOTION | 0.00 | 0.00 | 1,954.37 | 541.34 | (1,954.37) | 100.00 |
| 101-225-881-000 | FOURTH OF JULY | 55,000.00 | 65,000.00 | 18,937.50 | 0.00 | 46,062.50 | 29.13 |
| 101-225-881-200 | HALLOWEEN | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 101-225-881-400 | HERITAGE DAY FESTIVAL | 15,000.00 | 20,000.00 | 0.00 | 0.00 | 20,000.00 | 0.00 |
| 101-225-885-000 | NEWSLETTER | 35,000.00 | 35,000.00 | 5,820.48 | 0.00 | 29,179.52 | 16.63 |
| 101-225-900-000 | PRINTING/PUBLISHING | 24,000.00 | 24,000.00 | 8,437.42 | 6,930.50 | 15,562.58 | 35.16 |
| 101-225-901-000 | PUBLICATIONS | 1,000.00 | 1,000.00 | 59.00 | 0.00 | 941.00 | 5.90 |
| 101-225-924-100 | CELL PHONES/DATA | 7,340.00 | 7,340.00 | 449.84 | 398.42 | 6,890.16 | 6.13 |
| 101-225-939-000 | SERVICE CONTRACTS | 45,000.00 | 60,000.00 | 1,609.51 | 356.17 | 58,390.49 | 2.68 |
| 101-225-941-000 | POSTAGE MACHINE LEASE | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 101-225-952-100 | KENT COUNTY AERIAL PHOTO | 2,600.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| 101-225-955-000 | CABLE EQUIPMENT GRANTS | 35,000.00 | 35,000.00 | 0.00 | 0.00 | 35,000.00 | 0.00 |
| 101-225-955-952 | REGIS | 45,000.00 | 45,000.00 | 0.00 | 0.00 | 45,000.00 | 0.00 |
| 101-225-955-954 | NPDES PHASE II | 12,000.00 | 12,000.00 | 0.00 | 0.00 | 12,000.00 | 0.00 |
| 101-225-955-955 | COMMUNITY MEDIA CENTER | 5,000.00 | 5,000.00 | 0.00 | 0.00 | 5,000.00 | 0.00 |
| 101-225-956-000 | RIGHT PLACE PROGRAM | 9,000.00 | 9,000.00 | 0.00 | 0.00 | 9,000.00 | 0.00 |
| 101-225-964-100 | PROPERTY TAX REFUNDS | 2,500.00 | 2,500.00 | 38.89 | 0.00 | 2,461.11 | 1.56 |
| 101-225-967-000 | SPECIAL PROJECTS - COMMUNICATIONS/ IT | 50,000.00 | 50,000.00 | 392.89 | 116.63 | 49,607.11 | 0.79 |
| 101-225-967-200 | SPECIAL PROJECTS - IT SERVICES | 85,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-225-981-000 | OFFICE EQUIPMENT | 16,000.00 | 16,000.00 | 219.98 | 199.99 | 15,780.02 | 1.37 |
| Total Dept 225 - ADMINISTRATIVE | | 770,510.00 | 720,830.00 | 75,558.48 | 25,337.81 | 645,271.52 | 10.48 |
| Department: 228 INFORMATION TECHNOLOGY | | | | | | | |
| 101-228-850-000 | COMMUNICATIONS | 0.00 | 0.00 | 2,082.68 | 2,082.68 | (2,082.68) | 100.00 |
| 101-228-939-000 | SERVICE CONTRACTS | 0.00 | 45,000.00 | 25,042.72 | 6,998.37 | 19,957.28 | 55.65 |
| 101-228-958-000 | SOFTWARE/SUPPORT | 0.00 | 125,000.00 | 47,931.51 | 28,046.51 | 77,068.49 | 38.35 |
| 101-228-967-200 | SPECIAL PROJECTS - IT SERVICES | 0.00 | 40,000.00 | 20,535.00 | 0.00 | 19,465.00 | 51.34 |
| 101-228-981-000 | OFFICE EQUIPMENT | 0.00 | 10,000.00 | 3,475.12 | 3,475.12 | 6,524.88 | 34.75 |
| Total Dept 228 - INFORMATION TECHNOLOGY | | 0.00 | 220,000.00 | 99,067.03 | 40,602.68 | 120,932.97 | 45.03 |
| Department: 250 BENEFITS/INSURANCE | | | | | | | |
| 101-250-715-000 | FICA-EMPLOYER | 171,520.00 | 167,601.00 | 46,562.19 | 11,195.49 | 121,038.81 | 27.78 |
| 101-250-716-000 | DEFINED CONTRIBUTION PLAN | 190,112.00 | 199,667.00 | 48,970.17 | 11,650.03 | 150,696.83 | 24.53 |
| 101-250-717-000 | WORKERS COMP INSURANCE | 50,000.00 | 50,000.00 | 0.00 | 0.00 | 50,000.00 | 0.00 |
| 101-250-718-000 | VISION INSURANCE BENEFITS | 2,214.00 | 3,200.00 | (305.32) | (69.67) | 3,505.32 | (9.54) |
| 101-250-718-200 | OTHER BENEFITS | 0.00 | 38,400.00 | 38,400.00 | 0.00 | 0.00 | 100.00 |
| 101-250-719-000 | HEALTH INSURANCE BENEFITS | 416,799.00 | 433,206.00 | 88,712.08 | 20,701.03 | 344,493.92 | 20.48 |
| 101-250-720-000 | LIFE & DIS INSURANCE BENEFITS | 19,203.00 | 20,856.00 | 4,718.99 | 1,216.31 | 16,137.01 | 22.63 |
| 101-250-721-000 | DENTAL INSURANCE BENEFITS | 17,574.00 | 30,000.00 | 4,567.42 | 461.12 | 25,432.58 | 15.22 |
| 101-250-722-000 | PENSION PLAN BENEFITS | 165,355.00 | 195,026.00 | 32,765.08 | 0.00 | 162,260.92 | 16.80 |
| 101-250-723-000 | OTHER BENEFITS | 0.00 | 0.00 | 1,686.54 | 403.20 | (1,686.54) | 100.00 |
| Total Dept 250 - BENEFITS/INSURANCE | | 1,032,777.00 | 1,137,956.00 | 266,077.15 | 45,557.51 | 871,878.85 | 23.38 |
| Department: 253 TREASURER | | | | | | | |
| 101-253-702-000 | WAGES- FULL TIME | 158,949.00 | 171,791.00 | 49,982.12 | 12,705.60 | 121,808.88 | 29.09 |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---|--------------------------------------|---------------------|---------------------|--------------------------------------|-------------------------------------|--|-------------|
| Fund: 101 GENERAL FUND | | | | | | | |
| Account Category: Expenditures | | | | | | | |
| Department: 253 TREASURER | | | | | | | |
| 101-253-703-000 | TREASURER SALARY | 39,561.00 | 44,677.00 | 14,892.32 | 3,723.08 | 29,784.68 | 33.33 |
| 101-253-705-000 | WAGES - OVERTIME | 2,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 101-253-723-000 | MEMBERSHIPS AND DUES | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 101-253-724-000 | EDUCATION | 3,500.00 | 3,500.00 | 2,650.00 | 599.00 | 850.00 | 75.71 |
| 101-253-725-000 | EDUCATION/TUITION REIMBURSEMENT | 5,300.00 | 5,300.00 | 0.00 | 0.00 | 5,300.00 | 0.00 |
| 101-253-730-000 | POSTAGE | 9,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-253-860-000 | MILEAGE | 1,800.00 | 1,800.00 | 113.10 | 113.10 | 1,686.90 | 6.28 |
| 101-253-924-100 | CELL PHONES/DATA | 0.00 | 0.00 | 187.45 | 117.76 | (187.45) | 100.00 |
| 101-253-939-000 | SERVICE CONTRACTS | 9,000.00 | 12,500.00 | 8,719.50 | 8,719.50 | 3,780.50 | 69.76 |
| Total Dept 253 - TREASURER | | 230,110.00 | 241,568.00 | 76,544.49 | 25,978.04 | 165,023.51 | 31.69 |
| Department: 257 ASSESSING | | | | | | | |
| 101-257-702-000 | WAGES- FULL TIME | 197,128.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-257-704-000 | WAGES- PART TIME | 10,981.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-257-707-000 | WAGES - PER DIEM | 3,700.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-257-723-000 | ASSESSING MEMBERSHIPS AND DUES | 1,835.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-257-724-000 | EDUCATION | 9,285.00 | 0.00 | 225.00 | 0.00 | (225.00) | 100.00 |
| 101-257-727-000 | ASSESSING PUBLICATION/SUPPLIES | 1,500.00 | 0.00 | 110.70 | 110.70 | (110.70) | 100.00 |
| 101-257-801-000 | ASSESSING CONTRACTUAL SERVICES | 90,000.00 | 275,580.00 | 67,500.00 | 0.00 | 208,080.00 | 24.49 |
| 101-257-808-000 | BOARD OF REVIEW EXPENSES | 3,500.00 | 3,500.00 | 2,443.76 | 745.72 | 1,056.24 | 69.82 |
| 101-257-826-000 | LEGAL FEES | 63,000.00 | 50,000.00 | 11,216.70 | 11,216.70 | 38,783.30 | 22.43 |
| 101-257-860-000 | ASSESSING MILEAGE | 2,900.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-257-900-000 | ASSESSING PRINTING AND PUBLISHING | 1,150.00 | 1,500.00 | 3,387.20 | 572.00 | (1,887.20) | 225.81 |
| 101-257-924-100 | CELL PHONES/DATA | 2,700.00 | 0.00 | 60.12 | 40.08 | (60.12) | 100.00 |
| 101-257-939-000 | ASSESSING SERVICE CONTRACTS | 11,514.00 | 18,000.00 | 3,535.50 | 3,535.50 | 14,464.50 | 19.64 |
| 101-257-981-000 | OFFICE EQUIPMENT | 4,200.00 | 0.00 | 18.79 | 0.00 | (18.79) | 100.00 |
| Total Dept 257 - ASSESSING | | 403,393.00 | 348,580.00 | 88,497.77 | 16,220.70 | 260,082.23 | 25.39 |
| Department: 262 ELECTIONS | | | | | | | |
| 101-262-704-000 | WAGES- PART TIME | 40,000.00 | 20,000.00 | 0.00 | 0.00 | 20,000.00 | 0.00 |
| 101-262-707-000 | WAGES - PER DIEM | 0.00 | 10,000.00 | 0.00 | 0.00 | 10,000.00 | 0.00 |
| 101-262-752-200 | ELECTION MAILINGS & POSTAGE | 20,000.00 | 5,000.00 | 0.00 | 0.00 | 5,000.00 | 0.00 |
| 101-262-756-000 | ELECTION SUPPLIES | 12,000.00 | 20,000.00 | 57.82 | 57.82 | 19,942.18 | 0.29 |
| 101-262-932-000 | MAINT/OFFICE EQUIP & COMPUTER REPAIR | 6,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 101-262-939-000 | SERVICE CONTRACTS | 14,250.00 | 18,000.00 | 11,377.72 | 252.68 | 6,622.28 | 63.21 |
| Total Dept 262 - ELECTIONS | | 92,250.00 | 75,000.00 | 11,435.54 | 310.50 | 63,564.46 | 15.25 |
| Department: 265 BUILDING AND GROUNDS | | | | | | | |
| 101-265-702-000 | WAGES- FULL TIME | 356,239.00 | 361,005.00 | 115,275.81 | 31,541.50 | 245,729.19 | 31.93 |
| 101-265-702-250 | BLDG & GROUNDS EXPENSE ACCOUNT | 0.00 | 0.00 | 94.34 | 94.34 | (94.34) | 100.00 |
| 101-265-704-000 | WAGES- PART TIME | 32,080.00 | 114,426.00 | 12,904.95 | 3,654.00 | 101,521.05 | 11.28 |
| 101-265-705-000 | WAGES - OVERTIME | 10,000.00 | 10,000.00 | 1,911.01 | 560.50 | 8,088.99 | 19.11 |
| 101-265-724-000 | EDUCATION | 3,000.00 | 3,750.00 | 546.50 | 55.00 | 3,203.50 | 14.57 |
| 101-265-752-101 | KITCHEN SUPPLIES | 0.00 | 1,000.00 | 388.49 | 0.00 | 611.51 | 38.85 |
| 101-265-768-000 | BLDG & GROUNDS UNIFORMS | 2,500.00 | 3,500.00 | 1,722.66 | 0.00 | 1,777.34 | 49.22 |
| 101-265-787-101 | CLEANING & PAPER SUPPLIES | 0.00 | 0.00 | 125.49 | 0.00 | (125.49) | 100.00 |
| 101-265-802-200 | JANITORIAL & MAINTENANCE | 31,000.00 | 31,950.00 | 2,520.66 | 20.18 | 29,429.34 | 7.89 |
| 101-265-860-000 | MILEAGE | 100.00 | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| 101-265-863-000 | VEHICLE MAINT | 40,000.00 | 41,250.00 | 9,317.43 | 7,794.35 | 31,932.57 | 22.59 |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---|------------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 101 GENERAL FUND | | | | | | | |
| Account Category: Expenditures | | | | | | | |
| Department: 265 BUILDING AND GROUNDS | | | | | | | |
| 101-265-864-000 | FUEL | 26,000.00 | 26,800.00 | 4,418.05 | 1,361.97 | 22,381.95 | 16.49 |
| 101-265-921-000 | COMPLEX ELECTRICITY | 20,000.00 | 30,000.00 | 7,509.20 | 3,220.08 | 22,490.80 | 25.03 |
| 101-265-923-000 | COMPLEX HEATING | 9,000.00 | 9,000.00 | 2,944.67 | 704.71 | 6,055.33 | 32.72 |
| 101-265-924-000 | COMPLEX PHONES | 10,000.00 | 18,000.00 | 4,150.51 | 0.00 | 13,849.49 | 23.06 |
| 101-265-924-100 | BLDG & GROUNDS CELL PHONES/ DATA | 2,700.00 | 3,000.00 | 454.22 | 288.40 | 2,545.78 | 15.14 |
| 101-265-927-000 | COMPLEX WATER-SEWER | 6,000.00 | 6,200.00 | 987.14 | 0.00 | 5,212.86 | 15.92 |
| 101-265-931-000 | COMPLEX MAINTENANCE | 60,000.00 | 61,800.00 | 12,064.57 | 5,592.21 | 49,735.43 | 19.52 |
| 101-265-932-000 | OFFICE EQUIP/COMPUTER REPAIR | 20,000.00 | 20,600.00 | 0.00 | 0.00 | 20,600.00 | 0.00 |
| 101-265-939-000 | SERVICE CONTRACTS | 75,000.00 | 48,000.00 | 9,639.05 | 3,251.87 | 38,360.95 | 20.08 |
| 101-265-981-000 | OFFICE EQUIPMENT | 3,000.00 | 3,000.00 | 0.00 | 0.00 | 3,000.00 | 0.00 |
| 101-265-981-500 | TOOLS/ SMALL EQUIPMENT MAINTENANCE | 5,000.00 | 5,150.00 | 6,549.99 | 6,549.99 | (1,399.99) | 127.18 |
| Total Dept 265 - BUILDING AND GROUNDS | | 711,619.00 | 798,931.00 | 193,524.74 | 64,689.10 | 605,406.26 | 24.22 |
| Department: 270 HUMAN RESOURCES | | | | | | | |
| 101-270-702-000 | WAGES- FULL TIME | 117,189.00 | 130,098.00 | 39,117.20 | 9,779.30 | 90,980.80 | 30.07 |
| 101-270-723-000 | MEMBERSHIP AND DUES | 2,154.00 | 3,254.00 | 0.00 | 0.00 | 3,254.00 | 0.00 |
| 101-270-724-000 | EDUCATION | 3,430.00 | 3,430.00 | 0.00 | 0.00 | 3,430.00 | 0.00 |
| 101-270-726-000 | TRAINING SUPPLIES | 10,000.00 | 15,000.00 | 0.00 | 0.00 | 15,000.00 | 0.00 |
| 101-270-727-000 | SUPPLIES | 1,000.00 | 1,000.00 | 24.15 | 0.00 | 975.85 | 2.42 |
| 101-270-803-000 | HIRING EXPENDITURES | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 101-270-860-000 | MILEAGE | 300.00 | 300.00 | 0.00 | 0.00 | 300.00 | 0.00 |
| 101-270-924-100 | CELL PHONES/DATA | 660.00 | 850.00 | 187.45 | 117.76 | 662.55 | 22.05 |
| 101-270-939-000 | SERVICE CONTRACTS | 7,360.00 | 12,500.00 | 6,878.25 | 6,878.25 | 5,621.75 | 55.03 |
| 101-270-957-000 | PHYSICAL EXAMS | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| Total Dept 270 - HUMAN RESOURCES | | 145,093.00 | 169,432.00 | 46,207.05 | 16,775.31 | 123,224.95 | 27.27 |
| Department: 276 CEMETERY | | | | | | | |
| 101-276-921-000 | CEMETERY ELECTRICITY | 900.00 | 900.00 | 157.92 | 62.98 | 742.08 | 17.55 |
| 101-276-932-000 | CEMETERY MAINT | 22,500.00 | 22,500.00 | 360.00 | 360.00 | 22,140.00 | 1.60 |
| Total Dept 276 - CEMETERY | | 23,400.00 | 23,400.00 | 517.92 | 422.98 | 22,882.08 | 2.21 |
| Department: 443 YARD WASTE REMOVAL | | | | | | | |
| 101-443-820-000 | SPRING/ FALL CLEANUP | 130,000.00 | 130,000.00 | 125.00 | 125.00 | 129,875.00 | 0.10 |
| 101-443-939-000 | CONTRACTED SERVICES | 0.00 | 10,000.00 | 0.00 | 0.00 | 10,000.00 | 0.00 |
| Total Dept 443 - YARD WASTE REMOVAL | | 130,000.00 | 140,000.00 | 125.00 | 125.00 | 139,875.00 | 0.09 |
| Department: 445 DRAIN | | | | | | | |
| 101-445-816-000 | DRAIN MAINTENANCE | 10,000.00 | 14,000.00 | 113,178.00 | 0.00 | (99,178.00) | 808.41 |
| 101-445-821-000 | DRAIN ENGINEERING | 4,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| 101-445-822-000 | ILLCIT DISCHARGE PLAN | 500.00 | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| 101-445-823-000 | LGROW MEMBERSHIP DUES | 500.00 | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| Total Dept 445 - DRAIN | | 15,000.00 | 19,000.00 | 113,178.00 | 0.00 | (94,178.00) | 595.67 |
| Department: 446 ROADS | | | | | | | |
| 101-446-818-000 | DUST CONTROL LAYER | 1,500.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| 101-446-821-000 | ROAD OVERLAYS | 680,000.00 | 550,000.00 | 0.00 | 0.00 | 550,000.00 | 0.00 |
| 101-446-821-500 | ROAD ENGINEERING STUDIES | 5,000.00 | 10,000.00 | 0.00 | 0.00 | 10,000.00 | 0.00 |
| Total Dept 446 - ROADS | | 686,500.00 | 564,000.00 | 0.00 | 0.00 | 564,000.00 | 0.00 |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---|--------------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 101 GENERAL FUND | | | | | | | |
| Account Category: Expenditures | | | | | | | |
| Department: 447 ENGINEERS/ ENGINEERING | | | | | | | |
| 101-447-702-000 | WAGES- FULL TIME | 128,371.00 | 133,979.00 | 40,682.16 | 10,170.54 | 93,296.84 | 30.36 |
| 101-447-723-000 | ENGINEERING MEMBERSHIP & DUES | 500.00 | 500.00 | 23.30 | 23.30 | 476.70 | 4.66 |
| 101-447-724-000 | ENGINEERING EDUCATION | 1,500.00 | 1,500.00 | 0.00 | 0.00 | 1,500.00 | 0.00 |
| 101-447-752-000 | ENGINEERING SUPPLIES | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 101-447-794-701 | TREE INSTALLATION / MAINT | 90,000.00 | 90,000.00 | 0.00 | 0.00 | 90,000.00 | 0.00 |
| 101-447-801-000 | CONTRACT SERVICES | 252,608.00 | 0.00 | 14,261.49 | 0.00 | (14,261.49) | 100.00 |
| 101-447-818-000 | CONTRACTED SERVICES | 0.00 | 50,000.00 | 0.00 | 0.00 | 50,000.00 | 0.00 |
| 101-447-860-000 | ENGINEERING MILEAGE | 500.00 | 500.00 | 95.70 | 95.70 | 404.30 | 19.14 |
| 101-447-862-500 | ENGINEERING EXPENSE ACCOUNT | 500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-447-939-000 | SERVICE CONTRACTS | 2,500.00 | 2,500.00 | 2,095.00 | 0.00 | 405.00 | 83.80 |
| 101-447-981-000 | OFFICE EQUIPMENT | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| Total Dept 447 - ENGINEERS/ ENGINEERING | | 478,479.00 | 280,979.00 | 57,157.65 | 10,289.54 | 223,821.35 | 20.34 |
| Department: 448 STREET LIGHTS | | | | | | | |
| 101-448-926-000 | STREETLIGHTING | 175,000.00 | 218,000.00 | 34,013.87 | 11,409.01 | 183,986.13 | 15.60 |
| Total Dept 448 - STREET LIGHTS | | 175,000.00 | 218,000.00 | 34,013.87 | 11,409.01 | 183,986.13 | 15.60 |
| Department: 652 TRANSPORTATION | | | | | | | |
| 101-652-861-200 | TRANSPORTATION SERVICES | 5,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Dept 652 - TRANSPORTATION | | 5,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Department: 701 PLANNING | | | | | | | |
| 101-701-702-000 | WAGES- FULL TIME | 204,870.00 | 238,749.00 | 55,528.47 | 4,086.40 | 183,220.53 | 23.26 |
| 101-701-704-000 | WAGES- PART TIME | 0.00 | 25,000.00 | 0.00 | 0.00 | 25,000.00 | 0.00 |
| 101-701-706-000 | PLANNING/ ZONING PER DIEM | 680.00 | 11,000.00 | 3,876.38 | 0.00 | 7,123.62 | 35.24 |
| 101-701-723-000 | COMM DEV MEMBERSHIPS AND DUES | 1,650.00 | 1,650.00 | 668.80 | 0.00 | 981.20 | 40.53 |
| 101-701-724-000 | EDUCATION | 7,200.00 | 7,200.00 | 1,577.24 | 1,072.29 | 5,622.76 | 21.91 |
| 101-701-727-000 | PLANNING OFFICE SUPPLIES | 750.00 | 750.00 | 51.73 | 0.00 | 698.27 | 6.90 |
| 101-701-801-000 | CONTRACT SERVICES | 100,000.00 | 0.00 | 13,537.50 | 1,890.00 | (13,537.50) | 100.00 |
| 101-701-809-000 | PLANNING/ ZONING SUPPLIES | 3,000.00 | 3,000.00 | 0.00 | 0.00 | 3,000.00 | 0.00 |
| 101-701-860-000 | COMM DEV MILEAGE | 300.00 | 300.00 | 0.00 | 0.00 | 300.00 | 0.00 |
| 101-701-900-000 | PRINTING & PUBLISHING | 12,000.00 | 12,000.00 | 1,857.00 | 669.00 | 10,143.00 | 15.48 |
| 101-701-901-000 | DIGITAL IMAGING | 10,000.00 | 10,000.00 | 0.00 | 0.00 | 10,000.00 | 0.00 |
| 101-701-925-000 | CELL PHONE/ DATA | 1,800.00 | 1,800.00 | 247.79 | 151.03 | 1,552.21 | 13.77 |
| 101-701-958-000 | SOFTWARE/SUPPORT | 15,000.00 | 15,000.00 | 0.00 | 0.00 | 15,000.00 | 0.00 |
| 101-701-967-000 | SPECIAL PROJECTS - TACTICAL URBANISM | 20,000.00 | 20,000.00 | 0.00 | 0.00 | 20,000.00 | 0.00 |
| Total Dept 701 - PLANNING | | 377,250.00 | 346,449.00 | 77,344.91 | 7,868.72 | 269,104.09 | 22.33 |
| Department: 756 PARKS | | | | | | | |
| 101-756-702-000 | WAGES- FULL TIME | 205,291.00 | 178,257.00 | 34,775.20 | 8,693.80 | 143,481.80 | 19.51 |
| 101-756-704-000 | WAGES | 20,000.00 | 15,742.00 | 3,095.70 | 1,256.49 | 12,646.30 | 19.67 |
| 101-756-752-000 | SUPPLIES | 0.00 | 0.00 | 198.93 | 51.99 | (198.93) | 100.00 |
| 101-756-756-000 | PARK OPERATING SUPPLIES | 36,500.00 | 37,600.00 | 15,074.59 | 604.02 | 22,525.41 | 40.09 |
| 101-756-787-101 | CLEANING & PAPER SUPPLIES | 7,500.00 | 11,000.00 | 0.00 | 0.00 | 11,000.00 | 0.00 |
| 101-756-794-700 | PLANTS/PLANT MAINTENANCE | 9,500.00 | 9,500.00 | 0.00 | 0.00 | 9,500.00 | 0.00 |
| 101-756-850-000 | COMMUNICATIONS | 1,200.00 | 1,200.00 | 682.09 | 77.68 | 517.91 | 56.84 |
| 101-756-880-000 | COMMUNITY PROMOTION | 5,000.00 | 15,000.00 | 5,223.66 | 2,422.15 | 9,776.34 | 34.82 |
| 101-756-921-000 | PARK ELECTRICITY | 6,000.00 | 6,500.00 | 1,602.16 | 446.87 | 4,897.84 | 24.65 |
| 101-756-927-000 | PARK WATER-SEWER | 2,500.00 | 3,000.00 | 363.56 | 0.00 | 2,636.44 | 12.12 |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---------------------------------------|--------------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 101 GENERAL FUND | | | | | | | |
| Account Category: Expenditures | | | | | | | |
| Department: 756 PARKS | | | | | | | |
| 101-756-935-000 | PARK MAINTENANCE | 75,000.00 | 78,000.00 | 5,688.49 | 4,020.46 | 72,311.51 | 7.29 |
| 101-756-939-000 | SERVICE CONTRACTS | 83,850.00 | 20,000.00 | 11,557.36 | 4,476.34 | 8,442.64 | 57.79 |
| 101-756-967-000 | SPECIAL PROJECTS - MILLAGE PREP | 0.00 | 10,000.00 | 0.00 | 0.00 | 10,000.00 | 0.00 |
| 101-756-967-001 | SPECIAL PROJECTS - RECREATION PARK P | 25,000.00 | 25,000.00 | 0.00 | 0.00 | 25,000.00 | 0.00 |
| 101-756-981-000 | OFFICE EQUIPMENT | 1,500.00 | 1,500.00 | 0.00 | 0.00 | 1,500.00 | 0.00 |
| 101-756-981-500 | TOOLS/ SMALL EQUIPMENT MAINTENANCE | 3,000.00 | 20,000.00 | 502.19 | 0.00 | 19,497.81 | 2.51 |
| Total Dept 756 - PARKS | | 481,841.00 | 432,299.00 | 78,763.93 | 22,049.80 | 353,535.07 | 18.22 |
| Department: 803 HISTORICAL | | | | | | | |
| 101-803-880-000 | COMMUNITY PROMOTION | 7,000.00 | 7,000.00 | 0.00 | 0.00 | 7,000.00 | 0.00 |
| 101-803-921-000 | MUSEUM - ELECTRICITY | 780.00 | 900.00 | 443.88 | 79.96 | 456.12 | 49.32 |
| 101-803-923-000 | MUSEUM - HEATING/UTILITY | 1,000.00 | 1,500.00 | 502.98 | 135.03 | 997.02 | 33.53 |
| 101-803-927-000 | MUSEUM WATER-SEWER | 800.00 | 1,500.00 | 78.21 | 0.00 | 1,421.79 | 5.21 |
| 101-803-961-000 | MUSEUM MAINTENANCE | 20,000.00 | 20,000.00 | 285.00 | 98.75 | 19,715.00 | 1.43 |
| Total Dept 803 - HISTORICAL | | 29,580.00 | 30,900.00 | 1,310.07 | 313.74 | 29,589.93 | 4.24 |
| Department: 901 CAPITAL OUTLAY | | | | | | | |
| 101-901-970-000 | CAPITAL OUTLAY - FFE | 50,000.00 | 151,000.00 | 0.00 | 0.00 | 151,000.00 | 0.00 |
| 101-901-971-400 | GREENSPACE/ FARMLAND PRESERVATION | 100,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-901-975-000 | CAPITAL OUTLAY - BLDGIMP | 100,000.00 | 100,000.00 | 0.00 | 0.00 | 100,000.00 | 0.00 |
| 101-901-983-000 | PARK CAPITAL OUTLAY | 179,000.00 | 0.00 | 8,250.00 | 0.00 | (8,250.00) | 100.00 |
| Total Dept 901 - CAPITAL OUTLAY | | 429,000.00 | 251,000.00 | 8,250.00 | 0.00 | 242,750.00 | 3.29 |
| Department: 965 CONTINGENCIES | | | | | | | |
| 101-965-998-000 | PERSONNEL CONTINGENCIES | 0.00 | 173,363.00 | 0.00 | 0.00 | 173,363.00 | 0.00 |
| Total Dept 965 - CONTINGENCIES | | 0.00 | 173,363.00 | 0.00 | 0.00 | 173,363.00 | 0.00 |
| Department: 966 TRANSFERS OUT | | | | | | | |
| 101-966-995-004 | TRANSFER TO CEMETERY TRUST FUN | 3,750.00 | 5,000.00 | 0.00 | 0.00 | 5,000.00 | 0.00 |
| 101-966-995-005 | TRANSFER TO DAM MAJOR REPAIR | 40,000.00 | 40,000.00 | 10,000.00 | 0.00 | 30,000.00 | 25.00 |
| 101-966-995-280 | TRANS OUT TO GREENSPACE/FARMLAND PRE | 0.00 | 100,000.00 | 0.00 | 0.00 | 100,000.00 | 0.00 |
| Total Dept 966 - TRANSFERS OUT | | 43,750.00 | 145,000.00 | 10,000.00 | 0.00 | 135,000.00 | 6.90 |
| Department: 990 DEBT SERVICE | | | | | | | |
| 101-990-991-008 | FIRE ST. #1 BOND PRINCIPAL PAYMENT | 205,000.00 | 215,000.00 | 215,000.00 | 215,000.00 | 0.00 | 100.00 |
| 101-990-993-001 | BOND PAYING AGENT FEES | 500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 101-990-994-001 | BOND INTEREST & FEES (#1,2&4) | 209,100.00 | 202,000.00 | 102,500.00 | 102,500.00 | 99,500.00 | 50.74 |
| Total Dept 990 - DEBT SERVICE | | 414,600.00 | 417,000.00 | 317,500.00 | 317,500.00 | 99,500.00 | 76.14 |
| Expenditures | | 7,517,634.00 | 7,643,670.00 | 1,827,256.34 | 682,517.18 | 5,816,413.66 | 23.91 |
| Fund 101 - GENERAL FUND: | | | | | | | |
| TOTAL REVENUES | | 7,228,926.00 | 7,643,670.00 | 3,411,207.15 | 380,156.03 | 4,232,462.85 | 44.63 |
| TOTAL EXPENDITURES | | 7,517,634.00 | 7,643,670.00 | 1,827,256.34 | 682,517.18 | 5,816,413.66 | 23.91 |
| NET OF REVENUES & EXPENDITURES: | | (288,708.00) | 0.00 | 1,583,950.81 | (302,361.15) | (1,583,950.81) | |
| BEG. FUND BALANCE | | 7,250,450.85 | 7,250,450.85 | 7,250,450.85 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 1,667,159.97 | 1,667,159.97 | | | |
| END FUND BALANCE | | 6,961,742.85 | 8,917,610.82 | 10,501,561.63 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---------------------------------------|-----------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 151 CEMETERY TRUST FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 151-000-600-636 | CEMETERY-CARE FEE | 5,000.00 | 5,000.00 | 40.00 | 0.00 | 4,960.00 | 0.80 |
| 151-000-665-000 | INTEREST ON INVESTMENTS | 5,000.00 | 5,000.00 | 664.73 | 0.00 | 4,335.27 | 13.29 |
| 151-000-699-101 | TRANSFER FROM GENERAL FUND | 1,750.00 | 1,750.00 | 0.00 | 0.00 | 1,750.00 | 0.00 |
| Total Dept 000 | | 11,750.00 | 11,750.00 | 704.73 | 0.00 | 11,045.27 | 6.00 |
| Revenues | | 11,750.00 | 11,750.00 | 704.73 | 0.00 | 11,045.27 | 6.00 |
| Account Category: Expenditures | | | | | | | |
| Department: 276 CEMETERY | | | | | | | |
| 151-276-752-151 | SUPPLIES | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 151-276-931-000 | MAINT & REPAIR/IMPROVEMENTS | 12,000.00 | 50,000.00 | 0.00 | 0.00 | 50,000.00 | 0.00 |
| Total Dept 276 - CEMETERY | | 13,000.00 | 51,000.00 | 0.00 | 0.00 | 51,000.00 | 0.00 |
| Expenditures | | 13,000.00 | 51,000.00 | 0.00 | 0.00 | 51,000.00 | 0.00 |
| Fund 151 - CEMETERY TRUST FUND: | | | | | | | |
| TOTAL REVENUES | | 11,750.00 | 11,750.00 | 704.73 | 0.00 | 11,045.27 | 6.00 |
| TOTAL EXPENDITURES | | 13,000.00 | 51,000.00 | 0.00 | 0.00 | 51,000.00 | 0.00 |
| NET OF REVENUES & EXPENDITURES: | | (1,250.00) | (39,250.00) | 704.73 | 0.00 | (39,954.73) | |
| BEG. FUND BALANCE | | 155,952.57 | 155,952.57 | 155,952.57 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 11,650.01 | 11,650.01 | | | |
| END FUND BALANCE | | 154,702.57 | 128,352.58 | 168,307.31 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---|--------------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 206 FIRE FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 206-000-401-402 | TAX LEVY | 3,651,805.00 | 4,054,057.00 | 3,922,701.01 | 0.00 | 131,355.99 | 96.76 |
| 206-000-401-410 | PERSONAL PROPERTY TAX | 201,983.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 206-000-401-412 | DELINQUENT TAXES-LEVY | 5,200.00 | 5,200.00 | 2,968.58 | 2,968.58 | 2,231.42 | 57.09 |
| 206-000-401-437 | ABATEMENT TAXES-LEVY | 21,896.00 | 32,718.00 | 31,050.10 | 0.00 | 1,667.90 | 94.90 |
| 206-000-401-445 | PENALTIES & INTEREST ON TAXES | 700.00 | 700.00 | 876.35 | 63.74 | (176.35) | 125.19 |
| 206-000-528-000 | OTHER FEDERAL GRANTS | 64,000.00 | 64,000.00 | 0.00 | 0.00 | 64,000.00 | 0.00 |
| 206-000-569-000 | STATE GRANT- OTHERS | 0.00 | 0.00 | 4,864.56 | 0.00 | (4,864.56) | 100.00 |
| 206-000-573-000 | COMMUNITY STABILIZATION SHARE TAX | 49,268.00 | 49,268.00 | 0.00 | 0.00 | 49,268.00 | 0.00 |
| 206-000-665-000 | INTEREST REVENUE | 100,000.00 | 100,000.00 | 6,928.17 | 0.00 | 93,071.83 | 6.93 |
| 206-000-673-000 | SALE OF ASSETS | 263,600.00 | 0.00 | 1,645.00 | 0.00 | (1,645.00) | 100.00 |
| 206-000-675-675 | MISCELLANEOUS INCOME | 0.00 | 0.00 | 5.00 | 0.00 | (5.00) | 100.00 |
| 206-000-676-100 | REIMBURSEMENTS/REFUNDS | 0.00 | 0.00 | 850.00 | 0.00 | (850.00) | 100.00 |
| 206-000-679-400 | REIMBURSEMENT FROM BUILDING DEPT. /F | 20,000.00 | 30,000.00 | 0.00 | 0.00 | 30,000.00 | 0.00 |
| 206-000-699-000 | TRANSFER IN | 41,454.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Dept 000 | | 4,419,906.00 | 4,335,943.00 | 3,971,888.77 | 3,032.32 | 364,054.23 | 91.60 |
| Revenues | | 4,419,906.00 | 4,335,943.00 | 3,971,888.77 | 3,032.32 | 364,054.23 | 91.60 |
| Account Category: Expenditures | | | | | | | |
| Department: 250 BENEFITS/INSURANCE | | | | | | | |
| 206-250-715-000 | FICA-EMPLOYER | 158,205.00 | 161,682.00 | 51,381.04 | 13,517.12 | 110,300.96 | 31.78 |
| 206-250-716-000 | DEFINED CONTRIBUTION PLAN | 175,130.00 | 174,224.00 | 59,300.86 | 15,019.35 | 114,923.14 | 34.04 |
| 206-250-717-000 | WORKERS COMP INSURANCE | 80,000.00 | 80,000.00 | 0.00 | 0.00 | 80,000.00 | 0.00 |
| 206-250-718-000 | VISION INSURANCE BENEFITS | 2,770.00 | 3,360.00 | 1,502.28 | 375.57 | 1,857.72 | 44.71 |
| 206-250-718-200 | OTHER BENEFITS | 0.00 | 35,000.00 | 35,280.00 | 0.00 | (280.00) | 100.80 |
| 206-250-719-000 | HEALTH INSURANCE BENEFITS | 311,234.00 | 418,187.00 | 122,660.02 | 31,595.50 | 295,526.98 | 29.33 |
| 206-250-720-000 | LIFE & DISABILITY INSURANCE | 21,239.00 | 25,027.00 | 6,900.03 | 1,811.10 | 18,126.97 | 27.57 |
| 206-250-720-100 | FIRE CASUALTY INSURANCE | 12,000.00 | 12,000.00 | 0.00 | 0.00 | 12,000.00 | 0.00 |
| 206-250-721-000 | DENTAL INSURANCE BENEFITS | 24,092.00 | 33,000.00 | 11,571.61 | 3,351.59 | 21,428.39 | 35.07 |
| 206-250-722-000 | PENSION PLAN BENEFITS | 190,992.00 | 232,948.00 | 38,436.75 | 66.32 | 194,511.25 | 16.50 |
| Total Dept 250 - BENEFITS/INSURANCE | | 975,662.00 | 1,175,428.00 | 327,032.59 | 65,736.55 | 848,395.41 | 27.82 |
| Department: 336 FIRE DEPARTMENT | | | | | | | |
| 206-336-702-000 | WAGES- FULL TIME | 1,948,815.00 | 2,013,485.00 | 630,280.99 | 156,352.92 | 1,383,204.01 | 31.30 |
| 206-336-702-713 | OVERTIME | 0.00 | 0.00 | 2,138.38 | 0.00 | (2,138.38) | 100.00 |
| 206-336-704-000 | WAGES- PART TIME | 0.00 | 0.00 | 3,466.79 | 1,794.35 | (3,466.79) | 100.00 |
| 206-336-705-000 | OVERTIME | 100,000.00 | 100,000.00 | 32,334.24 | 15,529.65 | 67,665.76 | 32.33 |
| 206-336-707-000 | WAGES - PER DIEM | 108,000.00 | 100,000.00 | 33,323.09 | 10,638.97 | 66,676.91 | 33.32 |
| 206-336-723-000 | FIRE MEMBERSHIP AND DUES | 4,000.00 | 4,000.00 | 1,758.95 | 25.00 | 2,241.05 | 43.97 |
| 206-336-725-000 | FIRE TUITION | 7,000.00 | 7,000.00 | 0.00 | 0.00 | 7,000.00 | 0.00 |
| 206-336-726-000 | FIRE TRAINING | 34,225.00 | 37,000.00 | 11,447.74 | 4,534.18 | 25,552.26 | 30.94 |
| 206-336-726-500 | FIRE TRAINING / FIRE INSPECTIONS | 6,940.00 | 7,000.00 | 2,328.53 | 0.00 | 4,671.47 | 33.26 |
| 206-336-727-000 | FIRE OFFICE SUPPLIES | 8,410.00 | 8,890.00 | 1,287.74 | 189.76 | 7,602.26 | 14.49 |
| 206-336-738-000 | FIRE MAINT SUPPLIES | 3,000.00 | 3,000.00 | 671.28 | 17.26 | 2,328.72 | 22.38 |
| 206-336-745-000 | FIRE FUELS | 38,000.00 | 35,000.00 | 7,178.90 | 3,061.71 | 27,821.10 | 20.51 |
| 206-336-752-000 | SUPPLIES | 2,500.00 | 2,500.00 | 743.57 | 239.85 | 1,756.43 | 29.74 |
| 206-336-752-100 | MEDICAL SUPPLIES | 8,000.00 | 8,000.00 | 358.22 | 0.00 | 7,641.78 | 4.48 |
| 206-336-752-151 | SUPPLIES | 11,000.00 | 17,250.00 | 5,647.44 | 5,647.44 | 11,602.56 | 32.74 |
| 206-336-752-206 | KITCHEN SUPPLIES | 4,000.00 | 3,000.00 | 281.29 | 127.52 | 2,718.71 | 9.38 |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|--|---------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 206 FIRE FUND | | | | | | | |
| Account Category: Expenditures | | | | | | | |
| Department: 336 FIRE DEPARTMENT | | | | | | | |
| 206-336-756-000 | DEPARTMENT SUPPLIES | 1,000.00 | 1,160.00 | 355.13 | 111.15 | 804.87 | 30.61 |
| 206-336-768-000 | FIRE UNIFORMS | 19,170.00 | 20,260.00 | 5,437.85 | 2,938.02 | 14,822.15 | 26.84 |
| 206-336-787-959 | FIRE PROTECTIVE CLOTHING | 95,000.00 | 85,000.00 | 1,123.95 | 0.00 | 83,876.05 | 1.32 |
| 206-336-790-000 | FIRE PREVENTION - INVESTIGATION | 2,725.00 | 3,050.00 | 214.06 | 189.06 | 2,835.94 | 7.02 |
| 206-336-791-000 | TECH RESCUE | 3,800.00 | 3,200.00 | 0.00 | 0.00 | 3,200.00 | 0.00 |
| 206-336-792-000 | HEALTH-WELLNESS | 3,800.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 206-336-802-000 | CONTRACTUAL SERVICES | 35,000.00 | 55,000.00 | 23,953.13 | 6,258.59 | 31,046.87 | 43.55 |
| 206-336-803-000 | HIRING EXPENDITURES | 2,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 206-336-804-000 | RESPIRATORY PROGRAM | 4,620.00 | 7,350.00 | 0.00 | 0.00 | 7,350.00 | 0.00 |
| 206-336-807-000 | FIRE AUDIT FEES & SERVICES | 3,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 206-336-810-000 | LIABILITY INSURANCE | 30,000.00 | 30,000.00 | 0.00 | 0.00 | 30,000.00 | 0.00 |
| 206-336-850-000 | COMMUNICATIONS | 18,000.00 | 18,000.00 | 4,930.53 | 2,436.85 | 13,069.47 | 27.39 |
| 206-336-863-000 | VEHICLE MAINT | 85,000.00 | 87,550.00 | 18,538.72 | 6,146.81 | 69,011.28 | 21.18 |
| 206-336-887-000 | FIRE PUBLIC RELATIONS | 3,500.00 | 5,200.00 | 0.00 | 0.00 | 5,200.00 | 0.00 |
| 206-336-901-000 | FIRE PUBLICATIONS | 1,700.00 | 1,800.00 | 553.00 | 553.00 | 1,247.00 | 30.72 |
| 206-336-928-000 | UTILITIES | 50,000.00 | 50,000.00 | 15,861.73 | 2,387.78 | 34,138.27 | 31.72 |
| 206-336-932-000 | FIRE OFF EQUIP & COMPUTER REPA | 13,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| 206-336-936-000 | FIRE STATION MAINT | 32,500.00 | 32,500.00 | 9,724.40 | 1,317.91 | 22,775.60 | 29.92 |
| 206-336-936-002 | FIRE STATION MAINT/BUTTRICK | 20,000.00 | 20,000.00 | 2,622.65 | 771.92 | 17,377.35 | 13.11 |
| 206-336-937-000 | FIRE RADIO MAINT | 10,000.00 | 10,000.00 | 30.58 | 30.58 | 9,969.42 | 0.31 |
| 206-336-938-000 | FIRE EQUIPMENT MAINT | 9,000.00 | 9,500.00 | 4,630.66 | 4,630.66 | 4,869.34 | 48.74 |
| 206-336-939-000 | FIRE COPIER/LEASE/SERVICE | 1,500.00 | 1,200.00 | 396.00 | 99.00 | 804.00 | 33.00 |
| 206-336-941-000 | FIRE POSTAGE & MACHINE LEASE | 1,500.00 | 1,500.00 | 0.00 | 0.00 | 1,500.00 | 0.00 |
| 206-336-957-000 | FIRE PHYSICAL EXAMS | 35,000.00 | 35,000.00 | 0.00 | 0.00 | 35,000.00 | 0.00 |
| 206-336-958-000 | FIRE SUPPLEMENTAL EQUIPMENT | 10,800.00 | 11,120.00 | 2,312.05 | 148.94 | 8,807.95 | 20.79 |
| 206-336-960-960 | FIRE HAZMAT | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 206-336-964-100 | PROPERTY TAX REFUNDS | 150.00 | 150.00 | 10.74 | 0.00 | 139.26 | 7.16 |
| 206-336-981-000 | OFFICE EQUIPMENT | 7,500.00 | 9,175.00 | 523.67 | 275.00 | 8,651.33 | 5.71 |
| Total Dept 336 - FIRE DEPARTMENT | | 2,785,155.00 | 2,852,840.00 | 824,466.00 | 226,453.88 | 2,028,374.00 | 28.90 |
| Department: 901 CAPITAL OUTLAY | | | | | | | |
| 206-901-970-000 | FIRE CAPITAL OUTLAY | 1,030,000.00 | 172,000.00 | 0.00 | 0.00 | 172,000.00 | 0.00 |
| 206-901-975-000 | CAPITAL OUTLAY - BLDGIMP | 41,454.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Dept 901 - CAPITAL OUTLAY | | 1,071,454.00 | 172,000.00 | 0.00 | 0.00 | 172,000.00 | 0.00 |
| Department: 966 TRANSFERS OUT | | | | | | | |
| 206-966-995-259 | TRANSFER TO HAZMAT | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| Total Dept 966 - TRANSFERS OUT | | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| Expenditures | | 4,834,271.00 | 4,202,268.00 | 1,151,498.59 | 292,190.43 | 3,050,769.41 | 27.40 |
| Fund 206 - FIRE FUND: | | | | | | | |
| TOTAL REVENUES | | 4,419,906.00 | 4,335,943.00 | 3,971,888.77 | 3,032.32 | 364,054.23 | 91.60 |
| TOTAL EXPENDITURES | | 4,834,271.00 | 4,202,268.00 | 1,151,498.59 | 292,190.43 | 3,050,769.41 | 27.40 |
| NET OF REVENUES & EXPENDITURES: | | (414,365.00) | 133,675.00 | 2,820,390.18 | (289,158.11) | (2,686,715.18) | |
| BEG. FUND BALANCE | | 682,396.29 | 682,396.29 | 682,396.29 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | (447,065.62) | (447,065.62) | | | |
| END FUND BALANCE | | 268,031.29 | 369,005.67 | 3,055,720.85 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|--|-----------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 207 POLICE FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 207-000-401-402 | TAX LEVY | 881,173.00 | 977,902.00 | 946,219.95 | 0.00 | 31,682.05 | 96.76 |
| 207-000-401-410 | PERSONAL PROPERTY TAX | 48,733.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 207-000-401-412 | DELINQUENT TAXES-LEVY | 2,500.00 | 2,500.00 | 718.10 | 718.10 | 1,781.90 | 28.72 |
| 207-000-401-437 | ABATEMENT TAXES-LEVY | 7,641.00 | 7,641.00 | 7,489.20 | 0.00 | 151.80 | 98.01 |
| 207-000-401-445 | INTEREST & PENALTIES ON TAX | 400.00 | 400.00 | 211.37 | 15.43 | 188.63 | 52.84 |
| 207-000-569-000 | STATE GRANT- OTHERS | 0.00 | 0.00 | 1,173.72 | 0.00 | (1,173.72) | 100.00 |
| 207-000-573-000 | COMMUNITY STABILIZATION SHARE TAX | 16,533.00 | 16,533.00 | 0.00 | 0.00 | 16,533.00 | 0.00 |
| 207-000-665-000 | INTEREST REVENUE | 54,500.00 | 54,500.00 | 3,700.31 | 0.00 | 50,799.69 | 6.79 |
| 207-000-675-675 | MISCELLANEOUS INCOME | 5,000.00 | 5,000.00 | 0.00 | 0.00 | 5,000.00 | 0.00 |
| Total Dept 000 | | 1,016,480.00 | 1,064,476.00 | 959,512.65 | 733.53 | 104,963.35 | 90.14 |
| Revenues | | 1,016,480.00 | 1,064,476.00 | 959,512.65 | 733.53 | 104,963.35 | 90.14 |
| Account Category: Expenditures | | | | | | | |
| Department: 301 POLICE DEPARTMENT | | | | | | | |
| 207-301-752-207 | SUPPLIES | 5,000.00 | 5,000.00 | 0.00 | 0.00 | 5,000.00 | 0.00 |
| 207-301-801-000 | SHERIFF PROTECTION | 880,000.00 | 880,000.00 | 138,306.64 | 0.00 | 741,693.36 | 15.72 |
| 207-301-960-000 | COST ALLOCATION PLAN | 31,000.00 | 46,000.00 | 0.00 | 0.00 | 46,000.00 | 0.00 |
| 207-301-964-100 | PROPERTY TAX REFUNDS | 100.00 | 100.00 | 58.10 | 0.00 | 41.90 | 58.10 |
| 207-301-970-000 | CAPITAL OUTLAY | 0.00 | 340,000.00 | 95,400.00 | 0.00 | 244,600.00 | 28.06 |
| Total Dept 301 - POLICE DEPARTMENT | | 916,100.00 | 1,271,100.00 | 233,764.74 | 0.00 | 1,037,335.26 | 18.39 |
| Expenditures | | 916,100.00 | 1,271,100.00 | 233,764.74 | 0.00 | 1,037,335.26 | 18.39 |
| Fund 207 - POLICE FUND: | | | | | | | |
| TOTAL REVENUES | | 1,016,480.00 | 1,064,476.00 | 959,512.65 | 733.53 | 104,963.35 | 90.14 |
| TOTAL EXPENDITURES | | 916,100.00 | 1,271,100.00 | 233,764.74 | 0.00 | 1,037,335.26 | 18.39 |
| NET OF REVENUES & EXPENDITURES: | | 100,380.00 | (206,624.00) | 725,747.91 | 733.53 | (932,371.91) | |
| BEG. FUND BALANCE | | 2,137,704.25 | 2,137,704.25 | 2,137,704.25 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 123,573.76 | 123,573.76 | | | |
| END FUND BALANCE | | 2,238,084.25 | 2,054,654.01 | 2,987,025.92 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|--|-------------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 208 OPEN SPACE FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 208-000-401-402 | TAX LEVY | 441,348.00 | 489,802.00 | 473,933.67 | 0.00 | 15,868.33 | 96.76 |
| 208-000-401-410 | PERSONAL PROPERTY TAX | 24,409.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 208-000-401-412 | DELINQUENT TAXES-LEVY | 1,200.00 | 1,200.00 | 359.67 | 359.67 | 840.33 | 29.97 |
| 208-000-401-437 | ABATEMENT TAXES-LEVY | 3,828.00 | 3,828.00 | 3,751.23 | 0.00 | 76.77 | 97.99 |
| 208-000-401-445 | INTEREST & PENALTIES ON TAXES | 200.00 | 200.00 | 105.87 | 7.71 | 94.13 | 52.94 |
| 208-000-569-000 | STATE GRANT- OTHERS | 0.00 | 0.00 | 587.90 | 0.00 | (587.90) | 100.00 |
| 208-000-573-000 | LOCAL COMMUNITY STABILIZATION SHARE | 24,528.00 | 23,000.00 | 0.00 | 0.00 | 23,000.00 | 0.00 |
| 208-000-665-000 | INTEREST ON INVESTMENTS | 34,000.00 | 28,000.00 | 4,137.54 | 0.00 | 23,862.46 | 14.78 |
| 208-000-665-408 | INTEREST ON HOMEYER FUND | 0.00 | 0.00 | 2,774.20 | 0.00 | (2,774.20) | 100.00 |
| Total Dept 000 | | 529,513.00 | 546,030.00 | 485,650.08 | 367.38 | 60,379.92 | 88.94 |
| Revenues | | 529,513.00 | 546,030.00 | 485,650.08 | 367.38 | 60,379.92 | 88.94 |
| Account Category: Expenditures | | | | | | | |
| Department: 751 OPEN SPACE PRESERVATION | | | | | | | |
| 208-751-921-000 | ELECTRICITY | 4,000.00 | 4,000.00 | 822.79 | 269.01 | 3,177.21 | 20.57 |
| 208-751-923-000 | HEATING/UTILITY | 3,600.00 | 3,600.00 | 3,702.82 | 897.43 | (102.82) | 102.86 |
| 208-751-927-000 | WATER-SEWER | 1,500.00 | 1,500.00 | 242.28 | 0.00 | 1,257.72 | 16.15 |
| 208-751-935-000 | PARK MAINTENANCE | 25,000.00 | 25,000.00 | 0.00 | 0.00 | 25,000.00 | 0.00 |
| 208-751-960-000 | COST ALLOCATION PLAN | 65,000.00 | 45,000.00 | 0.00 | 0.00 | 45,000.00 | 0.00 |
| 208-751-964-100 | TAX REFUNDS | 50.00 | 50.00 | 7.02 | 0.00 | 42.98 | 14.04 |
| Total Dept 751 - OPEN SPACE PRESERVATION | | 99,150.00 | 79,150.00 | 4,774.91 | 1,166.44 | 74,375.09 | 6.03 |
| Department: 901 CAPITAL OUTLAY | | | | | | | |
| 208-901-970-000 | CAPITAL OUTLAY - FFE | 150,000.00 | 150,000.00 | 0.00 | 0.00 | 150,000.00 | 0.00 |
| Total Dept 901 - CAPITAL OUTLAY | | 150,000.00 | 150,000.00 | 0.00 | 0.00 | 150,000.00 | 0.00 |
| Department: 990 DEBT SERVICE | | | | | | | |
| 208-990-991-201 | BOND PRINCIPAL REFINANCE | 305,000.00 | 307,000.00 | 307,000.00 | 307,000.00 | 0.00 | 100.00 |
| 208-990-993-201 | BOND INTEREST REFINANCE | 21,253.00 | 16,000.00 | 9,147.10 | 9,147.10 | 6,852.90 | 57.17 |
| Total Dept 990 - DEBT SERVICE | | 326,253.00 | 323,000.00 | 316,147.10 | 316,147.10 | 6,852.90 | 97.88 |
| Expenditures | | 575,403.00 | 552,150.00 | 320,922.01 | 317,313.54 | 231,227.99 | 58.12 |
| Fund 208 - OPEN SPACE FUND: | | | | | | | |
| TOTAL REVENUES | | 529,513.00 | 546,030.00 | 485,650.08 | 367.38 | 60,379.92 | 88.94 |
| TOTAL EXPENDITURES | | 575,403.00 | 552,150.00 | 320,922.01 | 317,313.54 | 231,227.99 | 58.12 |
| NET OF REVENUES & EXPENDITURES: | | (45,890.00) | (6,120.00) | 164,728.07 | (316,946.16) | (170,848.07) | |
| BEG. FUND BALANCE | | 1,029,212.54 | 1,029,212.54 | 1,029,212.54 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 178,521.86 | 178,521.86 | | | |
| END FUND BALANCE | | 983,322.54 | 1,201,614.40 | 1,372,462.47 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|--|----------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 211 DAM MAJOR REPAIR FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 211-000-665-000 | INTEREST REVENUE | 16,000.00 | 30,000.00 | 2,653.64 | 0.00 | 27,346.36 | 8.85 |
| 211-000-677-000 | CONTRIBUTIONS | 5,000.00 | 5,000.00 | 0.00 | 0.00 | 5,000.00 | 0.00 |
| 211-000-699-101 | TRANSFER FROM GENERAL FUND | 40,000.00 | 40,000.00 | 10,000.00 | 0.00 | 30,000.00 | 25.00 |
| Total Dept 000 | | <u>61,000.00</u> | <u>75,000.00</u> | <u>12,653.64</u> | <u>0.00</u> | <u>62,346.36</u> | <u>16.87</u> |
| Revenues | | <u>61,000.00</u> | <u>75,000.00</u> | <u>12,653.64</u> | <u>0.00</u> | <u>62,346.36</u> | <u>16.87</u> |
| Account Category: Expenditures | | | | | | | |
| Department: 901 CAPITAL OUTLAY | | | | | | | |
| 211-901-980-000 | EXPENSES/DAM MAJOR REPAIR | 85,000.00 | 85,000.00 | 0.00 | 0.00 | 85,000.00 | 0.00 |
| Total Dept 901 - CAPITAL OUTLAY | | <u>85,000.00</u> | <u>85,000.00</u> | <u>0.00</u> | <u>0.00</u> | <u>85,000.00</u> | <u>0.00</u> |
| Expenditures | | <u>85,000.00</u> | <u>85,000.00</u> | <u>0.00</u> | <u>0.00</u> | <u>85,000.00</u> | <u>0.00</u> |
| Fund 211 - DAM MAJOR REPAIR FUND: | | | | | | | |
| TOTAL REVENUES | | 61,000.00 | 75,000.00 | 12,653.64 | 0.00 | 62,346.36 | 16.87 |
| TOTAL EXPENDITURES | | 85,000.00 | 85,000.00 | 0.00 | 0.00 | 85,000.00 | 0.00 |
| NET OF REVENUES & EXPENDITURES: | | <u>(24,000.00)</u> | <u>(10,000.00)</u> | <u>12,653.64</u> | <u>0.00</u> | <u>(22,653.64)</u> | |
| BEG. FUND BALANCE | | 754,871.51 | 754,871.51 | 754,871.51 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 67,031.05 | 67,031.05 | | | |
| END FUND BALANCE | | 730,871.51 | 811,902.56 | 834,556.20 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---------------------------------------|-----------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 216 PATHWAYS FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 216-000-401-402 | TAX LEVY | 674,872.00 | 749,136.00 | 724,867.63 | 0.00 | 24,268.37 | 96.76 |
| 216-000-401-410 | PERSONAL PROPERTY TAX | 37,322.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 216-000-401-412 | DELINQUENT TAX LEVY | 1,800.00 | 1,800.00 | 550.07 | 550.07 | 1,249.93 | 30.56 |
| 216-000-401-437 | ABATEMENT TAXES-LEVY | 5,851.00 | 5,851.00 | 5,737.02 | 0.00 | 113.98 | 98.05 |
| 216-000-401-445 | PENALTIES & INTEREST ON TAX | 300.00 | 300.00 | 161.99 | 11.79 | 138.01 | 54.00 |
| 216-000-569-000 | STATE GRANT- OTHERS | 36,000.00 | 0.00 | 898.90 | 0.00 | (898.90) | 100.00 |
| 216-000-573-000 | COMMUNITY STABILIZATION SHARE TAX | 37,477.00 | 37,477.00 | 0.00 | 0.00 | 37,477.00 | 0.00 |
| 216-000-665-000 | INTEREST REVENUE | 30,000.00 | 50,000.00 | 15,104.97 | 0.00 | 34,895.03 | 30.21 |
| Total Dept 000 | | 823,622.00 | 844,564.00 | 747,320.58 | 561.86 | 97,243.42 | 88.49 |
| Revenues | | 823,622.00 | 844,564.00 | 747,320.58 | 561.86 | 97,243.42 | 88.49 |
| Account Category: Expenditures | | | | | | | |
| Department: 758 PATHWAYS | | | | | | | |
| 216-758-728-000 | OPERATING SUPPLIES | 13,000.00 | 13,000.00 | 0.00 | 0.00 | 13,000.00 | 0.00 |
| 216-758-821-100 | ENGINEERING | 30,000.00 | 30,000.00 | 0.00 | 0.00 | 30,000.00 | 0.00 |
| 216-758-931-000 | MAINT & REPAIR | 50,000.00 | 50,000.00 | 0.00 | 0.00 | 50,000.00 | 0.00 |
| 216-758-931-200 | PATHWAY MAINTENANCE | 3,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 216-758-960-000 | COST ALLOCATION PLAN | 0.00 | 50,000.00 | 0.00 | 0.00 | 50,000.00 | 0.00 |
| 216-758-964-100 | PROPERTY TAX REFUNDS | 50.00 | 50.00 | 4.66 | 0.00 | 45.34 | 9.32 |
| Total Dept 758 - PATHWAYS | | 96,050.00 | 143,050.00 | 4.66 | 0.00 | 143,045.34 | 0.00 |
| Department: 901 CAPITAL OUTLAY | | | | | | | |
| 216-901-974-000 | CAPITAL OUTLAY - LANDIMP | 36,000.00 | 950,000.00 | 1,860.00 | 0.00 | 948,140.00 | 0.20 |
| Total Dept 901 - CAPITAL OUTLAY | | 36,000.00 | 950,000.00 | 1,860.00 | 0.00 | 948,140.00 | 0.20 |
| Expenditures | | 132,050.00 | 1,093,050.00 | 1,864.66 | 0.00 | 1,091,185.34 | 0.17 |
| Fund 216 - PATHWAYS FUND: | | | | | | | |
| TOTAL REVENUES | | 823,622.00 | 844,564.00 | 747,320.58 | 561.86 | 97,243.42 | 88.49 |
| TOTAL EXPENDITURES | | 132,050.00 | 1,093,050.00 | 1,864.66 | 0.00 | 1,091,185.34 | 0.17 |
| NET OF REVENUES & EXPENDITURES: | | 691,572.00 | (248,486.00) | 745,455.92 | 561.86 | (993,941.92) | |
| BEG. FUND BALANCE | | 386,275.17 | 386,275.17 | 386,275.17 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 850,287.98 | 850,287.98 | | | |
| END FUND BALANCE | | 1,077,847.17 | 988,077.15 | 1,982,019.07 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---------------------------------------|----------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 218 HAZMAT FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 218-000-581-000 | LOCAL CONTRIBUTIONS | 4,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| 218-000-665-000 | HAZMAT INTEREST | 350.00 | 350.00 | 198.51 | 0.00 | 151.49 | 56.72 |
| 218-000-699-000 | TRANSFER IN | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| Total Dept 000 | | 6,350.00 | 6,350.00 | 198.51 | 0.00 | 6,151.49 | 3.13 |
| Revenues | | 6,350.00 | 6,350.00 | 198.51 | 0.00 | 6,151.49 | 3.13 |
| Account Category: Expenditures | | | | | | | |
| Department: 344 HAZMAT | | | | | | | |
| 218-344-726-000 | HAZMAT SUPPLIES | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 218-344-752-000 | SUPPLIES | 750.00 | 750.00 | 0.00 | 0.00 | 750.00 | 0.00 |
| 218-344-789-000 | HAZMAT TRAINING | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 218-344-958-000 | HAZMAT EQUIPMENT | 6,000.00 | 6,000.00 | 1,190.62 | 0.00 | 4,809.38 | 19.84 |
| 218-344-960-000 | COST ALLOCATION PLAN | 3,000.00 | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| Total Dept 344 - HAZMAT | | 13,750.00 | 11,250.00 | 1,190.62 | 0.00 | 10,059.38 | 10.58 |
| Expenditures | | 13,750.00 | 11,250.00 | 1,190.62 | 0.00 | 10,059.38 | 10.58 |
| Fund 218 - HAZMAT FUND: | | | | | | | |
| TOTAL REVENUES | | 6,350.00 | 6,350.00 | 198.51 | 0.00 | 6,151.49 | 3.13 |
| TOTAL EXPENDITURES | | 13,750.00 | 11,250.00 | 1,190.62 | 0.00 | 10,059.38 | 10.58 |
| NET OF REVENUES & EXPENDITURES: | | (7,400.00) | (4,900.00) | (992.11) | 0.00 | (3,907.89) | |
| BEG. FUND BALANCE | | 42,938.45 | 42,938.45 | 42,938.45 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 5,911.17 | 5,911.17 | | | |
| END FUND BALANCE | | 35,538.45 | 43,949.62 | 47,857.51 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|--|---------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 220 LARAWAY LAKE IMPROVEMENT FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 220-000-452-013 | S/A REVENUE - LARAWAY LAKE | 11,575.00 | 11,575.00 | 0.00 | 0.00 | 11,575.00 | 0.00 |
| 220-000-665-000 | INTEREST ON INVESTMENTS | 750.00 | 750.00 | 96.50 | 0.00 | 653.50 | 12.87 |
| Total Dept 000 | | 12,325.00 | 12,325.00 | 96.50 | 0.00 | 12,228.50 | 0.78 |
| Revenues | | 12,325.00 | 12,325.00 | 96.50 | 0.00 | 12,228.50 | 0.78 |
| Account Category: Expenditures | | | | | | | |
| Department: 444 S/A IMPROVEMENT FUNDS | | | | | | | |
| 220-444-816-000 | INSECT&WEED CONTROL/DRAIN MAINT | 11,825.00 | 14,000.00 | 0.00 | 0.00 | 14,000.00 | 0.00 |
| 220-444-960-000 | COST ALLOCATION PLAN | 500.00 | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| Total Dept 444 - S/A IMPROVEMENT FUNDS | | 12,325.00 | 14,500.00 | 0.00 | 0.00 | 14,500.00 | 0.00 |
| Expenditures | | 12,325.00 | 14,500.00 | 0.00 | 0.00 | 14,500.00 | 0.00 |
| Fund 220 - LARAWAY LAKE IMPROVEMENT FUND: | | | | | | | |
| TOTAL REVENUES | | 12,325.00 | 12,325.00 | 96.50 | 0.00 | 12,228.50 | 0.78 |
| TOTAL EXPENDITURES | | 12,325.00 | 14,500.00 | 0.00 | 0.00 | 14,500.00 | 0.00 |
| NET OF REVENUES & EXPENDITURES: | | 0.00 | (2,175.00) | 96.50 | 0.00 | (2,271.50) | |
| BEG. FUND BALANCE | | 13,811.36 | 13,811.36 | 13,811.36 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 7,261.24 | 7,261.24 | | | |
| END FUND BALANCE | | 13,811.36 | 18,897.60 | 21,169.10 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|--|---------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 230 THORNAPPLE RIVER IMPROVEMENT FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 230-000-401-445 | INTEREST & PENALTIES ON TAXES | 0.00 | 0.00 | 15.00 | 0.00 | (15.00) | 100.00 |
| 230-000-452-014 | S/A REVENUE- TRD - RIVER | 90,900.00 | 90,900.00 | 0.00 | 0.00 | 90,900.00 | 0.00 |
| 230-000-665-000 | INTEREST ON INVESTMENTS | 7,000.00 | 12,000.00 | 1,529.72 | 0.00 | 10,470.28 | 12.75 |
| Total Dept 000 | | 97,900.00 | 102,900.00 | 1,544.72 | 0.00 | 101,355.28 | 1.50 |
| Revenues | | 97,900.00 | 102,900.00 | 1,544.72 | 0.00 | 101,355.28 | 1.50 |
| Account Category: Expenditures | | | | | | | |
| Department: 444 S/A IMPROVEMENT FUNDS | | | | | | | |
| 230-444-802-000 | CONTRACTUAL SERVICES | 47,000.00 | 80,000.00 | 1,195.00 | 0.00 | 78,805.00 | 1.49 |
| 230-444-816-000 | INSECT&WEED CONTROL/DRAIN MAINT | 40,900.00 | 40,900.00 | 0.00 | 0.00 | 40,900.00 | 0.00 |
| 230-444-960-000 | COST ALLOCATION PLAN | 10,000.00 | 500.00 | 0.00 | 0.00 | 500.00 | 0.00 |
| Total Dept 444 - S/A IMPROVEMENT FUNDS | | 97,900.00 | 121,400.00 | 1,195.00 | 0.00 | 120,205.00 | 0.98 |
| Expenditures | | 97,900.00 | 121,400.00 | 1,195.00 | 0.00 | 120,205.00 | 0.98 |
| Fund 230 - THORNAPPLE RIVER IMPROVEMENT FUND: | | | | | | | |
| TOTAL REVENUES | | 97,900.00 | 102,900.00 | 1,544.72 | 0.00 | 101,355.28 | 1.50 |
| TOTAL EXPENDITURES | | 97,900.00 | 121,400.00 | 1,195.00 | 0.00 | 120,205.00 | 0.98 |
| NET OF REVENUES & EXPENDITURES: | | 0.00 | (18,500.00) | 349.72 | 0.00 | (18,849.72) | |
| BEG. FUND BALANCE | | 278,550.44 | 278,550.44 | 278,550.44 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 59,254.64 | 59,254.64 | | | |
| END FUND BALANCE | | 278,550.44 | 319,305.08 | 338,154.80 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|--|--------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 243 BROWNFIELD REDEVELOPMENT AUTHORITY FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 243-000-401-401 | TAXES - CASCADE TOWNSHIP | 86,883.00 | 82,032.00 | 0.00 | 0.00 | 82,032.00 | 0.00 |
| 243-000-401-402 | TAX - GRCC | 0.00 | 0.00 | 7,856.94 | 0.00 | (7,856.94) | 100.00 |
| 243-000-401-403 | TAXES-KENT COUNTY | 0.00 | 0.00 | 21,002.21 | 0.00 | (21,002.21) | 100.00 |
| 243-000-401-406 | KDL TAXES- KDL | 0.00 | 0.00 | 2,139.43 | 0.00 | (2,139.43) | 100.00 |
| 243-000-665-000 | INTEREST REVENUE | 1,500.00 | 3,500.00 | 951.76 | 0.00 | 2,548.24 | 27.19 |
| Total Dept 000 | | 88,383.00 | 85,532.00 | 31,950.34 | 0.00 | 53,581.66 | 37.35 |
| Revenues | | 88,383.00 | 85,532.00 | 31,950.34 | 0.00 | 53,581.66 | 37.35 |
| Account Category: Expenditures | | | | | | | |
| Department: 571 BDR- REMEDIATION | | | | | | | |
| 243-571-832-000 | STATE EDUCATION TAX | 15.00 | 7,000.00 | 0.00 | 0.00 | 7,000.00 | 0.00 |
| Total Dept 571 - BDR- REMEDIATION | | 15.00 | 7,000.00 | 0.00 | 0.00 | 7,000.00 | 0.00 |
| Department: 966 TRANSFERS OUT | | | | | | | |
| 243-966-955-243 | TRANSFER TO GF | 3,117.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Dept 966 - TRANSFERS OUT | | 3,117.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Department: 990 DEBT SERVICE | | | | | | | |
| 243-990-992-007 | LOAN PRINCIPAL | 0.00 | 30,620.00 | 0.00 | 0.00 | 30,620.00 | 0.00 |
| Total Dept 990 - DEBT SERVICE | | 0.00 | 30,620.00 | 0.00 | 0.00 | 30,620.00 | 0.00 |
| Expenditures | | 3,132.00 | 37,620.00 | 0.00 | 0.00 | 37,620.00 | 0.00 |
| Fund 243 - BROWNFIELD REDEVELOPMENT AUTHORITY FUND: | | | | | | | |
| TOTAL REVENUES | | 88,383.00 | 85,532.00 | 31,950.34 | 0.00 | 53,581.66 | 37.35 |
| TOTAL EXPENDITURES | | 3,132.00 | 37,620.00 | 0.00 | 0.00 | 37,620.00 | 0.00 |
| NET OF REVENUES & EXPENDITURES: | | 85,251.00 | 47,912.00 | 31,950.34 | 0.00 | 15,961.66 | |
| BEG. FUND BALANCE | | 146,061.87 | 146,061.87 | 146,061.87 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 71,280.65 | 71,280.65 | | | |
| END FUND BALANCE | | 231,312.87 | 265,254.52 | 249,292.86 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---------------------------------------|----------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 246 IRF | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 246-000-452-010 | S/A REVENUE - KRAFT WATER & 60TH | 19,104.00 | 19,104.00 | 0.00 | 0.00 | 19,104.00 | 0.00 |
| 246-000-452-012 | S/A REVENUE - TRD | 12,000.00 | 12,000.00 | 0.00 | 0.00 | 12,000.00 | 0.00 |
| 246-000-630-000 | HOOKUP FEES | 200,000.00 | 200,000.00 | 1,756.00 | 0.00 | 198,244.00 | 0.88 |
| 246-000-665-000 | INTEREST ON INVESTMENTS | 120,000.00 | 120,000.00 | 7,606.98 | 0.00 | 112,393.02 | 6.34 |
| 246-000-669-000 | INT & P S/A-ORDINANCE | 6,300.00 | 6,300.00 | 0.00 | 0.00 | 6,300.00 | 0.00 |
| Total Dept 000 | | 357,404.00 | 357,404.00 | 9,362.98 | 0.00 | 348,041.02 | 2.62 |
| Revenues | | 357,404.00 | 357,404.00 | 9,362.98 | 0.00 | 348,041.02 | 2.62 |
| Account Category: Expenditures | | | | | | | |
| Department: 225 ADMINISTRATIVE | | | | | | | |
| 246-225-821-000 | ADMIN ENGINEERING COSTS | 15,000.00 | 15,000.00 | 165.00 | 0.00 | 14,835.00 | 1.10 |
| 246-225-826-000 | ADMIN LEGAL FEES | 30,000.00 | 30,000.00 | 0.00 | 0.00 | 30,000.00 | 0.00 |
| 246-225-960-000 | COST ALLOCATION PLAN | 0.00 | 50,000.00 | 0.00 | 0.00 | 50,000.00 | 0.00 |
| 246-225-964-000 | ADMIN 10%/HOOKUP TO GENERAL | 20,000.00 | 20,000.00 | 0.00 | 0.00 | 20,000.00 | 0.00 |
| 246-225-967-100 | WHOLE HOUSE FILTER PROJECT | 80,000.00 | 60,000.00 | 0.00 | 0.00 | 60,000.00 | 0.00 |
| 246-225-970-000 | CAPITAL OUTLAY | 0.00 | 1,650,000.00 | 0.00 | 0.00 | 1,650,000.00 | 0.00 |
| 246-225-980-000 | ADMIN MISCELLANEOUS EXPENSE | 5,000.00 | 5,000.00 | 0.00 | 0.00 | 5,000.00 | 0.00 |
| Total Dept 225 - ADMINISTRATIVE | | 150,000.00 | 1,830,000.00 | 165.00 | 0.00 | 1,829,835.00 | 0.01 |
| Department: 901 CAPITAL OUTLAY | | | | | | | |
| 246-901-974-000 | CAPITAL OUTLAY - LANDIMP | 1,500,000.00 | 0.00 | 37.50 | 0.00 | (37.50) | 100.00 |
| Total Dept 901 - CAPITAL OUTLAY | | 1,500,000.00 | 0.00 | 37.50 | 0.00 | (37.50) | 100.00 |
| Department: 966 TRANSFERS OUT | | | | | | | |
| 246-966-995-101 | TRANSFER TO GENERAL FUND | 179,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 246-966-995-206 | TRANSFER OUT TO FIRE | 41,454.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Dept 966 - TRANSFERS OUT | | 220,454.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Expenditures | | 1,870,454.00 | 1,830,000.00 | 202.50 | 0.00 | 1,829,797.50 | 0.01 |
| Fund 246 - IRF: | | | | | | | |
| TOTAL REVENUES | | 357,404.00 | 357,404.00 | 9,362.98 | 0.00 | 348,041.02 | 2.62 |
| TOTAL EXPENDITURES | | 1,870,454.00 | 1,830,000.00 | 202.50 | 0.00 | 1,829,797.50 | 0.01 |
| NET OF REVENUES & EXPENDITURES: | | (1,513,050.00) | (1,472,596.00) | 9,160.48 | 0.00 | (1,481,756.48) | |
| BEG. FUND BALANCE | | 3,612,227.46 | 3,612,227.46 | 3,612,227.46 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | (948,388.37) | (948,388.37) | | | |
| END FUND BALANCE | | 2,099,177.46 | 1,191,243.09 | 2,672,999.57 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|--|--------------------------------------|---------------------|---------------------|--------------------------------------|-------------------------------------|--|-------------|
| Fund: 248 DDA | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 248-000-401-401 | TAXES - CASCADE TOWNSHIP | 500,696.00 | 523,112.00 | 523,077.27 | 0.00 | 34.73 | 99.99 |
| 248-000-401-402 | TAXES - G.R.C.C. | 199,563.00 | 220,831.00 | (15.57) | 0.00 | 220,846.57 | (0.01) |
| 248-000-401-403 | TAXES-KENT COUNTY | 680,949.00 | 774,471.00 | 243,345.77 | 0.00 | 531,125.23 | 31.42 |
| 248-000-401-406 | KDL TAXES-DDA | 140,115.00 | 144,652.00 | 142,432.71 | 0.00 | 2,219.29 | 98.47 |
| 248-000-665-000 | INTEREST REVENUE | 132,441.00 | 132,441.00 | 4,873.72 | 0.00 | 127,567.28 | 3.68 |
| 248-000-675-675 | MISCELLANEOUS INCOME | 7,000.00 | 7,000.00 | 0.00 | 0.00 | 7,000.00 | 0.00 |
| 248-000-677-300 | DDACONTRIB & DONATION- METRO CRUISE | 4,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| 248-000-696-000 | BOND/LOAN PROCEEDS | 0.00 | 15,000,000.00 | 0.00 | 0.00 | 15,000,000.00 | 0.00 |
| Total Dept 000 | | 1,664,764.00 | 16,806,507.00 | 913,713.90 | 0.00 | 15,892,793.10 | 5.44 |
| Revenues | | 1,664,764.00 | 16,806,507.00 | 913,713.90 | 0.00 | 15,892,793.10 | 5.44 |
| Account Category: Expenditures | | | | | | | |
| Department: 190 DDA OPERATIONS/CONSTRUCTION | | | | | | | |
| 248-190-702-000 | WAGES- FULL TIME | 0.00 | 78,078.00 | 20,676.32 | 5,907.52 | 57,401.68 | 26.48 |
| 248-190-703-000 | WAGES | 88,000.00 | 0.00 | 2,953.76 | 0.00 | (2,953.76) | 100.00 |
| 248-190-723-000 | DDA - MEMBERSHIP AND DUES | 2,000.00 | 2,000.00 | 650.00 | 0.00 | 1,350.00 | 32.50 |
| 248-190-724-000 | DDA - EDUCATION | 2,000.00 | 2,000.00 | 0.00 | 0.00 | 2,000.00 | 0.00 |
| 248-190-787-000 | MISCELLANEOUS | 0.00 | 0.00 | 161.29 | 161.29 | (161.29) | 100.00 |
| 248-190-801-000 | CONTRACT SERVICES | 175,000.00 | 175,000.00 | 0.00 | 0.00 | 175,000.00 | 0.00 |
| 248-190-821-000 | ENGINEERING | 75,000.00 | 75,000.00 | 0.00 | 0.00 | 75,000.00 | 0.00 |
| 248-190-826-265 | LEGAL | 2,500.00 | 2,500.00 | 0.00 | 0.00 | 2,500.00 | 0.00 |
| 248-190-861-100 | TRANSPORTATION SERVICES | 60,000.00 | 60,000.00 | 7,123.00 | 2,476.50 | 52,877.00 | 11.87 |
| 248-190-921-000 | ELECTRICITY | 26,000.00 | 26,000.00 | 5,743.49 | 1,462.67 | 20,256.51 | 22.09 |
| 248-190-922-000 | STREETLIGHTS | 30,000.00 | 30,000.00 | 0.00 | 0.00 | 30,000.00 | 0.00 |
| 248-190-924-100 | CELL PHONES/DATA | 900.00 | 900.00 | 127.87 | 78.22 | 772.13 | 14.21 |
| 248-190-927-000 | WATER-SEWER | 8,500.00 | 8,500.00 | 18.97 | 0.00 | 8,481.03 | 0.22 |
| 248-190-931-000 | MAINT & REPAIR/IMPROVEMENTS | 68,000.00 | 68,000.00 | 9,669.57 | 3,959.57 | 58,330.43 | 14.22 |
| 248-190-960-000 | COST ALLOCATION PLAN | 434,564.00 | 475,000.00 | 0.00 | 0.00 | 475,000.00 | 0.00 |
| 248-190-964-100 | DDA PROPERTY TAX REFUNDS | 25,000.00 | 25,000.00 | 0.00 | 0.00 | 25,000.00 | 0.00 |
| 248-190-967-000 | SPECIAL PROJECTS-DDA LIGHTING/DECOR | 15,000.00 | 15,000.00 | 2,135.07 | 1,337.64 | 12,864.93 | 14.23 |
| 248-190-967-001 | SPECIAL PROJECTS-TACTICAL URBANISM | 20,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 248-190-967-002 | SPECIAL PROJECTS-FLOWERS/PLANTINGS | 110,000.00 | 110,000.00 | 0.00 | 0.00 | 110,000.00 | 0.00 |
| 248-190-967-003 | SPECIAL PROJECTS-PR/MARKETING/PROMOT | 20,000.00 | 20,000.00 | 0.00 | 0.00 | 20,000.00 | 0.00 |
| 248-190-967-004 | SPECIAL PROJECTS-SPECIAL EVENTS | 15,000.00 | 35,000.00 | 0.00 | 0.00 | 35,000.00 | 0.00 |
| 248-190-967-006 | SPECIAL PROJECTS - DEVELOPMENT GRANT | 100,000.00 | 100,000.00 | 0.00 | 0.00 | 100,000.00 | 0.00 |
| 248-190-981-000 | OFFICE EQUIPMENT | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Dept 190 - DDA OPERATIONS/CONSTRUCTION | | 1,278,464.00 | 1,307,978.00 | 49,259.34 | 15,383.41 | 1,258,718.66 | 3.77 |
| Department: 250 BENEFITS/INSURANCE | | | | | | | |
| 248-250-715-000 | FICA-EMPLOYER | 12,000.00 | 5,973.00 | 1,805.24 | 451.31 | 4,167.76 | 30.22 |
| 248-250-716-000 | DEFINED CONTRIBUTION PLAN | 0.00 | 7,808.00 | 2,363.04 | 590.76 | 5,444.96 | 30.26 |
| 248-250-718-000 | VISION INSURANCE BENEFITS | 0.00 | 160.00 | 0.00 | 0.00 | 160.00 | 0.00 |
| 248-250-718-200 | OTHER BENEFITS | 0.00 | 0.00 | 1,600.00 | 0.00 | (1,600.00) | 100.00 |
| 248-250-719-000 | HEALTH INSURANCE BENEFITS | 0.00 | 21,660.00 | 0.00 | 0.00 | 21,660.00 | 0.00 |
| 248-250-720-000 | LIFE & DISABILITY INSURANCE | 0.00 | 1,043.00 | 0.00 | 0.00 | 1,043.00 | 0.00 |
| 248-250-721-000 | DENTAL INSURANCE BENEFITS | 0.00 | 1,500.00 | (9.45) | 0.00 | 1,509.45 | (0.63) |
| Total Dept 250 - BENEFITS/INSURANCE | | 12,000.00 | 38,144.00 | 5,758.83 | 1,042.07 | 32,385.17 | 15.10 |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---------------------------------------|--------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 248 DDA | | | | | | | |
| Account Category: Expenditures | | | | | | | |
| Department: 901 CAPITAL OUTLAY | | | | | | | |
| 248-901-970-000 | CAPITAL OUTLAY - FFE | 230,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 248-901-971-000 | LAND ACQUISITION | 2,010,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 248-901-974-000 | CAPITAL OUTLAY - LANDIMP | 50,000.00 | 15,050,000.00 | 123,790.75 | 58,384.50 | 14,926,209.25 | 0.82 |
| Total Dept 901 - CAPITAL OUTLAY | | 2,290,000.00 | 15,050,000.00 | 123,790.75 | 58,384.50 | 14,926,209.25 | 0.82 |
| Department: 990 DEBT SERVICE | | | | | | | |
| 248-990-992-007 | LOAN PRINCIPAL | 80,000.00 | 85,000.00 | 0.00 | 0.00 | 85,000.00 | 0.00 |
| 248-990-994-001 | INTEREST AND FEES | 14,300.00 | 11,700.00 | 5,850.00 | 0.00 | 5,850.00 | 50.00 |
| Total Dept 990 - DEBT SERVICE | | 94,300.00 | 96,700.00 | 5,850.00 | 0.00 | 90,850.00 | 6.05 |
| Expenditures | | 3,674,764.00 | 16,492,822.00 | 184,658.92 | 74,809.98 | 16,308,163.08 | 1.12 |
| Fund 248 - DDA: | | | | | | | |
| TOTAL REVENUES | | 1,664,764.00 | 16,806,507.00 | 913,713.90 | 0.00 | 15,892,793.10 | 5.44 |
| TOTAL EXPENDITURES | | 3,674,764.00 | 16,492,822.00 | 184,658.92 | 74,809.98 | 16,308,163.08 | 1.12 |
| NET OF REVENUES & EXPENDITURES: | | (2,010,000.00) | 313,685.00 | 729,054.98 | (74,809.98) | (415,369.98) | |
| BEG. FUND BALANCE | | 2,391,560.45 | 2,391,560.45 | 2,391,560.45 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | (1,423,345.61) | (1,423,345.61) | | | |
| END FUND BALANCE | | 381,560.45 | 1,281,899.84 | 1,697,269.82 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---|----------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 249 BUILDING FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 249-000-607-100 | BUILDING PERMITS | 0.00 | 0.00 | 217,751.00 | 87,774.00 | (217,751.00) | 100.00 |
| 249-000-607-200 | ELECTRICAL PERMITS | 0.00 | 0.00 | 84,562.00 | 32,207.00 | (84,562.00) | 100.00 |
| 249-000-607-300 | PLUMBING PERMITS | 0.00 | 0.00 | 44,282.00 | 18,691.00 | (44,282.00) | 100.00 |
| 249-000-607-400 | MECHANICAL PERMITS | 0.00 | 0.00 | 82,863.25 | 37,669.25 | (82,863.25) | 100.00 |
| 249-000-607-484 | CASCADE TWP BLDG RES PERMITS | 320,000.00 | 320,000.00 | 34,352.00 | 0.00 | 285,648.00 | 10.74 |
| 249-000-607-485 | CASCADE TWP ELECTRICAL PERMITS | 90,000.00 | 90,000.00 | 11,208.00 | 0.00 | 78,792.00 | 12.45 |
| 249-000-607-486 | CASCADE TWP MECHANICAL PERMITS | 110,000.00 | 110,000.00 | 12,869.50 | 0.00 | 97,130.50 | 11.70 |
| 249-000-607-487 | CASCADE TWP PLUMBING PERMITS | 50,000.00 | 50,000.00 | 5,787.00 | 0.00 | 44,213.00 | 11.57 |
| 249-000-607-490 | CASCADE TWP CONTRACTOR REG | 9,000.00 | 9,000.00 | 2,925.00 | 780.00 | 6,075.00 | 32.50 |
| 249-000-607-500 | LOWELL TWP BUILDING PERMITS | 80,000.00 | 80,000.00 | 5,837.00 | 0.00 | 74,163.00 | 7.30 |
| 249-000-607-501 | LOWELL TWP ELECTRICAL PERMITS | 28,000.00 | 28,000.00 | 1,641.00 | 0.00 | 26,359.00 | 5.86 |
| 249-000-607-502 | LOWELL TWP MECHANICAL PERMITS | 23,000.00 | 23,000.00 | 3,125.00 | 0.00 | 19,875.00 | 13.59 |
| 249-000-607-503 | LOWELL TWP PLUMBING PERMITS | 20,000.00 | 20,000.00 | 1,165.00 | 0.00 | 18,835.00 | 5.83 |
| 249-000-607-510 | VERGENNES TWP BUILDING PERMITS | 70,000.00 | 80,000.00 | 7,982.00 | 0.00 | 72,018.00 | 9.98 |
| 249-000-607-511 | VERGENNES TWP ELECTRICAL PERMITS | 20,000.00 | 20,000.00 | 3,309.00 | 0.00 | 16,691.00 | 16.55 |
| 249-000-607-512 | VERGENNES TWP MECHANICAL PERMITS | 24,000.00 | 24,000.00 | 4,060.00 | 0.00 | 19,940.00 | 16.92 |
| 249-000-607-516 | VERGENNES TWP PLUMBING PERMITS | 16,000.00 | 16,000.00 | 2,145.00 | 0.00 | 13,855.00 | 13.41 |
| 249-000-607-520 | ADA TWP BUILDING PERMITS | 280,000.00 | 320,000.00 | 21,126.00 | 0.00 | 298,874.00 | 6.60 |
| 249-000-607-521 | ADA TWP PLUMBING PERMITS | 50,000.00 | 50,000.00 | 4,191.00 | 0.00 | 45,809.00 | 8.38 |
| 249-000-607-523 | ADA TWP ELECTRICAL PERMITS | 65,000.00 | 75,000.00 | 10,716.00 | 0.00 | 64,284.00 | 14.29 |
| 249-000-607-524 | ADA TWP MECHANICAL PERMITS | 65,000.00 | 75,000.00 | 13,405.00 | 0.00 | 61,595.00 | 17.87 |
| 249-000-607-531 | GR TWP BUILDING PERMITS | 200,000.00 | 200,000.00 | 23,973.00 | 0.00 | 176,027.00 | 11.99 |
| 249-000-607-532 | GR TWP ELECTRICAL PERMITS | 65,000.00 | 65,000.00 | 20,289.00 | 0.00 | 44,711.00 | 31.21 |
| 249-000-607-533 | GR TWP MECHANICAL PERMITS | 85,000.00 | 85,000.00 | 12,385.00 | 0.00 | 72,615.00 | 14.57 |
| 249-000-607-534 | GR TWP PLUMBING PERMITS | 50,000.00 | 50,000.00 | 5,130.00 | 0.00 | 44,870.00 | 10.26 |
| 249-000-607-536 | EAST GR BUILDING PERMITS | 150,000.00 | 250,000.00 | 26,179.00 | 0.00 | 223,821.00 | 10.47 |
| 249-000-607-537 | EAST GR ELECTRICAL PERMITS | 60,000.00 | 80,000.00 | 7,845.00 | 0.00 | 72,155.00 | 9.81 |
| 249-000-607-538 | EAST GR MECHANICAL PERMITS | 60,000.00 | 80,000.00 | 9,209.00 | 0.00 | 70,791.00 | 11.51 |
| 249-000-607-539 | EAST GR PLUMBING PERMITS | 35,000.00 | 55,000.00 | 6,517.00 | 0.00 | 48,483.00 | 11.85 |
| 249-000-607-541 | EAST GR-RENTAL INSP | 4,500.00 | 4,500.00 | 3,780.00 | 0.00 | 720.00 | 84.00 |
| 249-000-607-550 | PLAINFIELD BUILDING PERMITS | 310,000.00 | 310,000.00 | 45,413.00 | 0.00 | 264,587.00 | 14.65 |
| 249-000-607-551 | PLAINFIELD - ELECTRICAL PERMITS | 100,000.00 | 100,000.00 | 12,439.00 | 0.00 | 87,561.00 | 12.44 |
| 249-000-607-552 | PLAINFIELD MECHANICAL PERMITS | 130,000.00 | 130,000.00 | 17,608.50 | 0.00 | 112,391.50 | 13.55 |
| 249-000-607-553 | PLAINFIELD - PLUMBING PERMITS | 80,000.00 | 80,000.00 | 9,280.00 | 0.00 | 70,720.00 | 11.60 |
| 249-000-665-000 | INTEREST REVENUE | 150,000.00 | 150,000.00 | 25,543.73 | 0.00 | 124,456.27 | 17.03 |
| 249-000-675-675 | MISCELLANEOUS INCOME | 1,500.00 | 1,500.00 | 400.00 | 0.00 | 1,100.00 | 26.67 |
| Total Dept 000 | | 2,801,000.00 | 3,031,000.00 | 801,292.98 | 177,121.25 | 2,229,707.02 | 26.44 |
| Revenues | | 2,801,000.00 | 3,031,000.00 | 801,292.98 | 177,121.25 | 2,229,707.02 | 26.44 |
| Account Category: Expenditures | | | | | | | |
| Department: 250 BENEFITS/INSURANCE | | | | | | | |
| 249-250-715-000 | FICA-EMPLOYER | 98,636.00 | 103,657.00 | 28,842.76 | 7,083.53 | 74,814.24 | 27.83 |
| 249-250-716-000 | DEFINED CONTRIBUTION PLAN | 121,282.00 | 132,720.00 | 37,620.79 | 9,357.58 | 95,099.21 | 28.35 |
| 249-250-717-000 | WORKERS COMP INSURANCE | 25,000.00 | 25,000.00 | 0.00 | 0.00 | 25,000.00 | 0.00 |
| 249-250-718-000 | VISION INSURANCE BENEFITS | 1,915.00 | 2,080.00 | 702.85 | 181.47 | 1,377.15 | 33.79 |
| 249-250-718-200 | OTHER BENEFITS | 0.00 | 25,000.00 | 23,600.00 | 0.00 | 1,400.00 | 94.40 |
| 249-250-719-000 | HEALTH INSURANCE BENEFITS | 302,065.00 | 281,584.00 | 76,807.83 | 20,250.01 | 204,776.17 | 27.28 |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|--|--------------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 249 BUILDING FUND | | | | | | | |
| Account Category: Expenditures | | | | | | | |
| Department: 250 BENEFITS/INSURANCE | | | | | | | |
| 249-250-720-000 | LIFE & DISABILITY INSURANCE | 15,484.00 | 13,556.00 | 3,101.20 | 676.50 | 10,454.80 | 22.88 |
| 249-250-721-000 | DENTAL INSURANCE BENEFITS | 33,740.00 | 19,500.00 | 6,653.29 | 1,874.20 | 12,846.71 | 34.12 |
| 249-250-722-000 | PENSION PLAN BENEFITS | 95,117.00 | 113,765.00 | 19,022.72 | 0.00 | 94,742.28 | 16.72 |
| Total Dept 250 - BENEFITS/INSURANCE | | 693,239.00 | 716,862.00 | 196,351.44 | 39,423.29 | 520,510.56 | 27.39 |
| Department: 371 BUILDING DEPARTMENT | | | | | | | |
| 249-371-702-000 | WAGES- FULL TIME | 1,226,412.00 | 1,301,238.00 | 373,683.95 | 90,960.32 | 927,554.05 | 28.72 |
| 249-371-704-000 | WAGES- PART TIME | 62,954.00 | 53,761.00 | 19,067.89 | 5,328.01 | 34,693.11 | 35.47 |
| 249-371-723-000 | MEMBERSHIPS AND DUES | 6,000.00 | 6,000.00 | 990.00 | 0.00 | 5,010.00 | 16.50 |
| 249-371-724-000 | EDUCATION | 10,000.00 | 10,000.00 | 1,248.46 | 675.00 | 8,751.54 | 12.48 |
| 249-371-727-000 | OFFICE SUPPLIES | 10,000.00 | 10,000.00 | 1,142.68 | 735.70 | 8,857.32 | 11.43 |
| 249-371-752-101 | KITCHEN SUPPLIES | 700.00 | 700.00 | 418.42 | 82.01 | 281.58 | 59.77 |
| 249-371-757-000 | BOOKS | 7,500.00 | 7,500.00 | 16.19 | 16.19 | 7,483.81 | 0.22 |
| 249-371-787-101 | CLEANING & PAPER SUPPLIES | 800.00 | 800.00 | 37.91 | 37.91 | 762.09 | 4.74 |
| 249-371-787-200 | CREDIT CARD FEES | 42,000.00 | 42,000.00 | 7,451.19 | 4,395.18 | 34,548.81 | 17.74 |
| 249-371-807-000 | AUDIT FEES & SERVICES | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 249-371-810-000 | LIABILITY INSURANCE | 45,000.00 | 35,000.00 | 0.00 | 0.00 | 35,000.00 | 0.00 |
| 249-371-860-000 | MILEAGE | 80,000.00 | 80,000.00 | 19,596.06 | 5,185.25 | 60,403.94 | 24.50 |
| 249-371-862-500 | DEPT HEAD, SUPV EXPENSES | 750.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 249-371-923-000 | HEATING/UTILITY | 9,000.00 | 11,000.00 | 4,187.58 | 1,030.14 | 6,812.42 | 38.07 |
| 249-371-924-000 | PHONES | 6,000.00 | 8,000.00 | 934.57 | 0.00 | 7,065.43 | 11.68 |
| 249-371-924-100 | CELL PHONES/DATA | 10,000.00 | 10,000.00 | 2,203.58 | 1,417.90 | 7,796.42 | 22.04 |
| 249-371-932-000 | OFFICE EQUIP & COMPUTER REPAIR | 12,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 249-371-939-000 | SERVICE CONTRACTS | 98,398.00 | 64,000.00 | 15,137.39 | 10,739.65 | 48,862.61 | 23.65 |
| 249-371-941-000 | POSTAGE & MACHINE LEASE | 1,000.00 | 1,000.00 | 0.00 | 0.00 | 1,000.00 | 0.00 |
| 249-371-957-000 | BLDG PHYSICAL EXAMS | 750.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 249-371-960-000 | COST ALLOCATION PLAN | 311,338.00 | 370,000.00 | 0.00 | 0.00 | 370,000.00 | 0.00 |
| 249-371-967-000 | BLDG - SPECIAL PROJECTS-FURNITURE UP | 15,000.00 | 15,000.00 | 0.00 | 0.00 | 15,000.00 | 0.00 |
| 249-371-967-200 | SPECIAL PROJECTS - IT SERVICES | 33,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 249-371-981-000 | OFFICE EQUIPMENT | 12,000.00 | 12,000.00 | 0.00 | 0.00 | 12,000.00 | 0.00 |
| Total Dept 371 - BUILDING DEPARTMENT | | 2,001,602.00 | 2,038,999.00 | 446,115.87 | 120,603.26 | 1,592,883.13 | 21.88 |
| Department: 964 PAYMENTS TO OTHER TOWNSHIPS | | | | | | | |
| 249-964-964-100 | PERMITS DUE TO LOWELL TWP | 30,200.00 | 30,200.00 | 5,074.60 | 2,721.00 | 25,125.40 | 16.80 |
| 249-964-964-200 | PERMITS DUE TO VERGENNES TWP | 26,000.00 | 28,000.00 | 6,148.60 | 2,649.40 | 21,851.40 | 21.96 |
| 249-964-964-300 | PERMITS DUE TO GR TWP | 80,000.00 | 80,000.00 | 19,544.00 | 7,188.60 | 60,456.00 | 24.43 |
| 249-964-964-400 | PERMITS DUE TO ADA TWP | 92,000.00 | 104,000.00 | 15,075.00 | 5,187.40 | 88,925.00 | 14.50 |
| 249-964-964-500 | PERMITS DUE TO EAST GR | 61,000.00 | 93,000.00 | 12,697.40 | 2,747.40 | 80,302.60 | 13.65 |
| 249-964-964-600 | PERMITS DUE PLAINFIELD | 124,000.00 | 124,000.00 | 26,862.60 | 9,914.50 | 97,137.40 | 21.66 |
| 249-964-964-800 | PERMITS DUE CASCADE TWP | 125,000.00 | 125,000.00 | 33,133.40 | 20,290.10 | 91,866.60 | 26.51 |
| Total Dept 964 - PAYMENTS TO OTHER TOWNSHIPS | | 538,200.00 | 584,200.00 | 118,535.60 | 50,698.40 | 465,664.40 | 20.29 |
| Department: 965 CONTINGENCIES | | | | | | | |
| 249-965-998-000 | PERSONNEL CONTINGENCIES | 100,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Dept 965 - CONTINGENCIES | | 100,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Department: 966 TRANSFERS OUT | | | | | | | |
| 249-966-955-206 | TRANSFER TO FIRE FUND FROM BLDG | 20,000.00 | 30,000.00 | 0.00 | 0.00 | 30,000.00 | 0.00 |
| Total Dept 966 - TRANSFERS OUT | | 20,000.00 | 30,000.00 | 0.00 | 0.00 | 30,000.00 | 0.00 |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---------------------------------------|-------------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 249 BUILDING FUND | | | | | | | |
| Account Category: Expenditures | | | | | | | |
| | Expenditures | 3,353,041.00 | 3,370,061.00 | 761,002.91 | 210,724.95 | 2,609,058.09 | 22.58 |
| Fund 249 - BUILDING FUND: | | | | | | | |
| | TOTAL REVENUES | 2,801,000.00 | 3,031,000.00 | 801,292.98 | 177,121.25 | 2,229,707.02 | 26.44 |
| | TOTAL EXPENDITURES | 3,353,041.00 | 3,370,061.00 | 761,002.91 | 210,724.95 | 2,609,058.09 | 22.58 |
| | NET OF REVENUES & EXPENDITURES: | (552,041.00) | (339,061.00) | 40,290.07 | (33,603.70) | (379,351.07) | |
| | BEG. FUND BALANCE | 4,845,987.79 | 4,845,987.79 | 4,845,987.79 | | | |
| | NET OF REVENUES/EXPENDITURES - 2025 | | (403,630.01) | (403,630.01) | | | |
| | END FUND BALANCE | 4,293,946.79 | 4,103,296.78 | 4,482,647.85 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---------------------------------------|-------------------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 271 LIBRARY FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 271-000-401-402 | TAX LEVY | 293,207.00 | 325,445.00 | 314,906.98 | 0.00 | 10,538.02 | 96.76 |
| 271-000-401-410 | PERSONAL PROPERTY TAX | 16,209.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 271-000-401-412 | DELINQUENT TAX LEVY | 700.00 | 0.00 | 238.79 | 238.79 | (238.79) | 100.00 |
| 271-000-401-437 | ABATEMENT TAXES-LEVY | 2,626.00 | 2,626.00 | 2,491.32 | 0.00 | 134.68 | 94.87 |
| 271-000-401-445 | PENALTIES & INTEREST ON TAX | 0.00 | 0.00 | 70.24 | 5.15 | (70.24) | 100.00 |
| 271-000-569-000 | STATE GRANT- OTHERS | 0.00 | 0.00 | 390.37 | 0.00 | (390.37) | 100.00 |
| 271-000-573-000 | LOCAL COMMUNITY STABILIZATION SHARE | 17,405.00 | 17,405.00 | 0.00 | 0.00 | 17,405.00 | 0.00 |
| 271-000-587-587 | KENT DISTRICT LIBRARY PAYMENT | 43,826.00 | 43,826.00 | 21,913.00 | 10,956.50 | 21,913.00 | 50.00 |
| 271-000-665-000 | INTEREST REVENUE | 53,000.00 | 53,000.00 | 2,585.89 | 0.00 | 50,414.11 | 4.88 |
| 271-000-674-100 | FRIENDS OF THE LIBRARY DONATIONS | 20,000.00 | 20,000.00 | 0.00 | 0.00 | 20,000.00 | 0.00 |
| Total Dept 000 | | 446,973.00 | 462,302.00 | 342,596.59 | 11,200.44 | 119,705.41 | 74.11 |
| Revenues | | 446,973.00 | 462,302.00 | 342,596.59 | 11,200.44 | 119,705.41 | 74.11 |
| Account Category: Expenditures | | | | | | | |
| Department: 790 LIBRARY | | | | | | | |
| 271-790-802-200 | JANITORIAL & MAINTENANCE | 65,000.00 | 65,000.00 | 22,267.12 | 5,596.70 | 42,732.88 | 34.26 |
| 271-790-810-000 | LIABILITY INSURANCE | 45,000.00 | 45,000.00 | 0.00 | 0.00 | 45,000.00 | 0.00 |
| 271-790-921-000 | LIBRARY ELECTRICITY | 60,000.00 | 60,000.00 | 12,286.74 | 3,616.04 | 47,713.26 | 20.48 |
| 271-790-923-000 | LIBRARY HEATING | 12,000.00 | 12,000.00 | 6,786.50 | 1,561.58 | 5,213.50 | 56.55 |
| 271-790-924-000 | LIBRARY PHONES | 2,000.00 | 2,000.00 | 529.06 | 20.04 | 1,470.94 | 26.45 |
| 271-790-927-000 | LIBRARY WATER-SEWER | 8,000.00 | 8,000.00 | 1,199.28 | 0.00 | 6,800.72 | 14.99 |
| 271-790-931-000 | LIBRARY MAINTENANCE | 110,000.00 | 65,000.00 | 9,309.44 | 1,675.07 | 55,690.56 | 14.32 |
| 271-790-960-000 | COST ALLOCATION PLAN | 56,245.00 | 65,000.00 | 0.00 | 0.00 | 65,000.00 | 0.00 |
| 271-790-964-100 | PROPERTY TAX REFUNDS | 0.00 | 0.00 | 14.02 | 0.00 | (14.02) | 100.00 |
| Total Dept 790 - LIBRARY | | 358,245.00 | 322,000.00 | 52,392.16 | 12,469.43 | 269,607.84 | 16.27 |
| Department: 901 CAPITAL OUTLAY | | | | | | | |
| 271-901-970-000 | CAPITAL OUTLAY - FFE | 2,412,000.00 | 0.00 | 80,036.00 | 0.00 | (80,036.00) | 100.00 |
| Total Dept 901 - CAPITAL OUTLAY | | 2,412,000.00 | 0.00 | 80,036.00 | 0.00 | (80,036.00) | 100.00 |
| Expenditures | | 2,770,245.00 | 322,000.00 | 132,428.16 | 12,469.43 | 189,571.84 | 41.13 |
| Fund 271 - LIBRARY FUND: | | | | | | | |
| TOTAL REVENUES | | 446,973.00 | 462,302.00 | 342,596.59 | 11,200.44 | 119,705.41 | 74.11 |
| TOTAL EXPENDITURES | | 2,770,245.00 | 322,000.00 | 132,428.16 | 12,469.43 | 189,571.84 | 41.13 |
| NET OF REVENUES & EXPENDITURES: | | (2,323,272.00) | 140,302.00 | 210,168.43 | (1,268.99) | (69,866.43) | |
| BEG. FUND BALANCE | | 2,431,867.92 | 2,431,867.92 | 2,431,867.92 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | (2,210,804.74) | (2,210,804.74) | | | |
| END FUND BALANCE | | 108,595.92 | 361,365.18 | 431,231.61 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---|----------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 280 GREENSPACE/FARMLAND PRESERVATION | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 280-000-699-101 | TRANSFER FROM GENERAL FUND | 0.00 | 100,000.00 | 0.00 | 0.00 | 100,000.00 | 0.00 |
| Total Dept 000 | | 0.00 | 100,000.00 | 0.00 | 0.00 | 100,000.00 | 0.00 |
| Revenues | | 0.00 | 100,000.00 | 0.00 | 0.00 | 100,000.00 | 0.00 |
| Fund 280 - GREENSPACE/FARMLAND PRESERVATION: | | | | | | | |
| TOTAL REVENUES | | 0.00 | 100,000.00 | 0.00 | 0.00 | 100,000.00 | 0.00 |
| TOTAL EXPENDITURES | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| NET OF REVENUES & EXPENDITURES: | | 0.00 | 100,000.00 | 0.00 | 0.00 | 100,000.00 | |
| BEG. FUND BALANCE | | 0.00 | 0.00 | 0.00 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 0.00 | 0.00 | | | |
| END FUND BALANCE | | 0.00 | 100,000.00 | 0.00 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---------------------------------------|-------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 282 CARES ACT | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 282-000-528-007 | ARPA | 2,039,351.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 282-000-665-000 | INTEREST ON INVESTMENTS | 5,000.00 | 0.00 | 8,754.53 | 0.00 | (8,754.53) | 100.00 |
| Total Dept 000 | | 2,044,351.00 | 0.00 | 8,754.53 | 0.00 | (8,754.53) | 100.00 |
| Revenues | | 2,044,351.00 | 0.00 | 8,754.53 | 0.00 | (8,754.53) | 100.00 |
| Account Category: Expenditures | | | | | | | |
| Department: 901 CAPITAL OUTLAY | | | | | | | |
| 282-901-974-000 | CAPITAL OUTLAY | 2,044,351.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Dept 901 - CAPITAL OUTLAY | | 2,044,351.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Expenditures | | 2,044,351.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fund 282 - CARES ACT: | | | | | | | |
| TOTAL REVENUES | | 2,044,351.00 | 0.00 | 8,754.53 | 0.00 | (8,754.53) | 100.00 |
| TOTAL EXPENDITURES | | 2,044,351.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| NET OF REVENUES & EXPENDITURES: | | 0.00 | 0.00 | 8,754.53 | 0.00 | (8,754.53) | |
| BEG. FUND BALANCE | | 215,566.84 | 215,566.84 | 215,566.84 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 101,062.89 | 101,062.89 | | | |
| END FUND BALANCE | | 215,566.84 | 316,629.73 | 325,384.26 | | | |

MONTHLY FINANCIAL STATEMENT FOR CASCADE CHARTER TOWNSHIP

Balance As of 04/30/2026

*NOTE: Available Balance / Pct Budget does not reflect amounts encumbered.

| GL Number | Description | 2025 Amended Budget | 2026 Amended Budget | YTD Balance 04/30/2026 Norm (Abnorm) | Activity For 04/30/2026 Incr (Decr) | Available Balance 04/30/2026 Norm (Abnorm) | % Bdgt Used |
|---|---------------------------|---------------------------|---------------------------|--|---|---|----------------|
| Fund: 284 OPIOID SETTLEMENT FUND | | | | | | | |
| Account Category: Revenues | | | | | | | |
| Department: 000 | | | | | | | |
| 284-000-685-000 | OPIOID SETTLEMENT REVENUE | 4,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| Total Dept 000 | | <u>4,000.00</u> | <u>4,000.00</u> | <u>0.00</u> | <u>0.00</u> | <u>4,000.00</u> | <u>0.00</u> |
| Revenues | | <u>4,000.00</u> | <u>4,000.00</u> | <u>0.00</u> | <u>0.00</u> | <u>4,000.00</u> | <u>0.00</u> |
| Account Category: Expenditures | | | | | | | |
| Department: 631 SUBSTANCE ABUSE | | | | | | | |
| 284-631-801-000 | CONTRACT SERVICES | 4,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| Total Dept 631 - SUBSTANCE ABUSE | | <u>4,000.00</u> | <u>4,000.00</u> | <u>0.00</u> | <u>0.00</u> | <u>4,000.00</u> | <u>0.00</u> |
| Expenditures | | <u>4,000.00</u> | <u>4,000.00</u> | <u>0.00</u> | <u>0.00</u> | <u>4,000.00</u> | <u>0.00</u> |
| Fund 284 - OPIOID SETTLEMENT FUND: | | | | | | | |
| TOTAL REVENUES | | 4,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| TOTAL EXPENDITURES | | 4,000.00 | 4,000.00 | 0.00 | 0.00 | 4,000.00 | 0.00 |
| NET OF REVENUES & EXPENDITURES: | | <u>0.00</u> | <u>0.00</u> | <u>0.00</u> | <u>0.00</u> | <u>0.00</u> | |
| BEG. FUND BALANCE | | 20,591.15 | 20,591.15 | 20,591.15 | | | |
| NET OF REVENUES/EXPENDITURES - 2025 | | | 4,464.57 | 4,464.57 | | | |
| END FUND BALANCE | | <u>20,591.15</u> | <u>25,055.72</u> | <u>25,055.72</u> | | | |
| Report Totals: | | | | | | | |
| TOTAL REVENUES - ALL FUNDS | | 21,614,647.00 | 35,489,753.00 | 11,698,448.65 | 573,172.81 | 23,791,304.35 | 32.96 |
| TOTAL EXPENDITURES - ALL FUNDS | | 27,917,420.00 | 37,101,891.00 | 4,615,984.45 | 1,590,025.51 | 32,485,906.55 | 12.44 |
| NET OF REVENUES & EXPENDITURES: | | <u>(6,302,773.00)</u> | <u>(1,612,138.00)</u> | <u>7,082,464.20</u> | <u>(1,016,852.70)</u> | <u>(8,694,602.20)</u> | |

INVOICE DISTRIBUTION REPORT FOR CASCADE CHARTER TOWNSHIP

ALL DATES, POSTED AND UNPOSTED
OPEN

| GL Number | Vendor Name | Invoice Description | Invoice Number | Check Date | Amount |
|---|-------------------------------|---------------------------------------|-------------------|------------|-----------|
| Fund: 101 GENERAL FUND | | | | | |
| Department: 000 | | | | | |
| 101-000-123-000 | BS&A SOFTWARE | CEMETERY MANAGEMENT SYSTEM- ANNUAL SE | 166693 | | 212.00 |
| 101-000-600-634 | LOWELL GRANITE COMPANY INC | REFUND MEDEMA HEADSTONE - TOO LARGE | RECEIPT 202606828 | | 1,008.00 |
| 101-000-667-003 | SEBASTIAN MADLANGBAYAN | PARK PAVILION REFUND | 388 | | 150.00 |
| Total Department 000 | | | | | 1,370.00 |
| Department: 101 TOWNSHIP BOARD | | | | | |
| 101-101-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 20.04 |
| 101-101-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 115.38 |
| Total Department 101 TOWNSHIP BOARD | | | | | 135.42 |
| Department: 172 TOWNSHIP MANAGER | | | | | |
| 101-172-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 47.59 |
| Total Department 172 TOWNSHIP MANAGER | | | | | 47.59 |
| Department: 201 FINANCE | | | | | |
| 101-201-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 37.67 |
| Total Department 201 FINANCE | | | | | 37.67 |
| Department: 215 CLERK | | | | | |
| 101-215-925-000 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 10.02 |
| Total Department 215 CLERK | | | | | 10.02 |
| Department: 225 ADMINISTRATIVE | | | | | |
| 101-225-727-000 | STAPLES | SUPPLIES | 6063347773 | | 93.97 |
| 101-225-727-000 | STAPLES | OFFICE & KITCHEN SUPPLIES | 6064044579 | | 21.70 |
| 101-225-752-101 | STAPLES | SUPPLIES | 6063347773 | | 38.46 |
| 101-225-752-101 | STAPLES | OFFICE & KITCHEN SUPPLIES | 6064044579 | | 21.73 |
| 101-225-803-000 | COREWELL HEALTH | PRE-EMPLOYMENT DRUG SCREEN - HARRISON | 914452 | | 46.00 |
| 101-225-807-000 | SIEGFRIED CRANDALL P.C. | CLIENT # 2148/ PROGRESS BILLING ON AU | 120159 | | 13,500.00 |
| 101-225-826-000 | BLOOM SLUGGETT, PC | RE: 00057-003 / GENERAL SERVICES THRU | 28382 | | 127.50 |
| 101-225-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 37.57 |
| 101-225-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 160.04 |
| 101-225-939-000 | KONICA MINOLTA BUSINESS SOLUT | C308 COPIER/PRINTER SERVICE CHARGES- | 508030140 | | 94.79 |
| 101-225-939-000 | KONICA MINOLTA BUSINESS SOLUT | C558 COPIER/PRINTER SERVICE - APRIL 2 | 508029866 | | 174.62 |
| 101-225-939-000 | KONICA MINOLTA BUSINESS SOLUT | C308 COPIER / PRINTER SERVICE - APRIL | 508029766 | | 43.33 |
| 101-225-939-000 | REFERENCE SERVICES, INC. | CRIMINAL RECORDS SEARCH - BUSINESS SO | #512894 | | 575.30 |
| 101-225-939-000 | PITNEY BOWES GLOBAL | POSTAGE MACHINE LEASE - MARCH 30- JUN | 3322522257 | | 489.75 |
| 101-225-956-000 | THE RIGHT PLACE INC | COMMITMENT TO THE RIGHT PLACE - FY 2 | 2025 INSTALLMENT | | 9,000.00 |
| 101-225-956-000 | THE RIGHT PLACE INC | COMMITMENT TO THE RIGHT PLACE - FY 2 | 2026 INSTALLMENT | | 9,000.00 |
| Total Department 225 ADMINISTRATIVE | | | | | 33,424.76 |
| Department: 228 INFORMATION TECHNOLOGY | | | | | |
| 101-228-850-000 | COMCAST | ACCT # 932769807/ COMCAST SERVICES | 270495283 | | 2,078.58 |
| 101-228-939-000 | BUSINESS SOLUTIONS, LLC | IT SERVICES ANNUAL CONTRACT | 68715 | | 510.00 |
| 101-228-958-000 | BS&A SOFTWARE | CEMETERY MANAGEMENT SYSTEM- ANNUAL SE | 166693 | | 424.00 |
| 101-228-958-000 | BUSINESS SOLUTIONS, LLC | AGREEMENT: MICROSOFT 365 NCE - QUANTI | 68733 | | 228.10 |
| Total Department 228 INFORMATION TECHNOLOGY | | | | | 3,240.68 |
| Department: 250 BENEFITS/INSURANCE | | | | | |
| 101-250-719-000 | WEST MICHIGAN HEALTH INSURANC | HEALTH & DENTAL INSURANCE FOR JUNE 20 | JUNE 2026 | | 19,492.45 |
| 101-250-721-000 | WEST MICHIGAN HEALTH INSURANC | HEALTH & DENTAL INSURANCE FOR JUNE 20 | JUNE 2026 | | 1,351.98 |
| Total Department 250 BENEFITS/INSURANCE | | | | | 20,844.43 |

INVOICE DISTRIBUTION REPORT FOR CASCADE CHARTER TOWNSHIP

ALL DATES, POSTED AND UNPOSTED
OPEN

| GL Number | Vendor Name | Invoice Description | Invoice Number | Check Date | Amount |
|---|-------------------------------|---------------------------------------|---------------------|------------|---|
| Fund: 101 GENERAL FUND | | | | | |
| Department: 253 TREASURER | | | | | |
| 101-253-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 58.88 |
| | | | | | Total Department 253 TREASURER |
| | | | | | <u>58.88</u> |
| Department: 257 ASSESSING | | | | | |
| 101-257-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 20.04 |
| | | | | | Total Department 257 ASSESSING |
| | | | | | <u>20.04</u> |
| Department: 262 ELECTIONS | | | | | |
| 101-262-939-000 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 135.08 |
| | | | | | Total Department 262 ELECTIONS |
| | | | | | <u>135.08</u> |
| Department: 265 BUILDING AND GROUNDS | | | | | |
| 101-265-863-000 | NAPA AUTO PARTS | NAPA CREDIT FOR PURCHASE ON INV 24889 | 251698 | | (999.99) |
| 101-265-863-000 | AERIAL HYDRAULIC REPAIR, INC. | VEHICLE MAINTENANCE | 910476 | | 1,106.71 |
| 101-265-863-000 | HOEKSTRA COMPANIES, LLC | ORIFICE PLUG | 33998 | | 30.82 |
| 101-265-863-000 | HOEKSTRA COMPANIES, LLC | MOWER BLADE | 34062 | | 147.96 |
| 101-265-863-000 | NAPA AUTO PARTS | TRUCK BED COVER | 253555 | | 1,560.00 |
| 101-265-863-000 | FOX FORD MAZDA | VEHICLE MAINTENANCE | 1652122011G | | 25.74 |
| 101-265-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 144.20 |
| 101-265-927-000 | GRAND RAPIDS CITY TREASURER | COMMERCIAL WATER/ SEWER/ FIRE PROTECT | MULTIPLE | | 810.51 |
| 101-265-927-000 | GRAND RAPIDS CITY TREASURER | COMMERCIAL WATER/ SEWER/ FIRE PROTECT | MULTIPLE | | 0.00 |
| 101-265-931-000 | CORPORATE CLEANING & FACILITY | CLEANING SERVICES - MAY | 6025 | | 1,706.00 |
| 101-265-939-000 | B&V MECHANICAL INC. | TOWNSHIP MONTHLY BILLING | 111824 | | 463.50 |
| | | | | | Total Department 265 BUILDING AND GROUNDS |
| | | | | | <u>4,995.45</u> |
| Department: 270 HUMAN RESOURCES | | | | | |
| 101-270-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 48.86 |
| | | | | | Total Department 270 HUMAN RESOURCES |
| | | | | | <u>48.86</u> |
| Department: 443 YARD WASTE REMOVAL | | | | | |
| 101-443-820-000 | THORNAPPLE RIVER NURSERY, INC | SPRING LEAF PICK UP / 1,603 BAGS/TAGS | 1641382 | | 6,011.25 |
| 101-443-820-000 | WEST MICH DOCUMENT SHREDDING | SHRED EVENT | 170926 | | 1,567.50 |
| | | | | | Total Department 443 YARD WASTE REMOVAL |
| | | | | | <u>7,578.75</u> |
| Department: 447 ENGINEERS/ ENGINEERING | | | | | |
| 101-447-801-000 | SPALDING DEDECKER | PROJ: CC23006.1T / GARDEN APTS. PHASE | 00107896 | | 8,093.02 |
| | | | | | Total Department 447 ENGINEERS/ ENGINEERING |
| | | | | | <u>8,093.02</u> |
| Department: 701 PLANNING | | | | | |
| 101-701-900-000 | KENT COUNTY TREASURER | REGISTER RESOLUTION 002 / ORDINANCE 0 | CHECK REQUEST | | 30.00 |
| 101-701-925-000 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 75.14 |
| | | | | | Total Department 701 PLANNING |
| | | | | | <u>105.14</u> |
| Department: 756 PARKS | | | | | |
| 101-756-850-000 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 570.87 |
| 101-756-850-000 | AT&T | ACCT# 287303607022 / SERVICE 4/7/26- | 2873036070220514202 | | 184.92 |
| 101-756-880-000 | CE FAST, LLC DBA FASTSIGNS | YARD SIGNS FOR CONCERT | 467-157881 | | 218.11 |
| 101-756-935-000 | GODWIN HARDWARE & PLUMBING | SLOAN OPTIMA SMOOTH FLUSH | 00025466 | | 465.99 |
| 101-756-939-000 | B&V MECHANICAL INC. | BURTON PARK MONTHLY BILLING | 111819 | | 125.00 |
| 101-756-939-000 | B&V MECHANICAL INC. | PARK MONTHLY BILLING | 111825 | | 33.34 |
| 101-756-939-000 | CORPORATE CLEANING & FACILITY | CUSTODIAL SERVICES - MAY | 6014 | | 3,674.00 |
| | | | | | Total Department 756 PARKS |
| | | | | | <u>5,272.23</u> |

INVOICE DISTRIBUTION REPORT FOR CASCADE CHARTER TOWNSHIP

ALL DATES, POSTED AND UNPOSTED
OPEN

| GL Number | Vendor Name | Invoice Description | Invoice Number | Check Date | Amount |
|--|-------------------------------|---------------------------------------|-----------------|------------|-----------|
| Fund: 101 GENERAL FUND | | | | | |
| Department: 803 HISTORICAL | | | | | |
| 101-803-961-000 | B&V MECHANICAL INC. | MUSEUM MONTHLY BILLING | 111823 | | 43.75 |
| 101-803-961-000 | KOETSIER GREENHOUSE | MUSEUM FLOWERS | 000168 | | 844.33 |
| Total Department 803 HISTORICAL | | | | | 888.08 |
| Total Fund 101 GENERAL FUND | | | | | 86,306.10 |
| Fund: 206 FIRE FUND | | | | | |
| Department: 000 | | | | | |
| 206-000-231-205 | WEST MICHIGAN HEALTH INSURANC | HEALTH & DENTAL INSURANCE FOR JUNE 20 | JUNE 2026 | | 0.00 |
| Total Department 000 | | | | | 0.00 |
| Department: 250 BENEFITS/INSURANCE | | | | | |
| 206-250-719-000 | WEST MICHIGAN HEALTH INSURANC | HEALTH & DENTAL INSURANCE FOR JUNE 20 | JUNE 2026 | | 31,943.18 |
| 206-250-721-000 | WEST MICHIGAN HEALTH INSURANC | HEALTH & DENTAL INSURANCE FOR JUNE 20 | JUNE 2026 | | 3,351.59 |
| Total Department 250 BENEFITS/INSURANCE | | | | | 35,294.77 |
| Department: 336 FIRE DEPARTMENT | | | | | |
| 206-336-723-000 | STEVENSON, TODD ROY | REIMBURSE EMT LICENSE RENEWAL- TODD S | REIMBURSEMENT | | 25.00 |
| 206-336-726-000 | BOLT, MICHAEL | REIMBURSE TRAINING SUPPLIES FOR LIVE | REIMBURSEMENT | | 98.23 |
| 206-336-726-000 | SNYDER, JON | REIMBURSE 108 MILES/ 1 MEAL/ FOOD - C | REIMBURSEMENT | | 171.78 |
| 206-336-726-000 | THORNAPPLE TOWNSHIP | EMT CLASS - LAURYN GASKIN & COREY CHA | 102 | | 3,400.00 |
| 206-336-727-000 | CASCADE PRINTING & GRAPHICS | 250 BUSINESS CARDS. STEVENSON | 69343 | | 59.00 |
| 206-336-727-000 | STAPLES | OFFICE SUPPLIES | 6063815035 | | 35.83 |
| 206-336-745-000 | AUTOZONE | 2 - BLUE DEF DIESEL EXHAUST FLUID | 05023339791 | | 42.66 |
| 206-336-745-000 | AUTOZONE | BLUE DEF FUEL TO FILL E-1 | 05023344550 | | 42.66 |
| 206-336-752-100 | J&B MEDICAL SUPPLY | MEDICAL SUPPLIES | 4069796 | | 51.90 |
| 206-336-752-100 | J&B MEDICAL SUPPLY | MEDICAL SUPPLIES | 4081314 | | 84.80 |
| 206-336-768-000 | NYE UNIFORM COMPANY | FIRE UNIFORM - KYLE MAY | 941573 | | 185.00 |
| 206-336-791-000 | STATE OF MICHIGAN | PERMIT APPLICATION FOR ACCESS TO INLA | #HQN-JJ6K-8341B | | 100.00 |
| 206-336-850-000 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 1,124.15 |
| 206-336-863-000 | AUTOZONE | 4 BOTTLES PROELITE CONCENTRATED CAR W | 05023340157 | | 27.12 |
| 206-336-863-000 | EAST BELTLINE TOWING & SER IN | HEAVY DUTY TIRE CHANGE | 352290 | | 150.00 |
| 206-336-863-000 | KTD, INC | C-2 CHEVRON ON BACK, STRIPES ON SIDE | 15162 | | 960.00 |
| 206-336-928-000 | GRAND RAPIDS CITY TREASURER | COMMERCIAL WATER/ SEWER/ FIRE PROTECT | MULTIPLE | | 1,013.60 |
| 206-336-928-000 | GRAND RAPIDS CITY TREASURER | COMMERCIAL WATER/ SEWER/ FIRE PROTECT | MULTIPLE | | 71.89 |
| Total Department 336 FIRE DEPARTMENT | | | | | 7,643.62 |
| Total Fund 206 FIRE FUND | | | | | 42,938.39 |
| Fund: 218 HAZMAT FUND | | | | | |
| Department: 344 HAZMAT | | | | | |
| 218-344-958-000 | SAFETY SERVICES INC | HAZMAT CALIBRATION GAS | 156469 | | 225.00 |
| Total Department 344 HAZMAT | | | | | 225.00 |
| Total Fund 218 HAZMAT FUND | | | | | 225.00 |
| Fund: 220 LARAWAY LAKE IMPROVEMENT FUND | | | | | |
| Department: 444 S/A IMPROVEMENT FUNDS | | | | | |
| 220-444-816-000 | AQUATIC DOCTORS LAKE MGMT, IN | LARAWAY LAKE TREATMENT | 28842 | | 2,100.00 |
| Total Department 444 S/A IMPROVEMENT FUNDS | | | | | 2,100.00 |
| Total Fund 220 LARAWAY LAKE IMPROVEMENT FUND | | | | | 2,100.00 |

INVOICE DISTRIBUTION REPORT FOR CASCADE CHARTER TOWNSHIP

Check Run 5/28/26

ALL DATES, POSTED AND UNPOSTED
OPEN

| GL Number | Vendor Name | Invoice Description | Invoice Number | Check Date | Amount |
|--|-------------------------------|---------------------------------------|-----------------|------------|-----------|
| Fund: 230 THORNAPPLE RIVER IMPROVEMENT FUND | | | | | |
| Department: 444 S/A IMPROVEMENT FUNDS | | | | | |
| 230-444-802-000 | PREIN & NEWHOF | PROJECT: 2250821 SEDIMENTATION CONTRO | 95859 | | 12,747.50 |
| 230-444-802-000 | HYFI, LLC | MONITORING PACKAGE- REAL TIME WATER L | INV-20260403-02 | | 1,495.00 |
| Total Department 444 S/A IMPROVEMENT FUNDS | | | | | 14,242.50 |
| Total Fund 230 THORNAPPLE RIVER IMPROVEMENT FUND | | | | | 14,242.50 |
| Fund: 248 DDA | | | | | |
| Department: 190 DDA OPERATIONS/CONSTRUCTION | | | | | |
| 248-190-921-000 | CONSUMERS ENERGY | ANNUAL LEASE FEE FOR "CASCADE" SIGN @ | 9328816353 | | 600.00 |
| 248-190-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 38.84 |
| 248-190-927-000 | GRAND RAPIDS CITY TREASURER | COMMERCIAL WATER/ SEWER/ FIRE PROTECT | MULTIPLE | | 0.00 |
| 248-190-931-000 | THORNAPPLE RIVER NURSERY, INC | W&F APPLICATION #1 - STONE HOUSE | 1641201 | | 60.00 |
| 248-190-967-000 | CASCADE PRINTING & GRAPHICS | 8 MESH BANNERS- ARTWORK "BESTY ROSS A | 69354 | | 649.09 |
| Total Department 190 DDA OPERATIONS/CONSTRUCTION | | | | | 1,347.93 |
| Total Fund 248 DDA | | | | | 1,347.93 |
| Fund: 249 BUILDING FUND | | | | | |
| Department: 250 BENEFITS/INSURANCE | | | | | |
| 249-250-719-000 | WEST MICHIGAN HEALTH INSURANC | HEALTH & DENTAL INSURANCE FOR JUNE 20 | JUNE 2026 | | 18,827.78 |
| 249-250-721-000 | WEST MICHIGAN HEALTH INSURANC | HEALTH & DENTAL INSURANCE FOR JUNE 20 | JUNE 2026 | | 1,775.35 |
| Total Department 250 BENEFITS/INSURANCE | | | | | 20,603.13 |
| Department: 371 BUILDING DEPARTMENT | | | | | |
| 249-371-787-200 | BS&A SOFTWARE | INTEGRATED PAYMENTS ABSORBED FEES: AP | 168595 | | 3,660.28 |
| 249-371-860-000 | VINCENT MILITO | REIMBURSE 535 MILES- VINCE MILITO | MILEAGE | | 387.88 |
| 249-371-860-000 | MICHAEL BONNEY | REIMBURSE 477 MILES - MIKE BONNEY | MILEAGE | | 345.83 |
| 249-371-860-000 | JEFFREY C. VANTIL | REIMBURSE 627 MILES - JEFF VANTIL | MILEAGE | | 454.58 |
| 249-371-860-000 | CRAIG SMITH | REIMBURSE 546 MILES - CRAIG SMITH | MILEAGE | | 395.85 |
| 249-371-860-000 | HUYSER, DANIEL A. | REIMBURSE 456 MILES- DANIEL HUYSER | MILEAGE | | 330.60 |
| 249-371-860-000 | PAUL WESTHOUSE | REIMBURSE 465 MILES - PAUL WESTHOUSE | MILEAGE | | 337.13 |
| 249-371-860-000 | SWINSON, HEATH | REIMBURSE 56 MILES - HEATH SWINSON | MILEAGE | | 40.60 |
| 249-371-860-000 | DEMAAGD, TOM | REIMBURSE 495 MILES - TOM DEMAGD | MILEAGE | | 358.88 |
| 249-371-860-000 | ROWLADER, DENNIS | REIMBURSE 398 MILES - DENNIS ROWLADER | MILEAGE | | 288.55 |
| 249-371-860-000 | ZENOBI, BLAKE | REIMBURSE 581 MILES - BLAKE ZENOBI | MILEAGE | | 421.23 |
| 249-371-924-100 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 722.76 |
| 249-371-939-000 | RICOH USA INC | PRINTER /COPIER SERVICE AGREEMENT | 5073228931 | | 112.95 |
| Total Department 371 BUILDING DEPARTMENT | | | | | 7,857.12 |
| Total Fund 249 BUILDING FUND | | | | | 28,460.25 |
| Fund: 271 LIBRARY FUND | | | | | |
| Department: 790 LIBRARY | | | | | |
| 271-790-802-200 | CORPORATE CLEANING & FACILITY | CLEANING SERVICES - MAY | 6025 | | 5,596.70 |
| 271-790-924-000 | VERIZON WIRELESS | ACCT# 886527849-00001/ CELL PHONES, I | 6142540824 | | 10.02 |
| 271-790-927-000 | GRAND RAPIDS CITY TREASURER | COMMERCIAL WATER/ SEWER/ FIRE PROTECT | MULTIPLE | | 71.89 |
| 271-790-927-000 | GRAND RAPIDS CITY TREASURER | COMMERCIAL WATER/ SEWER/ FIRE PROTECT | MULTIPLE | | 1,030.70 |
| 271-790-927-000 | GRAND RAPIDS CITY TREASURER | COMMERCIAL WATER/ SEWER/ FIRE PROTECT | MULTIPLE | | 0.00 |
| 271-790-931-000 | ALLIED UNIVERSAL TECHNOLOGY S | DSX SYSTEM MAINTENACE | IN1-910478859 | | 1,647.40 |
| 271-790-931-000 | B&V MECHANICAL INC. | LIBRARY MONTHLY BILLING | 111822 | | 607.75 |
| 271-790-931-000 | STRONGHOUSE | ROOFING MAINTENANCE | MI-325-1 | | 2,881.00 |
| 271-790-931-000 | THORNAPPLE RIVER NURSERY, INC | W&F APPLICATION #1 - LIBRARY | 1641200 | | 405.00 |

INVOICE DISTRIBUTION REPORT FOR CASCADE CHARTER TOWNSHIP
ALL DATES, POSTED AND UNPOSTED
OPEN

| GL Number | Vendor Name | Invoice Description | Invoice Number | Check Date | Amount |
|-----------------------------------|--------------|---------------------------------------|----------------|------------|------------------|
| Fund: 271 LIBRARY FUND | | | | | |
| Department: 790 LIBRARY | | | | | |
| Total Department 790 LIBRARY | | | | | 12,250.46 |
| Total Fund 271 LIBRARY FUND | | | | | <u>12,250.46</u> |
| Fund: 701 TRUST AND AGENCY | | | | | |
| Department: 000 | | | | | |
| 701-000-254-000 | MASON LEFFEW | MASON LEFFEW- CASE 25-3903- SPECIAL U | 00033400 | | 500.00 |
| 701-000-254-000 | TRANG HUYNH | TRANG HUYNH- CASE 25-3902- LANDSCAPE | 05142026 | | 1,600.00 |
| Total Department 000 | | | | | <u>2,100.00</u> |
| Total Fund 701 TRUST AND AGENCY | | | | | <u>2,100.00</u> |

INVOICE DISTRIBUTION REPORT FOR CASCADE CHARTER TOWNSHIP
 ALL DATES, POSTED AND UNPOSTED
 OPEN

| GL Number | Vendor Name | Invoice Description | Invoice Number | Check Date | Amount |
|------------------------|----------------------|-----------------------------------|----------------|------------|-------------------|
| --- TOTALS BY FUND --- | | | | | |
| 101 | | GENERAL FUND | | | 86,306.10 |
| 206 | | FIRE FUND | | | 42,938.39 |
| 218 | | HAZMAT FUND | | | 225.00 |
| 220 | | LARAWAY LAKE IMPROVEMENT FUND | | | 2,100.00 |
| 230 | | THORNAPPLE RIVER IMPROVEMENT FUND | | | 14,242.50 |
| 248 | | DDA | | | 1,347.93 |
| 249 | | BUILDING FUND | | | 28,460.25 |
| 271 | | LIBRARY FUND | | | 12,250.46 |
| 701 | | TRUST AND AGENCY | | | 2,100.00 |
| | Total For All Funds: | | | | <u>189,970.63</u> |

I certify that the items listed are valid claims against the resources of Cascade Charter Township, and that said items are in compliance with statutory, budgetary, and accounting requirements.

Lorna Nenciarini

Lorna Nenciarini
 Finance & Budget Director



CASCADE CHARTER TOWNSHIP

5920 Tahoe Drive SE Grand Rapids, Michigan 49546-7140

REQUEST FOR BOARD ACTION

MEETING DATE: May 27, 2026

ITEM: Resolution to Close Roads for 2026 Independence Day Parade & Celebration

PRESENTER: Ryan Sennett, DDA Manager

INDIVIDUAL PRESENT: N/A

EXECUTIVE SUMMARY: Attached is a resolution for road closures for the Township Independence Day event on Friday, July 4th, 2026. Listed are the roads and times they will be closed on July 4th for the parade and celebration. These are the same closures that were approved in previous years with a slight change to the times to accommodate vendor needs.

STRATEGIC PLANS/GOALS: N/A

ACTION REQUESTED: Approve the Resolution to Close Roads for the July 4th, 2026 Independence Day Parade and Celebration.

BUDGET IMPLICATIONS: N/A

MANAGERS RECCOMENDATION: Approval.

ACTION REQUESTED: Approve the Resolution to Close Roads for the July 4th, 2026 Independence Day Parade and Celebration.

ATTACHMENTS: Resolution to Close Roads for the July 4th, 2026 Independence Day Parade and Celebration

Draft: May 20, 2026

Approved:

**CASCADE CHARTER TOWNSHIP
KENT COUNTY, MICHIGAN**

RESOLUTION NO. 023-2026

**A RESOLUTION AUTHORIZING TO CLOSE ROADS FOR THE
JULY 4TH, 2026 INDEPENDENCE DAY PARADE AND CELEBRATION.**

At a regular meeting of the Township Board of Cascade Charter Township, Kent County, Michigan, held in the Wisner Center, 2870 Jacksmith Avenue SE, Grand Rapids, Michigan 49546 on the 27th day of May 2026, at 7:00 p.m.

PRESENT:

ABSENT:

The following resolution was offered by _____ and supported by _____:

The Cascade Charter Township Board Hereby Resolves: Cascade Charter Township will hold an Independence Day celebration and parade using Cascade Road, 28th Street and Jacksmith Drive;

Whereas, Cascade Charter Township has held an Independence Day celebration and parade for decades; and,

Whereas, Cascade Charter Township desires to close streets and hold a parade on July 4, 2026 starting from the intersection of Cascade Road and Burton Street, then proceeding East on Cascade Road to 28th Street, then proceeding West on 28th Street, ending at Thornhills Drive. The street closure will start at 8:15 am and continue until about 10:45 am; and,

Whereas, Cascade Charter Township desires to close Jacksmith Drive for the Annual Cascade Independence Day Celebration on Jacksmith Drive on Thursday, July 4, 2026. The street will be closed from 7:30 a.m. – 3:00 p.m. for set up and removal of equipment and the street fair operation from 10:00 am to 1:00 pm: and,

Whereas, the Kent County Sheriff will be on special patrol starting at 7:00 am until 2:00 pm for both the parade and celebration to provide traffic control for the public.

Therefore, Be It Resolved, the Cascade Charter Township Board respectively request that the Kent County Road Commission issue a permit allowing Cascade Charter Township to close Cascade Road, from 28th Street and Jacksmith Dr. on July 4, 2026 as noted above for the annual Cascade Township Independence Day Celebration.

Draft: May 20, 2026

Approved:

Upon roll call vote being as follows:

YEAS:

NAYS:

ABSENT:

The Supervisor declared Resolution 023-2026 adopted.

Susan B. Slater, Clerk
Cascade Charter Township

CERTIFICATION

I HEREBY CERTIFY that the foregoing is a true and complete copy of a resolution adopted by the Township Board of Cascade Charter Township, County of Kent, Michigan, at a regular meeting held on May 27, 2026, and that said meeting was conducted and public notice of said meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of said meeting were kept and will be or have been made available as required by said Act.

Susan B. Slater, Clerk
Cascade Charter Township



CASCADE CHARTER TOWNSHIP

5920 Tahoe Drive SE Grand Rapids, Michigan 49546-7140

REQUEST FOR BOARD ACTION

MEETING DATE: May 27, 2026

Data Center and Cryptocurrency Mining Facility Moratorium

PRESENTER: Jade Smith, Township Manager

INDIVIDUAL PRESENT:

EXECUTIVE SUMMARY:

The Township Board has observed increasing interest in the development of Data Centers and Cryptocurrency Mining Facilities. This constitutes an emerging land use that Staff were asked to research, as it may present unique and significant impacts related to land use compatibility, public infrastructure capacity, energy consumption, noise, environmental effects, public services, and long-term land-use planning. The current Zoning Ordinance does not expressly or comprehensively regulate Data Centers or Cryptocurrency Mining Facilities as distinct land uses and imposing a moratorium to give Staff time to review, study, and consider potential amendments to the Township's Master Plan and Zoning Ordinance to guard against development contrary to the Township's Strategic Plan. This moratorium would remain in effect for six months from the effective date of the approved resolution, unless terminated earlier by action of the Township Board, and could be extended by the Township Board for up to an additional six months.

STRATEGIC PLANS/GOALS:

Land Use and Economic Development

Priority 2. Ensure that zoning processes are clear, efficient, and promote both economic development and Township planning goals.

Priority 3. Review the zoning ordinance to ensure it reflects Township priorities and market realities.

IMPLEMENTATION PLAN:

Township Staff will continue reviewing, studying, and considering potential amendments to the Township's Master Plan and Zoning Ordinance to guard against development contrary to the Township's Strategic Plan and report their findings and recommendations back to the Township Board either before the six-month moratorium expires or, in the event more time is required to present sufficient guidance to the Board of Trustees and the moratorium is extended for an additional six months, before one year has elapsed.

BUDGET IMPLICATIONS: None

DIRECTOR'S RECOMMENDATION: Approval

MANAGER'S RECOMMENDATION: Approval

ACTION REQUESTED:

Motion to approve 'A Resolution Imposing a Six-Month Temporary Moratorium on Data Centers and Cryptocurrency Mining Facilities'.

ATTACHMENTS:

A Resolution Imposing a Six-Month Temporary Moratorium on Data Centers and Cryptocurrency Mining Facilities

Draft: 5/21/2026

Approved:

**CASCADE CHARTER TOWNSHIP
KENT COUNTY MICHIGAN**

RESOLUTION NO. 024-2026

**A RESOLUTION IMPOSING A SIX (6)-MONTH TEMPORARY MORATORIUM ON
DATA CENTERS AND CRYPTOCURRENCY MINING FACILITIES**

At a meeting of the Township Board of Cascade Charter Township, Kent County, Michigan, held in the Wisner Center, 2870 Jacksmith Avenue SE, Grand Rapids, Michigan 49546 on the 27th day of May, 2026, at 7:00 p.m.

PRESENT: _____

ABSENT: _____

The following preamble and resolution was offered by _____
and seconded by _____.

WHEREAS, the Cascade Charter Township Board (“Township Board”) is authorized to protect and promote the public health, safety, and welfare of Township residents through the adoption and enforcement of the Township’s Master Plan and Zoning Ordinance; and

WHEREAS, the Township Board may, by resolution, impose a temporary moratorium on the review or issuance of any applications, permits, rezonings, licenses, or approvals for existing, new, or emerging land uses in the Township if the Township Board determines that a temporary moratorium is necessary to review, enact, or amend provisions of the Master Plan or Zoning Ordinance to address land uses that may impact the health, safety, or welfare of Township residents or property; and

WHEREAS, the Township Board has observed increasing interest in the development of Data Centers and Cryptocurrency Mining Facilities, which constitute emerging land uses that may present unique and significant impacts related to land use compatibility, public infrastructure capacity, energy consumption, noise, environmental effects, public services, and long-term land-use planning; and

WHEREAS, the Township’s current Zoning Ordinance does not expressly or comprehensively regulate Data Centers or Cryptocurrency Mining Facilities as distinct land uses; and

WHEREAS, the Township Board finds that allowing applications or approvals for such land uses to proceed during the pendency of regulatory review could result in development that is incompatible with existing zoning districts or adversely affects the public health, safety, or welfare; and

Approved:

WHEREAS, the Township Board finds that a temporary moratorium of limited duration is a reasonable and necessary planning tool to allow sufficient time to review, study, and consider potential amendments to the Township’s Master Plan and Zoning Ordinance.

NOW, THEREFORE, BE IT RESOLVED by the Township Board of Cascade Charter Township, Kent County, Michigan, as follows:

1. Temporary Moratorium Imposed.

A temporary moratorium is hereby imposed on the review, acceptance, processing, or issuance of any applications, permits, rezonings, licenses, or approvals for Data Centers and Cryptocurrency Mining Facilities, including but not limited to zoning approvals, site plan approvals, special land use permits, zoning compliance permits, and building permits.

2. Purpose of Moratorium.

The purpose of this moratorium is to allow the Township sufficient time to review, study, and recommend amendments to the Township’s Master Plan and/or Zoning Ordinance to appropriately regulate Data Centers and Cryptocurrency Mining Facilities in a manner that protects the public health, safety, and welfare.

3. Term of Moratorium.

The moratorium imposed by this Resolution shall remain in effect for six (6) months from the effective date of this Resolution, unless terminated earlier by action of the Township Board.

4. Extension.

Upon a determination by the Township Board that additional time is necessary to complete the review, enactment, or amendment of the Master Plan and/or Zoning Ordinance, the Township Board may extend the moratorium by resolution for up to an additional six (6) months.

5. Findings Adopted.

The Township Board hereby adopts the foregoing recitals as its findings in support of this Resolution and finds that the temporary moratorium is necessary and in the best interest of the public health, safety, and welfare of Township residents and property.

6. Notice.

Notice of adoption of this Resolution shall be published within fifteen (15) days following its adoption. The notice shall include:

- (a) A summary of the Resolution’s effect;

Draft: 5/21/2026

Approved:

- (b) The length of the moratorium and whether an extension is possible; and
- (c) The location where the public may inspect the Resolution enacting the moratorium.

7. Repealer.

Any resolutions or portions of resolutions that are inconsistent with this resolution are hereby repealed.

8. Effective Date.

This Resolution shall take effect immediately upon adoption.

Upon roll call vote:

YEAS:

NAYS:

The Supervisor declared Resolution 024-2026 adopted.

Susan B. Slater, Clerk
Cascade Charter Township

CERTIFICATION

I HEREBY CERTIFY that the foregoing is a true and complete copy of a resolution adopted by the Township Board of Cascade Charter Township, County of Kent, Michigan, at a regular meeting held on May 27, 2026, and that said meeting was conducted and public notice of said meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of said meeting were kept and will be or have been made available as required by said Act.

Susan B. Slater, Clerk
Cascade Charter Township

CASCADE CHARTER TOWNSHIP

NOTICE OF ADOPTION OF TEMPORARY MORATORIUM

Notice is hereby given that the Cascade Charter Township Board has adopted Resolution No. 024-2026 imposing a temporary moratorium on the acceptance, review, and issuance of any applications, permits, rezonings, licenses, or approvals for Data Centers and Cryptocurrency Mining Facilities within Cascade Charter Township.

The temporary moratorium shall remain in effect for a period of six (6) months from the date of adoption of the resolution. The Township Board may extend the moratorium for up to an additional six (6) months if it determines that additional time is necessary to review or amend the Township's Master Plan or Zoning Ordinance.

The resolution enacting the temporary moratorium may be inspected at the Cascade Charter Township Offices during regular business hours.

Susan Slater, Township Clerk
5920 Tahoe Dr. SE
Grand Rapids, MI 49546-7123
(616) 949-1500



CASCADE CHARTER TOWNSHIP

5920 Tahoe Drive SE Grand Rapids, Michigan 49546-7140

REQUEST FOR BOARD ACTION

MEETING DATE: May 27, 2026

APPOINTMENT OF BOND FINANCIAL ADVISOR

PRESENTER: Lorna Nenciarini, Finance & Budget Director

INDIVIDUAL PRESENT: Jade Smith, Township Manager

EXECUTIVE SUMMARY: The Tassell Park redesign project is well underway. Now is the time for the Downtown Development Authority and the Township Board to assemble a team of bond financing professionals. The firm of Foster Swift Collins & Smith was appointed as bond counsel during the purchase of the Verburg Automotive property. A municipal financial advisor (“MFA”) is also needed.

Following the professional services process outlined in the Township’s Purchasing Policy, the MFA that was involved in the issuance of Fire Station 1 construction bonds was contacted for a bid. An additional MFA that expressed a strong interest in the DDA bond project was also asked to provide a quote. Both firms listed detailed calculations, such as “\$24,000 plus 0.15% of the total proceeds”, or “base fee of \$8,000, plus \$3.50 per thousand of bonds under \$5 million plus \$1.10 per thousand of bonds over \$5 million.” To ensure proper evaluation, the bidders were asked to provide the total fee, using their methodology, for a range of bonds from \$10 to \$13 million. The results are below:

| Vendor | Amount | Remarks |
|--------|--|------------------------------------|
| MFCI | \$10 million bond: \$24,450 \$13 million bond: \$27,450 | Original bid Fire Station 1 MFA |
| PFM | \$10 million bond: \$31,500 \$13 million bond: \$34,950 | Original bid |
| PFM | \$10 million bond: \$25,560 \$13 million bond: \$29,605 | Re-bid Commits future business |

Staff recommends selecting MFCI as the municipal financial advisor for the upcoming DDA/Township bond work. This firm is intimately familiar with the greater Grand Rapids area, having been appointed MFA for the following municipalities: Kent County; the cities of Grand Rapids, East Grand Rapids, Wyoming, Walker, Wayland, Rockford, Cedar Springs, and Lowell; the Village of Sparta, and Bowne Township.

STRATEGIC PLANS/GOALS: Provide financing for the Township's large capital projects.

IMPLEMENTATION PLAN: Once appointed, MFCI will be added to the Tassell Park email distribution list. A kickoff meeting will be scheduled with Township staff, MFCI, and Foster Swift. Timelines and deliverables will be mapped, with an eye toward finalizing financing to coincide with breaking ground on the Tassell Park project.

BUDGET IMPLICATIONS: A \$15 million bond project is included in the DDA's FY26 budget. The MFA fee will be covered directly from bond proceeds.

DIRECTOR'S RECOMMENDATION: Recommend appointment of MFCI.

MANAGER'S RECOMMENDATION: Recommend appointment of MFCI.

ACTION REQUESTED: Recommend that the Township Board appoint MFCI as municipal financial advisor for the DDA bond.

ATTACHMENTS: None



CASCADE CHARTER TOWNSHIP

5920 Tahoe Drive SE Grand Rapids, Michigan 49546-7140

REQUEST FOR BOARD ACTION

MEETING DATE: May 27, 2026

ITEM: Facilities Study

PRESENTER: Brian Wilson

INDIVIDUAL PRESENT: Bill LaDitka and Lindsay Reed from Intersect

EXECUTIVE SUMMARY:

Cascade Township desires to have a professional evaluation of all building facilities that will outline any current deficiencies and project future needs that will allow efficient and cost-effective service delivery to residents. This was presented to the Board of Trustees and approved as part of the 2026-2030 CIP plan that was approved on September 10, 2025 and subsequently included in the approved 2026 fiscal year budget. The assessment will include the four functional areas outlined as follows:

Building and facilities
Fire Department
Administration Building
Wisner Center

An RFQ was posted that received six submittals. The selection committee held interviews with four firms and presents **Intersect** as the top candidate for board approval.

The committee believes that they have the strongest understanding of the project and deliverables needed to support further board decisions on facilities that serve the public need.

Intersect has a qualified team with extensive municipal experience as shown in the attached *response to the RFQ* (exhibit 1). They display a broad range of completed projects and partner with industry leading experts at Five Bugles for the highly specialized fire needs analysis.

Intersect is based in West Michigan with offices in Grand Rapids and Kalamazoo.

STRATEGIC PLANS/GOALS:

Previous consultants last reviewed Township facilities in 2019. Since then, the completion of Fire Station 1, relocation of the administration offices and upgrades to the Library and Wisner Center have been completed.

There was significant input received from residents during the last facility evaluation. This information is leveraged and used as a base for the current scoping / renewal of the facilities plan, allowing for a cost-effective update that will provide actionable options for facilities now and into the future.

The completion of Fire Station 1 addressed an important part of the fire emergency response need. However, to serve and protect all areas of the township, the needs of Station 2 (and a potential Station 3) will be considered and where appropriate, cost-effective solutions will be provided.

Any deficiencies in current buildings will be identified and prioritized. With a long-term view, opportunities to enhance and improve public facilities for the residents will be presented. The result will be a planning document that provides necessary information developed by professionals with public interest at the forefront.

Essentially, the analysis and synthesis of available information and options is necessary to create a plan for best use of taxpayer dollars and support of essential services.

IMPLEMENTATION PLAN:

Intersect has proposed a timeline of 12-16 weeks for completion. They will work directly with staff and other stakeholders to gather input, utilize previous information provided and synthesize this data into actionable items for future consideration. Basic conceptual drawings and cost estimates will be provided to guide decisions moving forward.

The attached *facility assessment proposal* (exhibit 2) outlines in detail the proposed process.

BUDGET IMPLICATIONS:

Total fixed fee cost for phase I planning (including expenses not to exceed \$3500) is **\$74,750**

The approved 2026 budget includes an allocation for the proposed expenditure. GL #246-225-970-000

DIRECTOR'S RECOMMENDATION: Approve

MANAGER'S RECOMMENDATION: Approve

ACTION REQUESTED:

Approve the contract for services with Intersect for a Facility Study Phase I as described in the attached proposal.

ATTACHMENTS:

response to the RFQ (exhibit 1)

facility assessment proposal (exhibit 2)

QUALIFICATIONS AND PROPOSAL

Municipal Facility Space Needs Assessment Cascade Township

5920 Tahoe Dr SE
Grand Rapids, MI 49546

April 08, 2026

Attn:

Brian Wilson
Building Official
bwilson@cascadetwp.com
616.949.3765



WE'RE DIFFERENT HERE:

we focus on people

Dear Brian and The Cascade Township Team:

Thank you for the great clarity and intention reflected in your request for qualifications. The quality of your RFQ has allowed us to provide our Qualifications as well as a Draft Workplan that is aligned with your request. Cascade Township has a meaningful opportunity to align its facilities with the needs of its staff, services, and growing community. We would be excited to join you for an Interview in order to elaborate on the qualifications of our Team and how we can guide you to success.

Intersect Studio is uniquely positioned to guide this process, bringing a collaborative, structured approach that creates clarity, builds alignment, and results in confident, forward-looking decisions.

Why Intersect is the right fit for this project

We design with people, not to them

Intersect is a team of planners, architects, interior designers, and experiential thinkers. At our core, we believe the best outcomes are created with people, not delivered to them.

Our process is intentionally collaborative. We do not impose ideas, we guide, listen, and lead. We bring expertise without ego, creating an environment where stakeholders feel heard, valued, and aligned. This approach consistently brings clarity to complex projects and builds confidence across teams.

A process that drives clarity and success

Our process is our greatest differentiator. Through structured engagement, workshops, and ongoing feedback loops, we uncover not only needs, but priorities, challenges, and opportunities that may not yet be fully articulated. We are known for bringing many voices and competing perspectives into alignment and translating them into clear, actionable direction.

The result is a shared understanding of the “why,” a clear path forward, and decisions that can be made efficiently and with confidence. The strategy of clearly articulating why, is at our core.

Proven through municipal collaboration

Our recent work with the City of Kalamazoo brought together 13 departments and user groups to re-imagine over 50,000 SF of civic space, including a new Police Station, shared public environments, and cross-functional workplace areas.

Through a highly collaborative process, we aligned diverse user groups, clarified priorities, and created solutions that improved operational efficiency and strengthened service to the community.

Workplace expertise that performs

We have deep experience in public sector and workplace environments, with a clear understanding that these facilities must serve both staff and the community.

Our approach begins at the departmental level, understanding workflows, needs, and opportunities. We then integrate those insights into a cohesive environment that supports efficiency, collaboration, and adaptability over time.

Our architecture and interior design teams work seamlessly to align function, flow, and culture, ensuring spaces not only work, but feel right.

Highly Experienced Team:

This work will be led by Senior Principal Bill LaDitka and Project Leader Lindsay Reed, supported by the broader Intersect team and enhanced by Wendel's Five Bugle's design team who are among the most experienced fire service design professionals in the United States.

Together, we bring the strategic leadership, technical depth, and collaborative mindset to guide this process successfully.

Cascade Township is a community deeply invested in its people and its future. That creates a powerful opportunity to shape facilities that not only serve today's needs, but evolve alongside your Township over time.

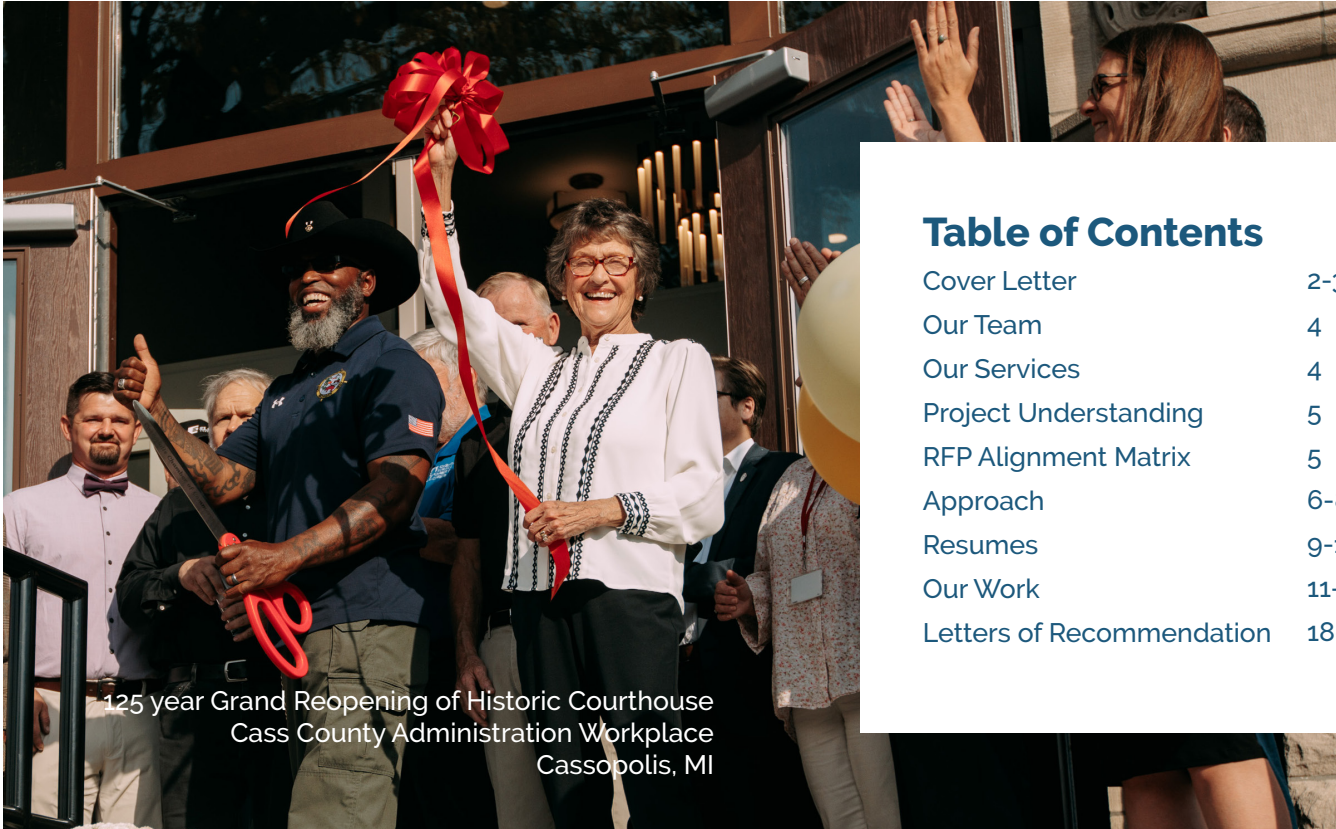
We are excited for the opportunity to engage your team and the broader community, listening, learning, and translating those insights into clear direction and meaningful outcomes. This level of engagement is where we excel and where the best work begins.

We would be honored to support this work.

Let's Intersect.



Bill LaDitka
Senior Principal
Intersect Studio



125 year Grand Reopening of Historic Courthouse
Cass County Administration Workplace
Cassopolis, MI

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WE'RE STRONGER TOGETHER

our team

Every project begins with people, and strong outcomes begin with the right team. At Intersect, we believe the process of working together should be just as meaningful as the places we create.

We are a team of planners, architects, designers, and experiential thinkers who lead with curiosity, collaboration, and care. We engage deeply, listen intentionally, and bring clarity to complex challenges.

For Cascade Township, Intersect is leading this effort, bringing our strength in stakeholder engagement, workplace strategy, and integrated design. We have intentionally partnered with Five Bugles Architects, whose deep expertise in Fire and Emergency Service facility system planning will drive the analysis and provide great clarity about Station 2 and future Station 3.

Five Bugles will lead the fire and emergency services component of this study, including evaluation of response coverage, station deployment strategies, staffing and growth projections, and facility requirements aligned with national best practices. Their involvement ensures recommendations are not only strategic, but operationally sound and future-ready.



Senior Principal
Bill LaDitka
intersect



Project Manager
Lindsay Reed
intersect



Public Safety Specialist
Vaughan Miller
Five Bugles Design.



Director of
Emergency Services
Robert Krzyzanowski
Five Bugles Design.



Architect/Interior Designer
Laura Eysnogle, AIA, CID, WRID
Five Bugles Design.

Primary contact

Bill LaDitka
Senior Principal
Cell (269) 944-9279
bill@intersect-studio.com

Studio Locations

Grand Rapids Studio
820 Monroe Ave NW, Suite 160
Grand Rapids, MI 49503

Kalamazoo Studio
155 W. Michigan Ave. Suite 1508
Kalamazoo, MI 49007

WHAT WE'RE REALLY GOOD AT

our services



Architecture

Inspired buildings to celebrate the people who will create memories in and around them.



Interiors

Amplifying every spaces' personality with materials, finishes and furniture.



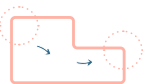
Strategy

Where we align on needs, vision, budget and how to best fulfill your people.



Branding/Display

Create destination experiences & story rich places with thoughtful graphics/display and story elements.



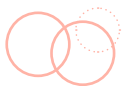
Planning

Space Planning / Master Planning and Strategy



Procurement

Down to the last finishing touches: We coordinate the fabrication, purchasing, warehousing, delivery, and installation of your branding, furniture, accessories, and everything in between.



Experiential

Designing experiences for people that ignite the senses to the intended goals

project understanding

Cascade Township is at a critical point in evaluating how its facilities can support current operations, future growth, and the evolving needs of the community. This study aligns departments, services, stakeholders and resources to support efficient operations, effective service delivery, and responsible long term planning. **Key priorities include:**

- Existing facilities assessment:** Understanding current conditions, functionality, and limitations
- Departmental space needs:** Defining space requirements, workflows, and future growth
- Fire and emergency services evaluation:** Assessing response coverage, station locations, and facility needs
- Scenario analysis:** Exploring renovation, expansion, and new facility options with clarity of cost
- Cost alignment:** Providing order of magnitude cost information to support decision making
- Implementation strategy:** Delivering a clear path forward to guide future investment

The outcome must be both strategic and practical, providing the Township with the clarity and confidence to move forward.

rfp alignment matrix

We've aligned our approach to directly respond to each requirement of the Cascade Township RFP, ensuring clarity, completeness, and confidence in delivery.

| RFP Requirement | Our Response |
|---|---|
| Project Understanding & Approach | A clear, people-centered process grounded in alignment, discovery, and decision-making clarity. We guide the Township from current conditions to confident, future-focused direction. |
| Existing Conditions Assessment | On-site facility assessments and analysis of existing conditions, space utilization, and operational effectiveness across Township facilities. |
| Space Needs & Programming | Department-level engagement to define space needs, adjacencies, workflows, and future growth, resulting in a comprehensive and actionable space program. |
| Fire & Emergency Services Analysis | In partnership with Five Bugles Architects, we evaluate current operations, response coverage, deployment strategies, and future facility needs aligned with national best practices. |
| Site & Facility Scenarios | Development and testing of multiple paths forward, including renovation, expansion, and new facility options, supported by site strategy and department alignment. |
| Cost Alignment | Cost modeling for each scenario to support informed decision-making and alignment with Township investment priorities. |
| Stakeholder Engagement | Structured engagement with leadership, staff, and stakeholders through workshops, programming sessions, and optional community input. |
| Alignment & Decision Support | Facilitated discussions and clear reporting to align priorities, build consensus, and support confident decision-making. |
| Final Recommendations | A clear, comprehensive report outlining findings, space needs, scenarios, costs, and a recommended path forward to support Township leadership and future implementation. |
| Team & Expertise | Led by Intersect Studio with Five Bugles Architects providing fire service expertise, bringing deep experience in municipal, public safety, and workplace environments. |
| Project Management | A defined, milestone-driven process with consistent communication to maintain alignment, momentum, and accountability throughout. |

approach

Our process is designed to identify the facilities that will fully serve the community while helping your teams do their best work. Intersect is a communication firm as much as a **strategic design** advisory group.

We engage and help you discover what is right for today, with adaptability for the future. Throughout the process, we report back often in clear, concise and compelling ways, ensuring your team is aligned not only on decisions, but on why those decisions are made. This clarity allows your team to confidently communicate direction to community leaders and residents, resulting in outcomes that are thoughtful, defensible, and forward-looking.

Our expertise as planners leads the programming engagement process, creating clarity around space use, size and type for efficient service delivery. Our architectural and interior design teams focus on creating recognizable civic environments that **build trust and reflect transparency**. We focus on design that reflects pride of place and people and long-term stewardship of the community resources.

This begins with strategic data gathering. The **"Intersect" engagement process** is designed to help you and your teams uncover what is working, what should evolve and what new opportunities exist. We use a series of refined activities to help you expand beyond what you know today to discover potential new ways of providing services to the community. Our deep **workplace expertise** allows us to evaluate options that support both individual team performance and broader organizational effectiveness.

Our Blue Sky thinking exercises will help reveal moments of **expanded opportunity** which will have enduring **return on your investment** of time and financial resources. Thoughts such as: "Can the future Township investments support the community's desire for Place-based design?" We recognize the Community's desire for the appeal of a Village embraced by nature which allows for exceptional quality of life. Intersect's form based code and community planning expertise will provide an underlying opportunity to maximize the overall strategy for location options.

Below we have identified our standard process for government agency engagements. This aligns with the requests and deliverables identified in your RFQ. We will deliver all of the items you have requested, and more. The level of resident and community stakeholder engagement is something we are excited to discuss. We are highly skilled at engaging people, and are prepared to engage at the level you desire.



Grand Haven Charter Township Fire Rescue
Grand Haven, MI - Five Bugles Design

approach continued

Phase I Work Plan & Timeline:

This Draft work plan and schedule reflects a balanced approach that allows for meaningful stakeholder engagement, defensible analysis, and timely decision-making aligned with municipal planning cycles.

Kick Off Connect - Alignment

- Review project management logistics, communication plan, contract, and schedule
- Identify key stakeholders & project leadership team
- Schedule programming meetings, identify due diligence/community engagement plan
- Discuss opportunities to maximize the value of the township's investment and the overall

Meeting 1 - Discovery Workshop: Deep Engagement (Week 1-2)

- Meet with the Lead Team for an interactive session of exploration
- Deep dive into community and Township culture, management style and service delivery approach
- Structured activities to help you explore your ideas and clearly define the project goals and vision
- Intersect will present "workplaces of today and tomorrow" to help you think beyond the current state
- Discuss the overall facility program: Locations and potential deployment strategy options
- Visual preference survey to establish the Township character of design and types of spaces desired

Workgroup Programming Sessions: Deeper Engagement (Week 1-2)

Intersect will meet with each of the Township's workgroups separately to conduct interviews. The goal is to discover what is unique about the needs and work style of each group, learn about day-to-day operations/activities, discover intra-organizational dynamics and opportunities, identify what is currently working and reveal opportunities for efficiencies and improvements.

- Programming meetings with key group manager/ leaders - 30-45 mins with each group
- Identify group operations, workflow, needs & adjacencies now and in the future
- Fire Department specific operations, staffing (career and paid-on-call), apparatus, deployment and desired functional workflows deep dive

Design Team Activities: (Weeks 3-6)

Stakeholder Engagement (optional)

- Online surveys, meetings, email outreach or other activities can be used for collection of qualitative or quantitative information from key staff, community stakeholders, or other groups as identified.

Define + Evaluate:

- Review existing township documentation
- Visit the sites to document existing conditions & perform facility assessments
- Study facility space utilization, cross-departmental opportunities, apparatus accommodation, staffing alignment and future growth modeling
- A Fire Department deployment and coverage analysis shall be performed to evaluate response reliability, station locations, and service gaps, and to validate the need and general service area for a potential third station. Findings will be aligned with recognized fire service performance benchmarks

Synthesize + Test:

- Develop design options for facility remodels, additions and/or new locations based on programming, facility analysis, and feedback.
- Site strategies & scenario testing

WORK PLAN

Meeting 2 - Options Review (Week 6)

- Review findings from Inventory & Needs assessment & programmatic studies
- Review Fire/Emergency Services analysis including modern fire station design considerations, including health, safety, and operational efficiency.
- Review preliminary options for deployment of departments and functional use spaces
- Magnitude of cost analysis to support decision making

Meeting 3 - Assessment Draft Review: Recommend + Prioritize (Week 8-9)

- Review formalized direction for each functional area
- Review magnitude of cost analysis
- Review a phased implementation strategy
- Funding & implementation strategy
- Next steps

Issue Final Report: (Week 10-11)

- Future Facility Needs Strategic Plan
- Space Needs Analysis Report; w/ narratives, graphics, and recommendations for decision-making.
- Inventory and Needs Assessment
- Existing Facilities Assessment
- Future needs & growth analysis, proposed strategic use plan
- Priority Assessment of Investments by most critical need
- Estimated total project costs & Funding sources
- Next Steps/ Timeline

Summary of Deliverables

- Existing Conditions & Facility Assessment Report
- Departmental Space Needs Program
- Fire & Emergency Services Analysis (with Five Bugles)
- Site & Facility Scenarios (test fits + strategies)
- Order of Magnitude Cost Models
- Phasing & Implementation Strategy
- Final Report + Presentation to Township Board



bill laditka

SENIOR PRINCIPAL



Bill is an extremely passionate designer, planner and leader, and former Firefighter. He believes anything is possible when people work productively together as a team with great clarity of mission. Bill's 30+ years of architectural experience includes a significant focus on strategic planning and he is passionate about helping communities flourish. According to the Clifton StrengthsFinder assessment, Bill's top strength is Strategic thinking which he uses to bring efficiency and clarity of implementation to a client's vision. Bill's planning abilities are used to understand how spaces can be united and sequenced to bring life to each project.

His extremely diverse project background and balance between technical abilities and creative design allow him to lead teams through all phases of a project. Originally from the greater Cleveland area, **Bill served 16 years as a Firefighter/EMT** and is an avid home renovator and loves landscaping. His wealth of experiences lead him to establish Intersect Studio in 2016 with the focus on inspiring people and projects.

Education

Master of Architecture
Kent State University, 1997

SCI-ARC
Vico Morcote, Switzerland

Centro Linguistico
Dante Alighiere, Florence, Italy

Registrations

MI, IN, IL, NCARB

Affiliations

AIA, USGBC LEED- AP, Professional,
Congress for new Urbanism

Select Relevant Experience

| | |
|--|-------------------------------------|
| City of Kalamazoo Public Safety & Community Planning Workplace | Kalamazoo, MI |
| Cass District Library Masterplan | Cassopolis, Edwardsburg, Howard, MI |
| Cass County Administration Workplace | Cassopolis, MI |
| Huron Band Public Works Building | Pine Creek, MI |
| Orange Village Service Center | Orange, OH |
| Howard Twp Fire Station Design | Howard Twp, MI |
| New Buffalo Twp Hall | New Buffalo, MI |
| Chesterland Fire Rescue Station Renovations | Chester Twp, OH |
| Lyndhurst Fire Department Master Plan | Lyndhurst, OH |
| Sparta Fire Department Master Plan | Sparta, MI |
| Central Cass Fire Station Design | Cassopolis, MI |

lindsay reed

ARCHITECT / PROJECT MANAGER



Lindsay is an exceptional project manager, skilled in guiding public entities through complex facility assessments, from reviewing options to detailing comprehensive implementation plans. Renowned for her top-tier communication coordination and problem-solving abilities, Lindsay navigates the bidding and construction phases with clarity and precision. Her humble demeanor, combined with a relentless focus on accuracy, makes her an invaluable member of any Owner-Architect-Contractor (OAC) team. With expertise in facility analysis, maintenance planning, scheduling, budgeting, and conducting thorough building expansion and budget analyses, Lindsay ensures that every project is meticulously planned and executed to meet client needs.

Select Relevant Experience

| | |
|---|-------------------------------------|
| Cass District Library Masterplan | Cassopolis, Edwardsburg, Howard, MI |
| Cass County Administration Building | Cassopolis, MI |
| Cass County Law & Courts Workplace Renovation | Cassopolis, MI |
| City of Kalamazoo Public Safety & Community Planning Workplace Renovation | Kalamazoo, MI |
| Western Michigan University Facilities Department Workplace | Kalamazoo, MI |
| Hanson International Workplace Renovation | Kalamazoo, MI |

Education

Masters of Architecture,
Kent State University

Registrations

Registered Architect: PA



VAUGHAN MILLER ASSOCIATE AIA
PUBLIC SAFETY SPECIALIST

Vaughan combines his love of architecture with his specialized expertise serving Ventura County Fire Department as Deputy Fire Chief and Fire Department Executive Director for over 30 years to provide trend setting designs for our clients. Vaughan works hand in hand with fire districts to ascertain the most responsive solutions for each facility. His understanding of the unique operations and life-saving design techniques makes him a valuable asset to our Public Safety design team. Vaughan is a FIERO Design Contest Juror and Industry Influencer in the field.

RELEVANT PROJECTS

Whitley Fire Territory, Columbia City, IN
Operational Planning for New Fire Station | Design and Conception

City of Gary Fire Feasibility Study, Gary, IN
Fire Station Analysis | Response Area Coverage Analysis | Operation Analysis | Needs Assessment

Hudson Fire and EMS, Hudson, OH
EMS Staffing and Facility Needs Assessment | 25,310 SF | \$1M

EDUCATION

California Polytechnic State University
Bachelor of Architecture
Cuesta College
Associate of Arts

PROFESSIONAL AFFILIATIONS

Associate Member of the American Institute of Architects (Associate AIA)
Retired Deputy Fire Chief, Ventura County Fire Department
IAFC (International Association of Fire Chiefs)
Ohio Fire Chiefs Association
Indiana Fire Chiefs Association

34 YEARS EXPERIENCE

vmiller@wendelcompanies.com



Associate Principal

Education
Associate's Degree, Drafting and Design Technology, Winona Technical College Winona, Minnesota (1998)

Contact Information:
204 E. Grand Avenue, Suite 200
Eau Claire, WI 54701
p. 715.832.4848
rkrzyzanowski@wendelcompanies.com

Robert Krzyzanowski



Director of Emergency Services/Principal in Charge

As the Director of Emergency Services for Wendel, home of the award-winning Five Bugles Design and Mitchell Associates Architects, Robert oversees the entire emergency services team and its portfolio for all Wendel offices across the country. He has over 25 years of experience working on public projects and has been involved in over 60 emergency services projects in the past four years, and over 100 during his career. Having been one of the founding members of the Five Bugles Design brand over 15 years ago, he understands the niche of emergency services design and works within that portfolio full time.

He understands that the team's next project relies not only on the success of the entire portfolio, but every single project. He takes pride in pushing his team to do right by the client, to be efficient and to design projects to their overall final environment that clients can be proud and comfortable in. His vast array of experience allows him to assist owners in designing and constructing buildings that meet their specific space needs functionality, and building type requirements.

Robert can wear many hats on any project that Wendel is involved in, but also serves on Wendel's leadership team, having been involved with annual business planning, strategic planning, and the acquisition team. As a Senior Associate Principal, Robert serves as a leader in business development, team management, and overall project management.



Associate Principal

Licenses & Certifications
Registered Architect, WI
Registered Interior Designer, WI

Education
University of Wisconsin-Stout,
Bachelor of Fine Arts: Interior Design

Contact Information:
204 E. Grand Avenue, Suite 200
Eau Claire, WI 54701
(715) 832-4848
leysnogle@wendelcompanies.com

Laura Eysnogle, AIA, CID, WRID



Architect/Interior Designer

Laura joined the Wendel team with 15 years of experience in public sector interior design, space planning, and architectural design. She works with clients from project conception through the ribbon cutting phases balancing the importance of efficiency and durability with adaptability and aesthetics. With a background in all community and public sector projects, Laura understands the need for spaces to perform in their most efficient manner and to be a good steward of the tax payer's dollar yet still provide the community with a facility that they can be proud of. Laura feels that the most rewarding part of her job is listening to clients, working to successful solutions, and finally watching as the community embraces their new facility. Laura's experience includes a variety of projects from a new 14,000 sf Laramie #3 Fire Station to a 65,300 sf renovation / 67,650 sf addition to a high school to strategic planning for the 1.6 million assignable square feet for a major research university. Her experience in new construction, renovations and strategic planning has allowed her the opportunity to consider projects from every aspect. What was the project yesterday, what is it today, and what will it be tomorrow.

OUR WORK

CASS DISTRICT LIBRARY FACILITIES & NEEDS ASSESSMENT

Location

Cass County, MI

Firm Responsibility

Needs Assessment Masterplan & Budgeting,
Community Engagement, Existing Facilities Assessment

Timeline

- Masterplanning Winter 2021, Updated Fall 2025
- Edwardsburg New Build Completed in Feb 2026
- Howard Branch Remodel planned for Fall 2026

Investment

Masterplan & Facilities Assessment: \$42,600

Reference/Contact:

Barbara Gordon, Former Director
Cass District Library
(574) 310-9096

Intersect Studio was engaged by the Cass District Library to evaluate (3) existing library facilities and future needs. The goal was to understand current condition and how the facilities should be upgraded or expanded to meet the community's needs today and in future.

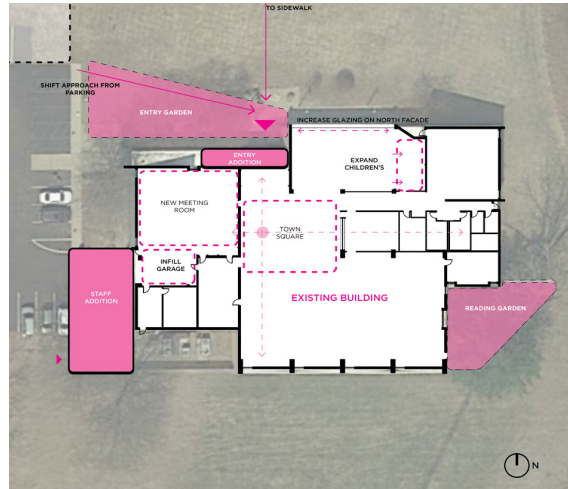
The result was a clear path forward with the required capital costs. In order to help spread the capital improvement costs over time, the required changes were identified in short, medium and long term priorities to guide the team.



Cass District Library Master Plan Cost Estimate

| HOWARD | | | | |
|--|----------|-------|--------------|---------------------|
| CONCEPT - EXPANSION | | | | |
| Category of Work* | Quantity | Units | Unit Cost** | Cost Estimate |
| Deferred Maintenance Items | 1 | LS | \$ 154,824 | \$ 154,824 |
| New Addition - Front Porch | 500 | SF | \$ 113 | \$ 56,572 |
| High Intensity Alteration | 800 | SF | \$ 389 | \$ 311,231 |
| Low Intensity Alteration | 2,400 | SF | \$ 91 | \$ 218,593 |
| Site Improvements - Landscape & Hardscape | 1 | AL | \$ 68,104 | \$ 68,104 |
| Furniture, Fixtures & Equipment | 3,200 | SF | \$ 25 | \$ 80,000 |
| | | | TOTAL | \$ 889,323 |
| EDWARDSBURG | | | | |
| CONCEPT 1 - EXPANSION | | | | |
| Category of Work* | Quantity | Units | Unit Cost** | Cost Estimate |
| Deferred Maintenance Items | 1 | LS | \$ 213,282 | \$ 213,282 |
| New Addition | 2,000 | SF | \$ 593 | \$ 1,185,352 |
| High Intensity Alteration | 1,200 | SF | \$ 369 | \$ 443,189 |
| Low Intensity Alteration | 2,200 | SF | \$ 106 | \$ 233,905 |
| Site Improvements - Landscape & Hardscape | 1 | AL | \$ 168,100 | \$ 168,100 |
| Site Improvements - Parking Spaces | 12 | Space | \$ 2,663 | \$ 31,955 |
| Basement Foundation Repair | 1 | AL | \$ 294,301 | \$ 294,301 |
| Furniture, Fixtures & Equipment | 5400 | SF | \$ 25 | \$ 135,000 |
| | | | TOTAL | \$ 2,705,085 |
| CONCEPT 2 - NEW BUILDING NEW SITE | | | | |
| Category of Work* | Quantity | Units | Unit Cost** | Cost Estimate |
| New Building + Site Improvements | 9,000 | SF | \$ 470 | \$ 4,231,758 |
| Furniture, Fixtures & Equipment | 9,000 | SF | \$ 25 | \$ 225,000 |
| | | | TOTAL | \$ 4,456,758 |
| MAIN | | | | |
| CONCEPT - STAFF ADDITION | | | | |
| Category of Work* | Quantity | Units | Unit Cost** | Cost Estimate |
| Deferred Maintenance Items | 1 | LS | \$ 438,340 | \$ 438,340 |
| New Addition | 2,000 | SF | \$ 833 | \$ 1,665,367 |
| High Intensity Alteration | 5,500 | SF | \$ 220 | \$ 1,208,459 |
| Low Intensity Alteration | 10,900 | SF | \$ 66 | \$ 721,167 |
| Site Improvements - Landscape & Irrigation | 1 | LS | \$ 86,768 | \$ 86,768 |
| Site Improvements - Parking Lot Expansion | 1 | LS | \$ 238,757 | \$ 238,757 |
| Furniture, Fixtures & Equipment | 16,000 | AL | \$ 25 | \$ 400,000 |
| | | | TOTAL | \$ 4,758,658 |

Future Vision



POTENTIAL FIRST FLOOR DIAGRAM

RECOMMENDATIONS

- Provide additional parking shifting patron access to the north
- Create a pedestrian connection to the street/sidewalk
- Build a new vestibule to create a more visible entry to the building
- Create an addition to the west with reconfigured staff space
- Relocate large meeting room to area of existing staff space providing new program space in existing meeting room
- Landscape near the entry and create a new reading garden to the southeast
- Improve views into and out of the building
- Add small quiet study space near the adult collections
- Improve children's collection with larger interactives area
- Create new delivery garage in less prominent location



POTENTIAL FIRST FLOOR PROGRAM

IMPLEMENTATION COSTS

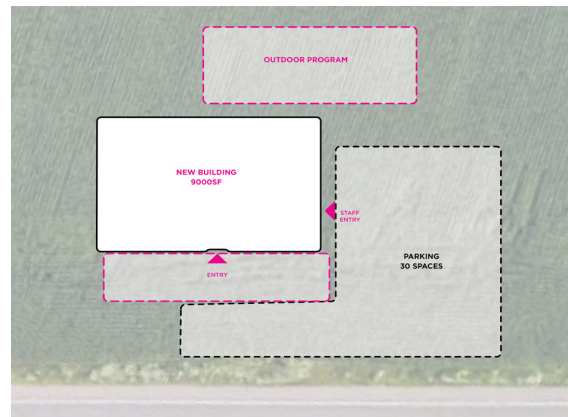
RENOVATION + ADDITION

Total Cost of Implementation: \$4.8M

17,100 SF RENOVATION + 2,000 SF ADDITION

INCLUSIVE OF DEFERRED MAINTENANCE COSTS (TBD)

Future Vision - New Build Option



RECOMMENDATIONS

- Construct new 9,000 sf branch
- Single story branch would require a new site to provide adequate space for branch and parking.
- Provide 70 person meeting room
- Meeting room may provide after hours access
- Create Quiet Reading Room or dedicated Teen Space
- Provide small group study rooms
- More than doubles the area for both Children's and Adult Collection
- Develop site to provide outdoor program space

Station Highlights:

- 28,000 sf
- Two Story Facility
- Administrative & Living Quarters
- Training Requirements
- Exercise Room
- Decontamination Room
- Two Fire Poles

\$7,750,000 (estimate)
 \$7,213,518 Cost of Work

New Construction
 Completed

Contact:

Jeff Schott, Fire Chief
 schottj@cityoflacrosse.org
 O: (608) 789-7261
 M: (608) 780-1757

LA CROSSE FIRE STATION NO. 2

LA Crosse, WI



Designed as a replacement facility for its existing Station 2, the new La Crosse Station 2 will serve the city's west side, housing a two-engine company and the department's administrative team. This 20,000 SF facility is to be located on a one-acre site alongside the University of Wisconsin - La Crosse. With the heavily trafficked La Crosse Street to the north, Oakland Street to the west, and UW-L to the east and south, the overall site design and layout of the facility focused on maintaining user safety, the need for a highly functional and response driven station and a "no back-side" aesthetic for the station.

The site was divided up with response on the north side of the facility (facing La Crosse Street), apparatus return and shift-working parking on the southeast side, and administration and visitor entry and parking on the southwest portion of the property. The facility was shifted as far west on the site as possible to maintain

grass and separation between the station and UW-L. Additionally, all four sides of the facility were given consideration to be appealing. Inside the facility, the overall layout continues to focus on safety for the responders and creating division between these three user groups. To do so, the first floor of the station is for responder use only and houses the watch/command office, dorms, personal decontamination spaces apparatus support spaces, and the exercise room, which opens to the apparatus floor for additional space. The station's small lobby directs visitors to the second level administration areas through and elevator and set of stairs.

On the second level, a small reception space adjoins conference room. Directly off reception is the department's administrative space, including private offices for the fire chief, assistant chiefs, division chief, fire investigators offices, an open office, the battalion chief's office, and a shared shift officer's office. The second level of the facility also houses the remaining living spaces, including the kitchen and dining space, a rooftop patio, and the day room. Two fire poles are located in these living spaces to allow responders to quickly move to the apparatus bay from the second level. Station 2 was completed in the Spring of 2023 with full occupancy occurring in June 2023. Wendel was contracted to perform all design and construction management activities using our Master Builder Approach.



Wendel's award winning public safety design team

Station Highlights:

- 48,000 sf central station
- Dedicated & Flexible Emergency Operations Center (EOC)
- Satellite Station with most of the same features as Station 1

Station #1: \$15,200,000 (estimate)

Station #2: \$5,700,000 (estimate)

New Construction

Bidding Fall 2025

Contact:

Thomas S. Pinion, PE
 Director of Public Works/City
 Engineer
 101 South Blvd
 Baraboo, WI 53913
 O: 608-355-2730
 M: 608-393-9945
 tpinion@baraboo.wi.gov

CITY OF BARABOO FIRE/EMS STATION

Baraboo, WI

Five Bugles Design provided design and construction services for the City of Baraboo's new fire station. During early programming and facility tours, it was determined that with the city's current needs and anticipated growth, the department would need a satellite station in the immediate future. This realization led to the project scope expanding to include the concurrent design of one large, central station, and a smaller satellite station.

The 48,000sf Central Station will serve as the department's headquarters, and primary training facility. Three primary factors influenced the layout of this facility: response times, particularly with such a large facility; the desire to separate day-to-day operations; and the quantity of apparatus and support vehicles. All three of these factors drove the resulting design, in addition to the standard concerns of safety and civilian / department interaction.

Features of the station include the departments administration, dedicated and flexible Emergency Operations Center (EOC), extensive training facilities, exercise space, a mental health room, personal decontamination, and living quarters for ten.

The smaller satellite station provides most of the same features as Station 1, at a smaller scale. This includes office space, a watch room, three drive-through apparatus bays, personal decontamination spaces, exercise room, training facilities, and living quarters for six.

The project is set to bid in Fall 2025, with completion of both facilities in the Fall of 2026.





CASS COUNTY ADMIN OFFICES

Historic Courthouse
Renovation

Location
Cassopolis, MI

Firm Responsibility
Architecture + Interior Design
Branding + Furniture
Construction Administration

Timeline
Started March 2023 - October 2024

Reference/Contact:
Jeff Carmen
Former Cass County Administrator
(574) 596-8055
jac@jccarmen.com

To celebrate its 125th anniversary, the historic 1899 Cass County Courthouse was transformed into modern County Administrative Offices through a collaborative process guided by community input and stakeholder engagement. Original architectural features such as the central stair, arched entryway, and limestone façade were thoughtfully restored to honor the craftsmanship and character of the past. The result is a timeless space that reflects Cass County's shared heritage and serves as a welcoming hub for civic life and public connection.



OUR WORK



CITY OF KALAMAZOO

Crosstown Facility Masterplan & Building Renovation

Location

Kalamazoo, MI

Firm Responsibility

Facility Masterplanning
 Architecture + Interior Design
 Branding + Furniture
 Construction Administration

Timeline

- Masterplan June 2023 - 2024
- Remodel currently under Construction

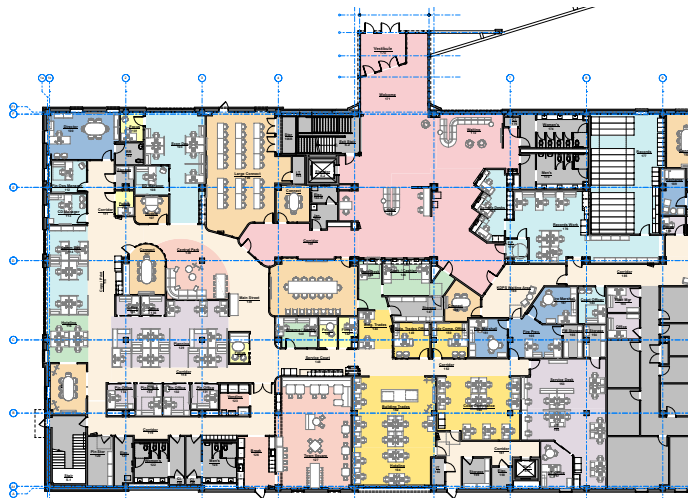
Investment

Masterplanning Phase: \$32,400

Reference/Contact:

Ryan Tibbets, Chief of Staff
 Kalamazoo Department of Public Safety
 (269) 337-8243
 tibbetsr@kalamazoo.org

Intersect Studio is collaborating with the City of Kalamazoo's Community Planning & Economic Development Department and Kalamazoo Public Safety to transform the City's 105,000 square foot Crosstown facility, including a new Police Station Operations facility, relocation of 13 workgroups across 4 departments, and robust & flexible community meeting spaces. Intersect is tasked with creating dynamic, community-centric spaces that support civic engagement and foster connectivity.



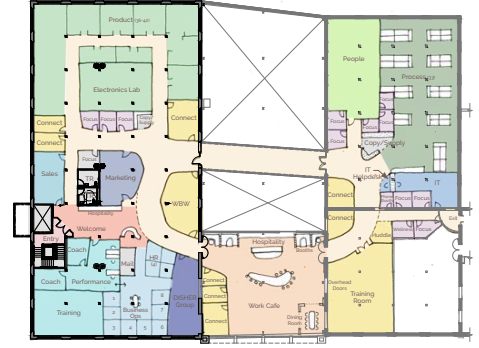
Lobby & Workplace
 Floor Plan

Maximize the benefit of the building as a resource to departments and the community with consideration of the present and future.

Help the team do their best work in supporting the public.

Staff, Public & Community Organizations will be drawn to the facility as it will encourage them to feel **happy, healthy & connected.**

OUR WORK



A: low(er) hanging fruit

- short term impact
- no room for growth

B: connect & grow

- relocate shop
- include performance

C: dynamic shift

- Connect zone at the heart:
- maximize circulation connections
- relocate shop

WORKPLACE Masterplan

Location
Grand Rapids, MI

Firm Responsibility
Architecture
Interior Design
Strategy

Timeline
October 2024 - March 2025

Investment
Masterplanning Phase: \$39,500

Intersect developed a comprehensive master plan for a Grand Rapids based professional service business to support their growing workforce and evolving workstyles across multiple office locations. The scope included staff engagement, workshops, strategic visioning, programming, concept planning, proposed phasing, and project budgeting. The plan provides a clear roadmap to guide their workplace transformation and real estate investments.

survey results

97%

feel the one thing they would like to keep about their current workplace is access to natural light & windows

76%

feel very connected to their immediate workgroup

5%

feel very connected to other workgroups

highest rate of importance impacting effectiveness and happiness:

- Access to technology
- Access to natural light
- Physical connection to team

“Friendly, hardworking, mission driven”

88% of participants voted these characteristics as being a key part of the DISHER work culture.

48%

of collective time is spent away from the building either working from home or at a customer

50%

would use a fitness center

66%

would utilize a break room & healthy food/snacks

25%

would use a recreation room

40%

of team members collaborate often (multiple times/day)

would often use:
• 2-4 person meeting rooms
• focus rooms
• collaborate at their desk

and would most likely use digital tools

magnitude of cost

| | low(er) hanging fruit | | | connect & grow | | | dynamic shift | | | New Building | | |
|--|-----------------------|-----------|--------------|----------------|-----------|--------------|---------------|-----------|--------------|--------------|-----------|---------------|
| | Option A | | | Option B | | | Option C | | | | | |
| Construction Costs | \$/SF | Area/ Qty | Total | \$/SF | Area/ Qty | Total | \$/SF | Area/ Qty | Total | \$/SF | Area/ Qty | Total |
| A: Renovation - Light | \$ 150 | 3,220 | \$ 483,000 | \$ 150 | 3,000 | \$ 450,000 | \$ 150 | 3,800 | \$ 570,000 | \$ 150 | | \$ 0 |
| B: Renovation - Medium | \$ 200 | 2,710 | \$ 542,000 | \$ 200 | 13,430 | \$ 2,686,000 | \$ 200 | 13,930 | \$ 2,786,000 | \$ 200 | | \$ 0 |
| C: Renovation - Offices/ Connect Spaces | \$ 250 | 2,390 | \$ 597,500 | \$ 250 | 5,000 | \$ 1,250,000 | \$ 250 | 5,970 | \$ 1,492,500 | \$ 250 | | \$ 0 |
| D: Renovation - Heavy - Kitchens | \$ 350 | 400 | \$ 140,000 | \$ 350 | 800 | \$ 280,000 | \$ 350 | 800 | \$ 280,000 | \$ 350 | | \$ 0 |
| Performance Space Rend/ Expansion | \$ 225 | 2,300 | \$ 517,500 | | | \$ 0 | | | \$ 0 | | | \$ 0 |
| New Construction | | | \$ 0 | | | \$ 0 | | | \$ 0 | \$ 260 | 32,000 | \$ 8,320,000 |
| Subtotal Construction Costs | | 11,020 | \$ 2,280,000 | | 22,230 | \$ 4,666,000 | | 24,500 | \$ 5,128,500 | | | \$ 8,320,000 |
| Owner Direct Costs | | | | | | | | | | | | |
| Soft Costs | | | | | | | | | | | | |
| Tech, A/V, Design/ Engineering, Etc. (40% of Construction Costs) | | | \$ 912,000 | | | \$ 1,866,400 | | | \$ 2,051,400 | 30% | | \$ 2,496,000 |
| Phasing, temporary space, etc (10% of total costs) | | | \$ 319,200 | | | \$ 653,240 | | | \$ 717,990 | | | |
| Subtotal Owner Direct Costs | | | \$ 1,231,200 | | | \$ 2,519,640 | | | \$ 2,769,390 | | | \$ 2,496,000 |
| Total Project Cost | | | \$ 3,511,200 | | | \$ 7,185,640 | | | \$ 7,897,890 | | | \$ 10,816,000 |
| | Cost/sf | | \$319 | | | \$323 | | | \$322 | | | \$338 |

SELECT EXPERIENCE

workplace expertise

City of Kalamazoo Department of Public Safety & Community Planning & Economic Development

Workplace Renovation - Kalamazoo, MI

JCT Enterprises

New Building - Three Rivers, MI

Disher

Workplace Renovation- Grand Rapids, MI

Air Zoo

Operations Workplace Renovation - Portage, MI

Hanson International

Workplace Renovation - St. Joseph, MI

Oliver Packaging

Work Cafe - Walker, MI

Cass County Administration

23,000sf Workplace Design, Historic Renovation & Branding - Cassopolis, MI

Kalamazoo County Health & Community Services

Interior Design, Change Management - Kalamazoo, MI

Honor Credit Union, Operations Center

Master Planning, and 45,000sf Corporate Expansion
Berrien Springs, MI

Ron Jackson Insurance

Workplace Design & Building Renovation & Branding - Kalamazoo, MI

Kruggel Lawton

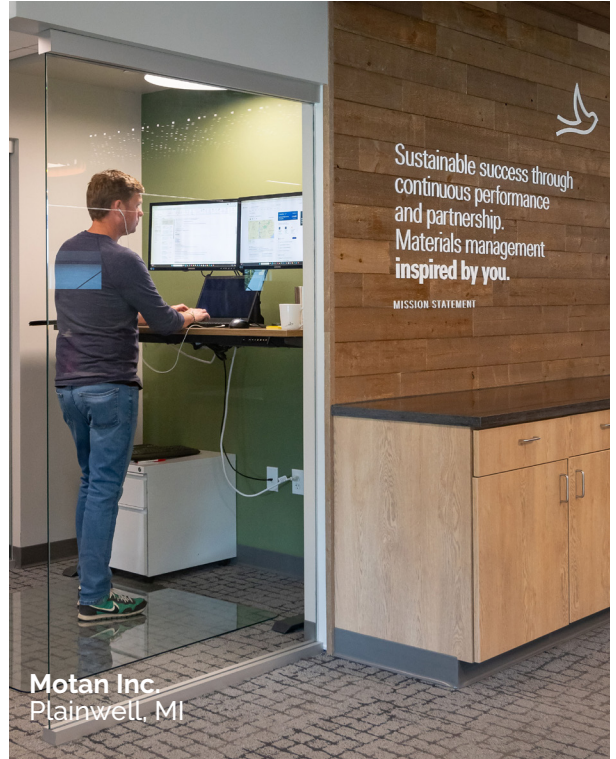
Workplace Design & Building Renovation & Branding - St. Joseph, MI

Wolf Advisors

Workplace Strategy & Planning - St. Joseph, MI

Hanson Logistics

Workplace Design & Building Renovation & Branding - Hartford, MI



Motan Inc.
Plainwell, MI

Honor Royaltton

Member Services Workplace - St. Joseph, MI

Western Michigan University

Facilities Management Workplace - Kalamazoo, MI

Western Michigan University

Parking Services - Kalamazoo, MI

Western Michigan University

Merze Tate Dean's Suite - Kalamazoo, MI

B&L Information Systems

Workplace Design, Building Addition & Branding - Bridgman, MI

Campbell Marketing

Interior Design & Strategy & Branding - Dearborn, MI

One Way Products

Interior Design - Kalamazoo, MI

Bradley Company Workplace

Interior Design - Kalamazoo, MI

Maestro

Workplace Planning & Strategy - Kalamazoo, MI

Motan Inc

Workplace Design, Architecture, Branding - Plainwell, MI

Workforce Strategies Inc

Interior Architecture & Design - Kalamazoo, MI

RCI Adventure

Interior Design & Branding - Allegan, MI



Cass County Administration Workplace
Cassopolis, MI

LETTERS OF

recommendation



Kalamazoo Department of Public Safety
Chief of Staff Ryan Tibbets
150 E. Crosstown, Suite A
Kalamazoo, Michigan 49001-2849
(269) 337-8243
Fax (269) 337-8245
tibbetsr@kalamazoo-city.org

October 23, 2025

To Whom It May Concern,

It is my pleasure to write this letter of recommendation for Intersect Studio on behalf of the Kalamazoo Department of Public Safety (KDPS) and the City of Kalamazoo. Intersect Studio served as the architectural firm for the Crosstown Facility Renovation Project, a major multi-million dollar facility improvement initiative designed to modernize and consolidate key city and departmental functions.

From the start of the project, Intersect Studio demonstrated exceptional professionalism, creativity, and a strong commitment to collaboration. Their team approached every phase—from initial design concepts through bidding—with a clear understanding of our operational needs and an ability to translate those needs into functional, efficient, and aesthetically impressive design solutions.

The Crosstown Facility Renovation Project required careful coordination with multiple city departments, contractors, and stakeholders. Intersect Studio had excelled in this work through, facilitating open communication, resolving challenges promptly, and ensuring the project is on schedule and within budget. Their responsiveness and attention to detail consistently exceeded expectations.

Beyond their technical expertise, the Intersect Studio team distinguished themselves through their deep understanding of how public facilities must serve both staff and the community. The renovated facility will enhance operational efficiency for our employees and will provide a welcoming and professional space that reflects the City of Kalamazoo's commitment to quality public service.

I highly recommend Intersect Studio for any organization seeking a partner that combines design excellence with integrity, collaboration, and results-driven project management. They have proven to be an invaluable partner to the City of Kalamazoo and the Department of Public Safety.

Best Regards,

A handwritten signature in blue ink, appearing to read "Ryan Tibbets".

Ryan Tibbets

JEFF CARMEN

To Whom it May Concern,

I am writing to relate my experience with Intersect Studio on a project during my period of service as County Administrator in Cass County, Michigan. To give context to my own experience, I have helped select and deliver projects over a 4-decade period of service to local governments in New York, Pennsylvania, and Michigan. These projects have included multiple City Halls, Historic Adaptive Reuse projects, Libraries, Wastewater Treatment Plants, Law Enforcement and Jail Facilities as well as the Cass County Administration Building.

Cass County selected Intersect following an RFP phase that included interviewing four Architectural Teams. The Historic Courthouse renovation and preservation had been stalled for 20 years.

Over that time, multiple teams of elected officials, professional staff as well as the County Building Authority had studied options but could never find one that worked, nor build consensus among the many users and decision-makers that define the realities of Michigan County Government. Intersect's ability to lead a structured and inclusive process resolved this long-standing impasse, allowing the County to move forward with confidence on a project that balanced historic significance, functionality, and fiscal responsibility.

By the conclusion of the interview process, there was no choice but Intersect. They prevailed over several firms with local experience because they demonstrated an understanding of public sector work, the realities of work culture, the the costs and risks associated with undertaking a major project in a historic building, and the leadership required to guide complex projects forward. They successfully galvanized many voices and competing priorities into a coherent and exceptionally delivered outcome.

Through numerous meetings with elected leaders and staff, as well as major presentations to officials and the public, Intersect Studio led us through what became the most complicated project in Cass County's history. I believe this same approach and leadership would be exceptionally well suited to a similar county administration building renovation.

I highly recommend you give serious consideration to this unique firm and team.

Please contact me if you have any further questions.



Jeffrey Carmen

jac@jcarmen.com | 574-596-8055



intersect



let's intersect!

intersect

155 W Michigan Ave Ste 1508
Kalamazoo, MI 49007

intersect-studio.com

PRIMARY CONTACT
Bill LaDitka
Sr. Principal Architect

P (269) 944-9279
E bill@intersect-studio.com

April 17, 2026

Cascade Charter Township
5920 Tahoe Dr SE
Grand Rapids, MI 49546

Attn: Brian Wilson
Ref: Municipal Facility Space Needs Assessment - Professional Services Proposal

Dear Brian and The Assessment Selection Team,

We are thrilled to provide this proposal outlining the services and fees to support your goal of gaining clarity of the future of several of your facilities.

Intersect Studio, in partnership with Five Bugles Design, looks forward to collaborating with your team. Five Bugles will provide the Fire Department specific analysis. Based on the requirements outlined in your RFQ dated February 25, 2026, the following services and deliverables are included. Based on recent conversations, we understand that community engagement is not desired at this time. We also understand your goal of an efficient process that minimizes disruption to your team.

Our proposed process is focused on efficiency and targeted engagement with your teams to validate decisions and support strategic decision-making.

Phase I Planning Study; Work Plan & Timeline

Kick Off Connect - Alignment

- Review project management logistics, communication plan, calibrate contract, and schedule
- Identify key stakeholders & project leadership team
- Schedule programming meetings, identify due diligence/community engagement plan
- Discuss opportunities to maximize the value of the township's investment and the overall process

Meeting 1 - Discovery Workshop: Deep Engagement

- Meet with the Lead Team for an interactive session of exploration
- Deep dive into community and Township culture, management style and service delivery approach
- Structured activities to help you explore your ideas and clearly define the project goals and vision
- Intersect will present "workplaces of today and tomorrow" to help you think beyond the current state
- Discuss the overall facility program: Locations and potential deployment strategy options to help guide our work as we dig into the specific work groups
- Visual preference survey to establish the general character of design and types of spaces desired

Workgroup Programming Sessions: Deeper Engagement

Intersect will meet with each of the Township's workgroups separately (admin, facilities/ parks, representative for Wisner, fire). The goal is to discover what is unique about the needs and work style of each group, learn about intra-organizational dynamics and opportunities, identify what is currently working and reveal opportunities for efficiencies and improvements.

- Admin, facilities, Wisner programming meetings with key group manager/ leaders: 30-45 mins with each group. We assume one day for these sessions.
- Identify group operations, workflow, needs & adjacencies now and in the future
- Fire Department Specific: Conduct Immersion work session between the department and design team as required to review current space needs and projected growth for a 2 or 3 station scenario depending on the results from the GIS phase. A program will be developed that details existing and projected space needs for the next 20 years.

Design Team Activities:

Define + Evaluate:

- Review existing township documentation
- Visit the sites to document existing conditions & perform facility assessments
- Study facility space utilization, cross-departmental opportunities, and future growth modeling
- The Fire Department specific portion of the work would provide a review of the existing Station 2 facility and the site in regard to firematic requirements. Our team will provide:
 - Analysis of how the current facilities impact response criteria
 - Condition analysis and on-site review of the facilities
 - Identifying fire and safety regulation compliance issues and possible solutions
 - Review future growth opportunities regarding the facilities and how it will impact emergency response criteria.

Synthesize + Test:

- Prepare conceptual "bubble diagram" options for additions/remodel or a new facility plan to illustrate overall space needs and adjacencies. based on programming, facility analysis, and feedback.
Including:
 - Fire (max 2 buildings and 2 sites)
 - Admin. (Existing addition, new admin only, new admin + community meeting)
 - Facilities; (new building, max of two ancillary/ satellite facilities)
 - Community Space; (Wisner addition, new facility)
- Site strategies & scenario testing

Geographical Information System (GIS) - Specific to Fire Department Analysis

Station Location Studies are generally developed based on the following considerations:

- Using GIS Mapping to create response time polygons based on 3-5 years of past National Fire Incident Reporting System (NFIRS) data.
- Ability of the Department to meet National Fire Protection Association (NFPA) 1710 (Career) requirements.
- Township's Comprehensive Plan and Planned future growth.
- Insurance Services Office (ISO) rating of the Township.
- Other potential issues specific to the Community (Railroads, rivers, highways, etc.)
- A maximum of three (3) Zoom based meetings will be held to review mapping and appropriate adjustments to mapping.

Meeting 2 - Options Review

- Review findings from Inventory & Needs assessment & programmatic studies
- Review Fire/Emergency Services analysis
- Review preliminary options for deployment of departments and functional use spaces
- Magnitude of cost analysis to support decision making

Meeting 3 - Assessment Draft Review: Recommend + Prioritize

- Review formalized direction for each functional area
- Review magnitude of cost analysis
- Funding & implementation strategy
- Next steps

Issue Final Report:

Future Facility Needs Strategic Plan

- Space Needs Analysis Report
- Inventory and Needs Assessment
- Existing Facilities Assessment
- Future needs & growth analysis, proposed strategic use plan
- Priority Assessment of Investments by most critical need
- Estimated total project costs & Funding sources
- Next Steps/ Timeline

Timeline: Maximum of 16 weeks. The majority of the items above can be completed within 12 weeks. The gathering of the GIS data into a usable format is an unknown driver of the schedule. Once more clarity of this is identified, a more precise schedule will be developed. The fire analysis can run parallel to but on a different schedule from the rest of the items, if desired.

Board Presentation: Included is one presentation to the Township Board, if desired.

Fees:

We propose the following fees as noted:

| | Fire Specific | All Others |
|--|-----------------------------|----------------------------|
| Initial facility assessments | \$5,200 | \$8,300 |
| Fire location & needs analysis | \$11,500 | NA |
| Planning and option evaluation | included below | \$18,650 |
| Basic conceptual drawings & cost estimates | <u>\$18,000</u> \$34,700 | <u>\$9,600</u> \$36,550 |

Total Fixed Fee - Phase I: \$71,250

Exclusions: Community engagement; deferred maintenance items / cost specific documentation; schematic design of buildings/ sites; structural, mechanical and electrical engineering analysis; civil site surveys or engineering; broker engagement, hazardous material or environmental analysis.

Please see the attached Terms and Conditions (dated 1/16/2026) for rates, terms and reimbursable expenses not included in the fee noted above. Reimbursable expenses are estimated not to exceed \$3,500.

We are excited to help you solve your "identity crisis," bringing clarity and alignment to the future of your facilities and establishing a consensus-based vision moving forward. We have structured this proposal to include the services we believe will best support this planning process. We desire to review all of the steps and deliverables in detail to ensure our assumptions are aligned with your expectations.

Sincerely Yours & Thank you!



Bill LaDitka, AIA, LEED AP
bill@intersect-studio.com
269-944-9279

Attachments: Intersect Standard Terms and Conditions

1. Agreement. Intersect Studio, LLC (hereinafter “Consultant”) shall provide to the Client the scope of services described in Consultant’s Proposal attached hereto. These Standard Terms and Conditions are incorporated into Consultant’s Proposal, and together may be referred to as the “Agreement” and shall reflect the professional services (or “Project”) for which Consultant is responsible. This Agreement shall be the full extent of the Consultant’s obligations. The Consultant shall not be responsible for any obligations or costs except as contained in the Agreement.
2. Authorization. A signature on the Proposal by Client shall give the Consultant the right to proceed with the Project, provided, however, that any other written or verbal authorization shall give Consultant the right to proceed and bind Client to the terms herein.
3. Standard of Care. The Consultant’s Standard of Care for the purposes of this Agreement shall be that consistent with the level of care and skill ordinarily exercised by members of its profession currently practicing under similar conditions in similar locations.
4. Time is of the Essence. It is expressly understood and agreed by the parties hereto that time shall be deemed of the essence and all stipulations and agreements herein contained shall apply to and bind the heirs, executors, administrators, successors, administrators, and assigns of the parties hereto.
5. Terms of Payment/Late Payment Actions/Fees. Payment is due upon presentation of invoice and shall be deemed past due fifteen (15) days from invoice date. Client agrees to pay a finance charge 18% per annum, or the maximum rate allowed by law, whichever is less, on past due invoices until paid in full. Client agrees to compensate Consultant for any time or expenses incurred in the collection of past due invoices.
6. Scope of Services/Additional Services/Changes. If the scope of services required to complete the Project changes beyond that which is outlined in the Agreement subsequent to the date Consultant proceeds with the Project, either by a request of the Client or by a material change in information available to the Consultant, the Consultant will proceed with the services required in order to expedite the full intent of the Project as Additional Services. The Consultant shall endeavor to notify the Client of the expanded scope of services, but failure to do so shall not waive the Client’s obligation to render payment to the Consultant for these Additional Services. Furthermore, if the services covered by this Agreement have not been completed within twelve (12) months of the date of this Agreement (unless otherwise mutually agreed to between the parties), through no fault of Consultant, then the Consultant’s time to complete the Project shall be reasonably extended, and Consultant’s additional time shall be compensated as “Additional Services.” All Additional Services shall be billed separately and the scope of the services and compensation shall be mutually agreed between the parties, but in any case, not less than Consultant’s Hourly Rate at the time of extension, and all of Consultant’s Reimbursable Expenses shall also be paid by Client to Consultant, in the amounts set forth below.
7. Site Conditions. Consultant is not responsible for latent deficiencies or reasonably hidden or concealed conditions not discovered by Consultant within the scope of its services. If Consultant has reason to believe that such a condition may exist, it will advise Client as to the nature of the suspected condition and its significance. Client will be responsible for all risks associated with this condition and for undertaking, at its sole cost and expense, additional investigation and corrective work, if required.
8. Betterment. If a required item or component of the Project is omitted from Consultant’s construction documents, the Client shall pay the cost required to add such item or component to the extent that such item or component should have been included in the original construction documents. Consultant shall not be responsible or liable for any cost or expense that provides betterment or upgrades or enhances the value of the Project.
9. Opinions of Cost. Consultant’s opinions or estimates of probable cost of the Project are prepared on the basis of Consultant’s experience and qualifications and represent Consultant’s judgment as a professional generally familiar with the industry. However, since Consultant has no control over the cost of labor, materials, equipment, or services furnished by others, other contractor’s methods of determining prices, or over-competitive bidding or market conditions, Consultant cannot and does not guarantee that proposals, bids, or actual construction costs will not vary from the Client’s budget or from Consultant’s opinions or estimates of the cost of the Project, and in no event shall the Consultant be bound by any opinions or estimates.
10. Code Interpretations. The Client acknowledges that the requirements of the Americans with Disabilities Act, as amended (“ADA”), as well as all other federal, state and local laws, codes, or

ordinances (collectively, the “Codes”), will be subject to various and possibly contradictory interpretations. Consultant will endeavor to use reasonable professional efforts to interpret applicable Codes as they may apply to Consultant’s services. Consultant cannot and does not promise, warrant, or guarantee that its services will comply with all Codes as they apply currently or in the future and unless the Consultant is negligent, the Client shall pay for any additional costs or expenses which are necessary to keep the Project in compliance with all Codes. Any changes to the Project necessary to comply with all Codes shall be billed as Additional Services.

11. Use of Drawings, Specifications, and Other Documents. The drawings, specifications, and all other information and documents prepared by Consultant for this project (collectively the “Instruments of Service”) are instruments of Consultant’s services and Consultant shall retain ownership of the same, including, but not limited to, all common law, statutory, and other reserved rights, including the copyright. Client may use the Instruments of Services if the same is related to this specific Project only. Any other purpose is prohibited, unless approved by Consultant in writing.

12. Retaining Records. Consultant will retain pertinent records relating to the services performed for a period of five years following the completion of the Project during which period the records will be made available to Client at reasonable times.

13. Insurance Coverage. Consultant shall maintain the following types of insurance: (a) Professional Liability; (b) Commercial General Liability; (c) Workers’ Compensation; Employers’ Liability; (d) Hired and non-owned automobiles. Client shall be responsible for providing and maintaining its own liability and property insurance, including an all-risk policy covering all damages or casualty which occurred to the Project or at the Project Site in an amount not less than the then full replacement cost of the Project. The Client’s Commercial General Liability insurance policy shall be written for an amount of not less than \$1,000,000.00, single-limit coverage. Any General Liability insurance for residential projects shall be single limit coverage of at least \$500,000.00 The Client’s liability and property insurance policy shall not be cancelled or modified without Consultant having received not less than thirty (30) days prior written notice.

14. Limitations/Exclusions. Client agrees that Consultant’s and Consultant’s outside consultants total, aggregate liability to Client and any third

parties arising from Consultant’s and Consultant’s outside consultants professional acts, errors, or omissions, shall not exceed Consultant’s and Consultant’s outside consultants total combined service fees received for the Project.

15. Indemnity. Except for the limitations set forth herein, Consultant agrees to indemnify and hold the Client harmless from all damage, liability or cost (including reasonable attorney fees and costs of defense) to the extent caused by Consultant’s negligent acts, errors, or omissions in the performance of professional services under this Agreement and those of its sub-consultants or anyone for whom the Consultant is legally liable. The Client agrees to indemnify and hold Consultant harmless from all damage, liability, or cost (including reasonable attorney fees and costs of defense) to the extent caused by the Client’s negligent acts, errors, or omissions and by those for whom the Client is legally liable, but which shall include the compliance of the Project with all federal, state, and local laws, statues, rules and regulations (including all zoning ordinances), unless the violation is related to the design of the Project for which the Consultant assumed liability, and any such damage, liability, or cost caused by the release of hazardous or toxic substances or materials at or under the Project property and the placement of all improvements at the project.

16. No Warranties. Other than any express representations and warranties set forth in this Agreement, all other express or implied warranties of any kind are hereby waived and disclaimed, including, but not limited to, an implied warranty of workmanlike construction, an implied warranty of habitability, an implied warranty of merchantability, and implied warranty of fitness for a particular use or purpose.

17. Jurisdiction and Venue. This Agreement shall be governed in all respects by the laws of the State of Michigan and the Kalamazoo County courts shall have exclusive jurisdiction over any disputes.

18. Termination. This Agreement may be terminated for convenience by either party by ten (10) days prior written notice to the other party and in such event, the Consultant shall be paid only for services and expenses under this Agreement that Consultant has completed to the date of termination on a prorated, equitable basis, as reasonably determined by Consultant and which shall include Consultant’s prorated profits, general conditions, and overhead. All obligations arising prior to termination of this Agreement shall survive the completion of the services and termination of this Agreement.

19. Mutual Attorney Fees. Notwithstanding anything to the contrary in this Agreement, in the event that either party shall bring a lawsuit against the other party for breach of such party's obligations under this Agreement, the losing party shall pay the prevailing party's costs and expenses incurred in connection with such litigation, including without limitation reasonable attorney fees. The "prevailing party," if any, shall be determined by the court hearing such matter.

20. Waiver. The failure of either party to complain of any act or omission on the part of the other party, no matter how long the same may continue, shall not be deemed to be a waiver by such party of any of its rights hereunder. No waiver by any party at any time, expressed or implied, of any breach of any provision of this Agreement shall be deemed a waiver of a breach of any other provision of this Agreement or a consent to any subsequent breach of the same or any other provision. If any action by any party shall require the consent or approval of another party, such consent or approval of such action on anyone occasion shall not be deemed a consent to or approval of said action on any subsequent occasion.

21. Hourly Rates

| | |
|---------------------------|-------------|
| Senior Principal | \$295/hour |
| Principal | \$270/hour |
| Director | \$240/hour |
| Professional/Designer VII | \$215/hour |
| Professional/Designer VI | \$192/hour |
| Professional/Designer V | \$175/hour |
| Professional/Designer IV | \$152/hour |
| Professional/Designer III | \$134/hour |
| Professional/Designer II | \$ 118/hour |
| Professional/Designer I | \$ 99/hour |
| Administrative / Intern | \$ 75/hour |

The standard rates are subject to annual adjustment to align with the Intersect current standard rates.

22. Reimbursable Expenses. Compensation to the Consultant for reimbursable expenses incurred on the Project shall be computed as a multiple of 1.15 times the Consultant's direct expense for the following: outside consultants, suppliers, subcontractors, Travel, Lodging, Meals, Postage, shipping, messenger, outside reproduction, document scanning, etc. Compensation for mileage expenses shall be computed as a multiple of 1.15 times the federal Rate. In-house prints/copies/plots shall be charged as follows:

| <u>Page Size</u> | <u>Black&White</u> | <u>Color</u> |
|------------------|------------------------|--------------|
| 8.5x11 | \$0.60 | \$1.55 |
| 11x17 | \$0.90 | \$2.50 |
| 24x36 | \$10.25 | \$48.00 |
| 30x42 | \$13.35 | \$64.00 |

Any fees charged by third party vendors utilized by Client for invoice payments to Consultant are reimbursable expenses and shall be computed as a multiple of 1.25 times the Consultant's direct expense. Any administrative time required to coordinate with third party vendors will be charge at the Standard Hourly Service Rates.

The reimbursable rates may change at any time.



CASCADE CHARTER TOWNSHIP

5920 Tahoe Drive SE Grand Rapids, Michigan 49546-7140

REQUEST FOR BOARD ACTION

MEETING DATE: May 27, 2026

Fire Department Basic Life Support (BLS) Non-Emergency Ambulance Transport Concept

PRESENTER: Firefighter Charlie True

INDIVIDUALS PRESENT: Chief Magers; Deputy Chief Stevenson; Firefighter Milmeister; Firefighter Charlie True.

EXECUTIVE SUMMARY:

Cascade Charter Township Fire Department continues to experience year-over-year growth in low-acuity, non-emergency medical responses. When daily staffing is six firefighters, the Department can place a medical response unit in service to manage many of these time-intensive calls while preserving primary fire and emergency response capacity. However, during much of the year the Department operates at its current minimum staffing level of five personnel. Under that staffing model, an engine company is frequently committed to non-emergency medical calls, creating avoidable coverage gaps for fires, motor vehicle crashes, and higher-acuity emergency medical incidents within the Township.

The Department is requesting authorization to further develop a Basic Life Support (BLS) ambulance transport program for appropriate non-emergency medical patients. Rather than waiting for a private ambulance when transport needs are non-emergent and clinically appropriate for BLS care, the Department would be positioned to complete those transports directly. The proposed model is intended to improve service reliability, reduce the amount of time engine companies are unavailable, support a minimum daily staffing level of six firefighters, and do so without requesting a tax or millage increase from residents.

STRATEGIC PLAN / GOALS ALIGNMENT:

Evaluation of a BLS ambulance service was identified as a goal in the Fire Department strategic plan. Advancing the concept supports the following Township and Department priorities:

- Improve resident service levels by reducing delays for appropriate non-emergency medical transports.
- Preserve emergency response readiness by limiting unnecessary engine-company commitment to low-acuity calls.
- Promote responsible, incremental Department growth tied to documented service demand.
- Develop a financially sustainable program model supported by transport revenue and detailed fiscal review.

PROPOSED NEXT STEP / IMPLEMENTATION PLAN:

Approval of this agenda item does not authorize final implementation of an ambulance transport program. Approval authorizes staff to complete the next level of due diligence and return to the Township Board in August with a complete package for formal consideration. Staff work would include:

- Operational plan, staffing model, deployment procedures, and draft policies.
- Mutual aid, medical control, billing, compliance, and transport documentation workflows.
- Vendor quotes for ambulance acquisition or leasing, equipment, supplies, billing services, insurance, and related start-up costs.

- Revenue and expense projections, including assumptions, risks, and sensitivity estimates.
- Recommended performance measures, including unit availability, response reliability, transport turnaround time, and impact on emergency coverage.

BUDGET IMPLICATIONS:

Preliminary budget implications and forecasting estimates have been presented and if this concept is approved to proceed, firm quotes and a complete financial analysis will be presented to the Board for formal approval. The intent of the proposed model is to support increased minimum staffing through a self-sustaining funding structure and to avoid a tax or millage increase for residents.

LEGAL / ADMINISTRATIVE CONSIDERATIONS:

Any final program recommendation will be subject to Township Board approval, applicable Michigan law, Kent County EMS system requirements, medical control protocols, licensing and regulatory requirements, Township purchasing policies, and review by the Township Manager, Finance Director, Fire Chief, and legal counsel as appropriate.

DIRECTOR'S RECOMMENDATION: Approve the BLS non-emergency ambulance transport concept to proceed to the next phase of development and return to the Township Board with final agreements, quotes, policies, and a complete program plan for review.

MANAGER'S RECOMMENDATION: Recommended for Board consideration.

ACTION REQUESTED: Authorize Fire Department staff to formalize quotes, agreements, draft policies, financial projections, and a complete BLS non-emergency ambulance transport program plan for Township Board consideration estimated to be complete in the fall of 2026.

ATTACHMENTS: Presentation & Resolution 025-2026



BLS TRANSPORT IN CASCADE TOWNSHIP

TERMINOLOGY

- Priority Levels
 - *Med 1 – Potentially Life Threatening*
 - *Med 2 – Non-life-threatening Injuries*
 - *Med 3 – All other non-life-threatening*
- Levels of Care
 - *Basic Life Support (BLS) – Cascade Providers*
 - *Advanced Life Support (ALS)*
- Patient Abandonment
 - *Handoff*
 - *Against Medical Advice (AMA)*

ISSUE AT HAND

- Overlapping calls
 - *22% of our calls*
 - *Resources become unavailable*
 - Engine unable to respond
 - *Fire*
 - *Vehicle accidents*
 - *Outside 4 minute metric*
- Regular growth vs Staffing
 - *5% average per year*
 - *Staffing unsustainable long term*

CURRENT RESPONSE MODEL

- Fire Department responds to all medical calls
- Average response time ~ 4 minutes
- On Duty
 - *6 is full staffing*
 - *5 is minimum staffing*
 - *250 days/year*
 - *Paid on Call (POC)*
 - *Administration*

OPERATIONAL IMPACT

- Full shift
 - 2 on Medic 1 (*First medical*)
 - 2 on Engine 1 (*Second Medical*)
 - 2 on Engine 2 (*Third Medical*)
- Minimum staffing
 - Medic 1 (*first Medical*)
 - Engine 2 (*second medical*)
 - Request Mutual aid
 - 250 days/year

MEDIC 1

- Roles & Responsibilities
 - *Primary medical apparatus*
 - *Responds to all calls*
 - *Most used apparatus*
 - *Reduces Engine apparatus wear and tear*



ENGINE 1

- Roles & Responsibilities
 - *Primary fire suppression*
 - *Vehicle accidents*
 - *Secondary medical apparatus*



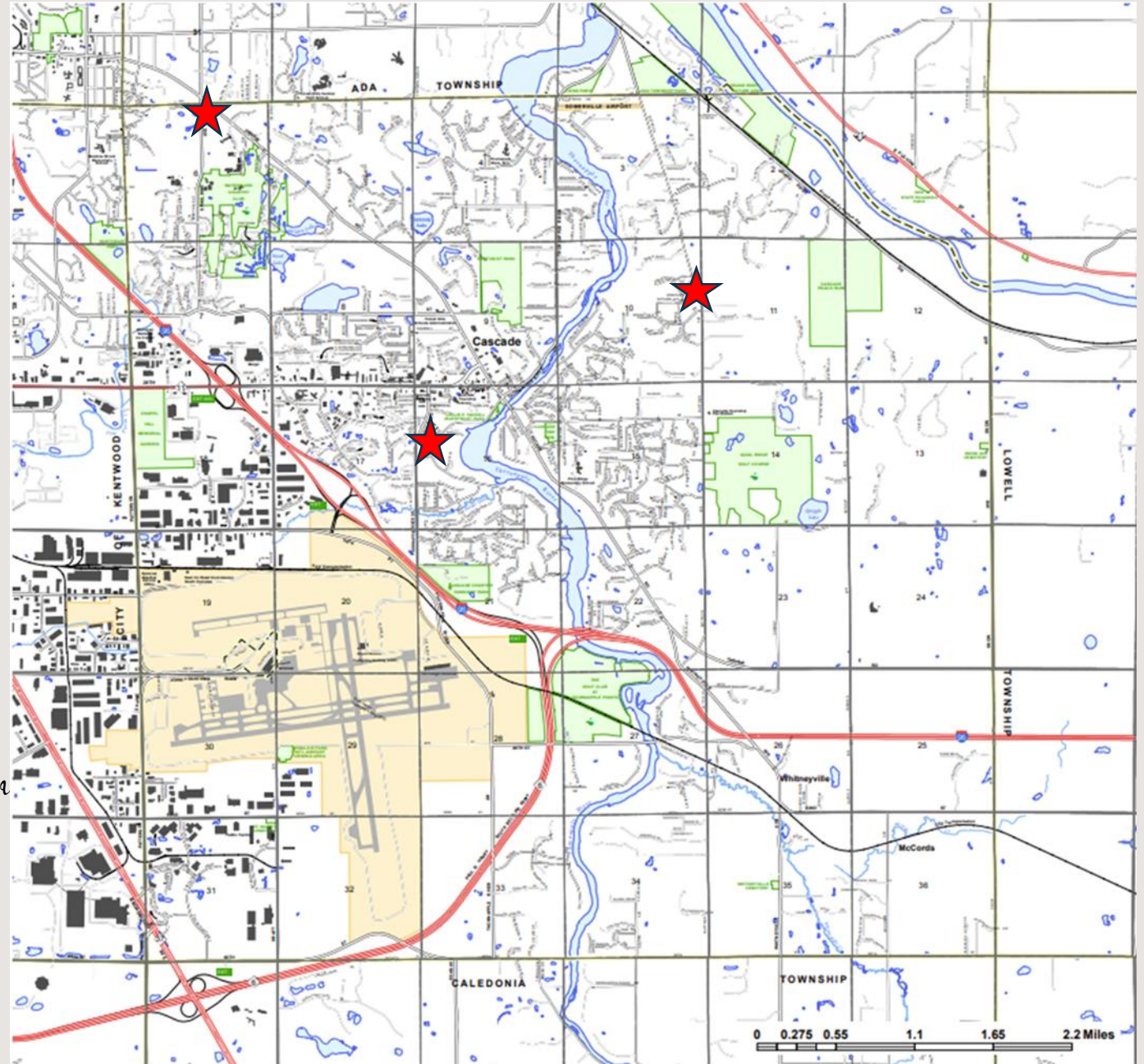
ENGINE 2

- Roles and responsibilities
 - *Responds to all district 2 calls*
 - Assists district 1 as needed



SET THE SCENE

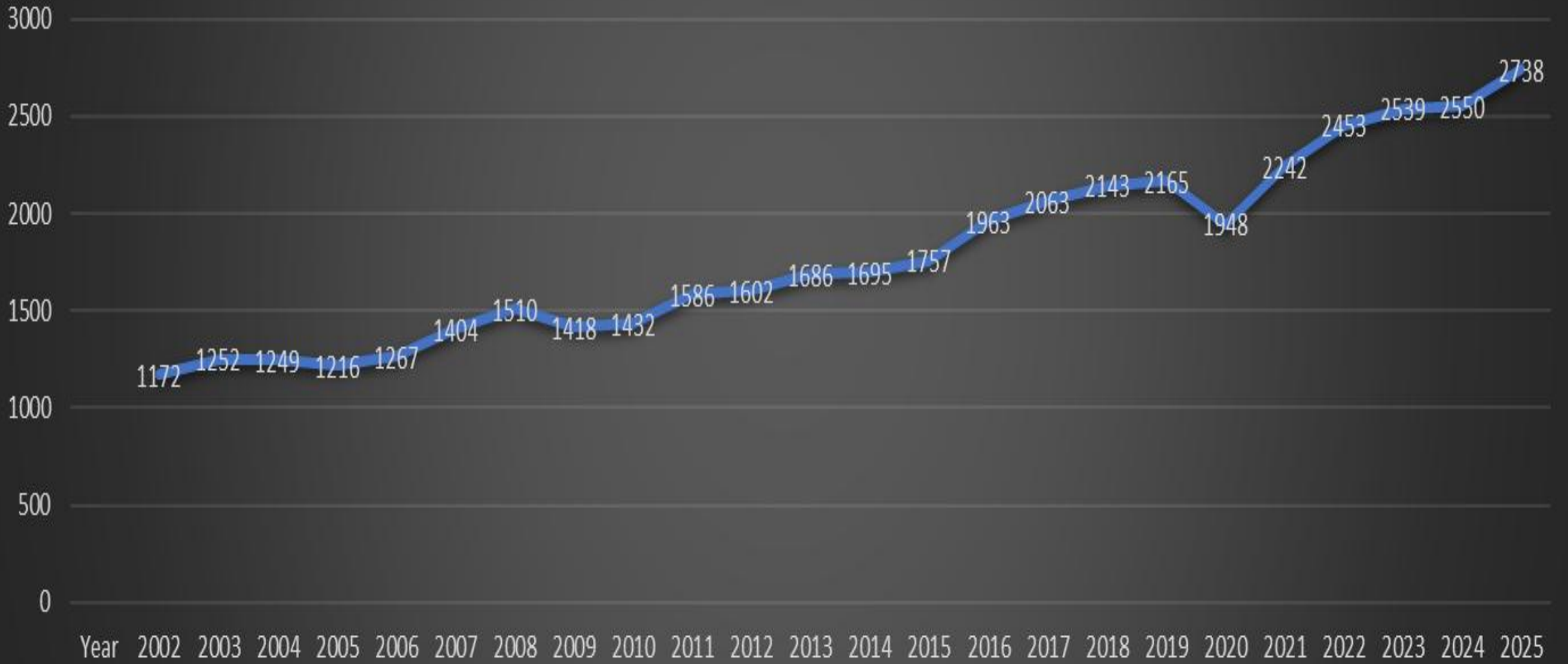
- Sunny & 75°
- Tuesday @ 2PM
- 5 on duty
- Call 1
 - Med 2 Broken Ankle @ Cascade
 - Who's responding?
- Call 2
 - Med3 General Sickness @ Sunrise Assisted li
 - Who's responding?
- Call 3
 - Structure Fire at Ashwood & Buttrick
 - Who's left to respond?



GROWTH

- 5% average
- Med 3 Calls
 - 700-1000
 - *Does not account for call downgraded to med3*
 - ~250 calls/year

Calls for Service



WHAT IS BLS TRANSPORT?

- BLS Non-Transport
 - *No ambulance required*
 - *Care ends with handoff*
- BLS Transport
 - *Higher level of care*
 - *Requires an ambulance*
 - *Lower priority to the hospital*
 - *Continuity of care*
 - *Keeps two engines available more often*



STRATEGIC PLAN

- SWOT Analysis
 - Efficient with 6 on duty
 - 2 on Medic 1
 - 2 on Engine 1
 - 2 on Engine 2
- *Citizen Committee*
 - Unanimous support

WHY BLS TRANSPORT IN CASCADE?

- Improved Service to residents
 - *Less wait time (faster transport)*
 - Cascade average ~ 4 minutes
 - Private ambulance goal of 25 minutes
 - *Continuity of care*
- Staffing model Improvement
 - *Minimum*
 - 2 on Medic 1
 - 2 on Engine 1
 - 2 on Engine 2
 - *Two staffed engines every day*

WHY BLS TRANSPORT IN CASCADE?

- Ever changing industry
 - *Staying ahead*
 - Proactive vs reactive
- Better firefighters
 - *Improved clinical competency*
- Flagship department
 - *First in Kent county*

THE OPPORTUNITY

- Estimated Annual transports
 - *700-1000 Med3 calls*
- Revenue would support
 - *Minimum 6 firefighters per shift*
- Neighboring counties with same model
 - *Barry County*
 - Thornapple
 - Hastings

SUMMARY

- Re-Evaluate in 2028
 - *SWOT analysis*
 - *Strategic plan*
- Current staffing model
 - *6 Full, 5 Minimum*
 - *5% average*
- Overlapping calls creates issues
- Benefits of BLS transport
 - *Improved Service to residents*
 - *Would support increased staffing*

Lorna with the Financials

BLS Start-Up Costs

BLS Operating Costs

Revenue

| BLS Start-up Costs | | | | |
|-----------------------------|--------------|---------------|----------------|-----------------|
| | | Low | High | Expected |
| Ambulance - refurbished/new | | 80,000 | 250,000 | 120,000 |
| Equipment | | 1,500 | 5,000 | 3,250 |
| Uniforms/Turnout Gear | | 5,000 | 15,000 | 10,000 |
| PHTLS Training | | 10,000 | 10,000 | 10,000 |
| New hire costs | | 2,000 | 4,000 | 3,000 |
| Billing Start-up | | 1,000 | 5,000 | 3,000 |
| | Total | 99,500 | 289,000 | 149,250 |

| BLS Operating Costs | | | | |
|----------------------------|---------------|----------------|----------------|-----------------|
| | | Low | High | Expected |
| Wages & Benefits | | 188,468 | 369,117 | 255,629 |
| Vehicle: | | | | |
| | Insurance | 1,500 | 2,000 | 2,000 |
| | Equipment | 1,000 | 2,500 | 2,500 |
| | Maintenance | 7,500 | 8,500 | 8,500 |
| | Fuel | 15,000 | 15,000 | 15,000 |
| Ongoing Training | | 600 | 1,500 | 1,050 |
| Dispatch | | 21,000 | 40,000 | 29,750 |
| | # of calls | 700 | 1,000 | 850 |
| | cost per call | 30 | 40 | 35 |
| Billing | 5% of \$ rcvd | 8,400 | 45,000 | 26,750 |
| amort vehicle | | 16,000 | 50,000 | 24,000 |
| | Total | 259,468 | 533,617 | 365,179 |

- Personnel Assumptions

| | |
|-------------------|-------|
| PT wage | 25.00 |
| OT Wage | 43.59 |
| number of shifts | 250 |
| hours per shift | 24.25 |
| total hours | 6,063 |
| PT work comp rate | 6.70% |
| OT work comp rate | 4.50% |

| <u>Position</u> | <u>Last , First</u> | <u>Hourly Wage</u> | <u>Salary</u> | <u>FICA</u> | <u>Retirement</u> | <u>Work Comp</u> | <u>Health Ins</u> | <u>HSA/HRSA</u> | <u>Dental Ins</u> | <u>Vision Ins</u> | <u>Life/LTD/STD</u> | <u>Total Compensation</u> |
|--------------------------------|---------------------|--------------------|---------------|-------------|-------------------|------------------|-------------------|-----------------|-------------------|-------------------|---------------------|---------------------------|
| Part-Time or POC EMT/FF | BLS Focus | 25.00 | \$ 151,563 | \$ 11,595 | \$ 15,156 | \$ 10,155 | | | | | | \$ 188,468 |
| OT FF | BLS Focus | 43.59 | \$ 264,257 | \$ 20,216 | \$ 26,426 | \$ 11,892 | | | | | | \$ 322,790 |
| ONE FT FF | multiply by 3 | 29.06 | 78,514 | \$ 6,006 | \$ 7,851 | \$ 3,533 | 22,310 | 1,600 | 1,824 | 288 | 1,112 | \$ 123,039 |

| BLS Operating Costs | | | | |
|----------------------------|---------------|----------------|----------------|-----------------|
| | | Low | High | Expected |
| Wages & Benefits | | 188,468 | 369,117 | 255,629 |
| Vehicle: | | | | |
| | Insurance | 1,500 | 2,000 | 2,000 |
| | Equipment | 1,000 | 2,500 | 2,500 |
| | Maintenance | 7,500 | 8,500 | 8,500 |
| | Fuel | 15,000 | 15,000 | 15,000 |
| Ongoing Training | | 600 | 1,500 | 1,050 |
| Dispatch | | 21,000 | 40,000 | 29,750 |
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| amort vehicle | | 16,000 | 50,000 | 24,000 |
| | Total | 259,468 | 533,617 | 365,179 |

- Revenue Assumptions

| | Low | High | Expected |
|------------------------|------|-------|----------|
| # of calls - transport | 700 | 1,000 | 850 |
| % of calls billed | 100% | 100% | 100% |
| # of calls billed | 700 | 1,000 | 850 |
| fee per call | 400 | 600 | 400 |
| collection rate | 60% | 80% | 75% |
| # of calls - transfers | 0 | 1,050 | 700 |
| # of calls billed | 100% | 100% | 100% |
| fee per call | 400 | 400 | 400 |

- Revenue

| | Low | High | Expected |
|------------|------------|------------|------------|
| Transports | \$ 168,000 | \$ 480,000 | \$ 255,000 |
| Transfers | \$ - | \$ 420,000 | \$ 280,000 |
| | \$ 168,000 | \$ 900,000 | \$ 535,000 |

WHAT WE NEED



Board Support



Go/Stop

RFP requests

Official quotes

Policy creation



CASCADE TOWNSHIP FIRE DEPARTMENT

THANK YOU

DRAFT: May 20, 2026

Approved:

**CASCADE CHARTER TOWNSHIP
KENT COUNTY, MICHIGAN**

RESOLUTION NO. 025-2026

**A RESOLUTION AUTHORIZING FURTHER DEVELOPMENT AND EVALUATION
OF A FIRE DEPARTMENT BASIC LIFE SUPPORT (BLS) NON-EMERGENCY
AMBULANCE TRANSPORT/TRANSFER PROGRAM**

At a regular meeting of the Township Board of Cascade Charter Township, Kent County, Michigan, held in the Wisner Center, 2870 Jacksmith Avenue SE, Grand Rapids, Michigan 49546 on the 27th day of May 2026, at 7:00 p.m.

PRESENT:

ABSENT:

The following resolution was offered by Trustee _____ and supported by Trustee _____:

WHEREAS, the Cascade Charter Township Fire Department continues to experience sustained year-over-year growth in medical responses, including an increasing number of low-acuity and non-emergency patient care incidents; and

WHEREAS, these non-emergency incidents often require significant time commitments from fire department personnel and apparatus, reducing the availability of emergency response resources for fires, motor vehicle crashes, and higher-acuity emergency medical calls; and

WHEREAS, under the Department's current operational staffing model of five (5) personnel, an engine company is frequently assigned to non-emergency medical incidents, creating avoidable service and response coverage limitations within the Township; and

WHEREAS, when staffing levels permit six (6) firefighters on duty, the Department can deploy a medical response unit to better manage low-acuity incidents while preserving primary fire suppression and emergency response capabilities; and

WHEREAS, the Fire Department has identified the potential opportunity to provide Basic Life Support (BLS) ambulance transport and transfer services for medically appropriate, non-emergency patients as a means of improving service delivery and operational efficiency; and

WHEREAS, implementation of a BLS transport and transfer model would reduce dependence on private ambulance availability for appropriate non-emergency transports and

Approved:

transfers, improve continuity of patient care, and reduce the amount of time fire apparatus and personnel are unavailable for emergency response; and

WHEREAS, enhancing response capabilities through more efficient use of Fire Department personnel and resources supports the Township's commitment to public safety and the protection of the health, safety, and welfare of residents; and

WHEREAS, the proposed program concept is intended to support a sustainable daily staffing goal of six (6) firefighters while avoiding any request for additional taxes or millage increases from Township residents; and

WHEREAS, the Board of Trustees recognizes the importance of evaluating innovative service delivery models that maintain or enhance emergency response performance while responsibly utilizing Township resources.

NOW THEREFORE BE IT RESOLVED, that the Cascade Charter Township Board of Trustees hereby authorizes the Fire Department and Township Administration to further develop and evaluate a Basic Life Support (BLS) Non-Emergency Ambulance Transport/Transfer Program concept for medically appropriate patient transports.

BE IT FURTHER RESOLVED, that such development and evaluation may include operational planning, staffing analysis, financial modeling, equipment and vehicle needs, billing and reimbursement considerations, regulatory requirements, implementation timelines, and any agreements or partnerships necessary for program implementation.

BE IT FURTHER RESOLVED, that the Fire Department and Township Administration shall return to the Board of Trustees with recommendations, implementation details, projected operational impacts, and any required budgetary considerations prior to final program implementation.

BE IT FURTHER RESOLVED, that the Board finds that continued evaluation of this service model promotes public safety by improving emergency response availability, reducing unnecessary service gaps, and supporting the health, safety, and welfare of the community.

THEREFORE, the Township Board of the Charter Township of Cascade resolves as follows:

1. Authorize Fire Department staff to formalize quotes, agreements, draft policies, financial projections, and a complete BLS non-emergency ambulance transport/transfer program plan for Township Board consideration estimated to be complete in the fall of 2026.
2. Any final program recommendation will be subject to Township Board approval, applicable Michigan law, Kent County EMS system requirements, medical control protocols, licensing and regulatory requirements, Township purchasing policies, and review by the Township Manager, Finance Director, Fire Chief, and legal counsel as appropriate.

DRAFT: May 20, 2026

Approved:

Upon roll call vote:

YEAS:

NAYS:

The Supervisor declared Resolution 025-2026 adopted.

Susan B. Slater, Clerk
Cascade Charter Township

CERTIFICATION

I HEREBY CERTIFY that the foregoing is a true and complete copy of a resolution adopted by the Township Board of Cascade Charter Township, County of Kent, Michigan, at a regular meeting held on May 27, 2026, and that said meeting was conducted and public notice of said meeting was given pursuant to and in full compliance with the Open Meetings Act, being Act 267, Public Acts of Michigan, 1976, and that the minutes of said meeting were kept and will be or have been made available as required by said Act.

Susan B. Slater, Clerk
Cascade Charter Township